

السوق المالية

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

EAST GERMANY

The ultimate state  
bankruptcy hearing

Page 18

FT No. 31,261

© THE FINANCIAL TIMES LIMITED 1990

Wednesday September 26 1990

£ D 8523A

## World News Business Summary

### Gorbachev rejects call by Solzhenitsyn on new state

President Mikhail Gorbachev firmly rejected the call by the writer Alexander Solzhenitsyn for the dissolution of the USSR and the creation of a Slav state, but praised the former exile, describing him as "without doubt, a great man". Page 8

### De Klerk pledge

President F.W. de Klerk said for the first time he was willing to accept the idea of one law, one voice for South Africa as long as any new system contained firm guarantees for the rights of minority groups and that there could be a majority of blacks in official and public positions and a black prime minister. Page 5

### Caste row rages

V.P. Singh, India's prime minister, is under pressure to reverse the government's decision in August to reserve jobs for low-caste people, as violence by student protesters escalated sharply in New Delhi and other areas. Page 5

### Anti-Mafia moves

The Italian government is preparing fresh measures to strengthen the anti-Mafia efforts of police and magistrates after an extraordinary call to arms by President Francesco Cossiga. Page 8

### Bank's poverty plea

World Bank president Barber Conable urged the international community to make as big an effort combating poverty as it had in dealing with the Gulf crisis. Page 4

### Bhutto charges

Pakistan's interim rulers extended their legal challenge against the family of former Prime Minister Benazir Bhutto by filing fraud charges against her husband and father-in-law. Page 5

### Cuba job crisis

Cuban President Fidel Castro said that an economic crisis on the island could result in the loss of thousands of unemployed workers in the capital Havana. Page 4

### Bangkok fireball

At least 44 people were killed and more than 100 injured in Bangkok when a truck carrying liquefied petroleum gas crashed into a line of cars and exploded. Page 7

### Soviets back plan

The Soviet Union enthusiastically endorsed a joint Spanish and Italian proposal to create a permanent Conference on Security and Co-operation in the Mediterranean. Page 8

### Andorra reform

Andorra, a tiny state on the French-Spanish border where strikes are banned and more than three-quarters of the population are classified as foreigners and not allowed to vote, is about to draw up its first constitution. Page 8

### Vietnamese visit

Vietnamese foreign minister Nguyen Co Thach will meet US secretary of state James Baker in New York on Friday for the first such high-level meeting since the Vietnam war. Page 8

### Strike hits markets

Domestic and foreign banks in Athens are running short of money as the general strike in Greece enters its 17th day. Page 4

### Dominicans on alert

Security forces in the Dominican Republic have been put on alert to deal with expected outbreaks of violence during a three-day strike which begins today. Page 4

### Poachers arrested

Tanzania has announced the arrest of 1,500 poachers and the seizure of 11,000 weapons and 3,000 elephant tusks in a two-year anti-poaching campaign. Page 3

### Elders IXL makes record A\$1.3bn loss after write-off

ELDERS IXL, John Elliott's troubled brewing, farming and finance conglomerate, announced a loss of A\$1.3bn (\$1.08bn) for the year to June 30, after writing off A\$1.64bn in abnormal and extraordinary losses. The result was Australia's biggest loss yet. Page 21; Lex, Page 20

MARKETS: Tokyo: Nikkei finished with a loss of 418.51 at 23,359.32, after a day's high of 23,762.03 and a low of 23,218.50. Frankfurt: DAX index closed 62.65 lower at 1,263.40 - its lowest point in 16 months. Wall Street: At mid-session the Dow Jones Industrial Average was quoted 15.84 higher at 2,468.81. Back Page, Section II

NEWS Corporation: Shares in Rupert Murdoch's News Corporation fell to a three-year low in Sydney amid concern about group's debt and suggestions that it might withdraw from Australian Stock Exchange. Page 21

US economy slowed to a virtual halt during the summer, with revised Commerce Department figures showing growth down to an annual 0.4 per cent in the April-June period. Page 20

GUINNESS trial: Ernest Saunders will not face trial in the second part of the Guinness prosecution due to begin in January. The fourth Guinness defendant, Sir Jack Lyons, was fined \$3m (\$5.6m) for his part in the affair. Page 20

TOTAL-Elf: French state-controlled oil group reported a decline in first half net profits from FF1.9bn (\$365m) to FF1.5bn. Page 21

ALCOA, US aluminium company, and Japanese metals producer Kobe Steel have announced a joint venture to produce aluminium stock in Japan and to develop aluminium products for the automotive industry. Page 20

RAY MacSharry, European Community's farm commissioner, promised that "neither stocks nor budgets" would be allowed to get out of control. Page 31

BRIAN Britton, deputy chief executive of Irish beef processing group Goodman International, is to leave the company. Page 21

AGER, Taiwan's biggest producer of personal computers, is to establish a European manufacturing presence, costing \$30m-\$50m by the end of 1991. Page 23

TARMAC, UK's largest house-builder, announced pre-tax profits down by more than a third from £153.8m (\$280.1m) to £97.5m in the first half. Page 21; Lex, Page 20

CANARCA: The privatisation award of Mexico's state-owned copper company to Grupo Industrial Minera Mexico in alliance with ASER-Union Miniera of Belgium faces a last-minute challenge from Sintermex consortium. Page 23

SA BROWING Holdings said its US and Australian finance arms have signed a \$200m Eurocommercial paper programme in Hong Kong. Page 25

FLETCHER Challenge ended its long-standing involvement in New Zealand's fishing industry with the sale of deep-water operations for NZ\$139m (\$66.5m) to Carter Holt Harvey. Page 23

SOVIET Union is looking for foreign partners to help it launch cellular communications services across the country. Page 8

SWEDEN won a judgment against US anti-dumping practices from a GATT disputes panel, which decided that the US should revoke anti-dumping duties on certain stainless steel imports and reimburse duty already paid. Page 3

## Shevardnadze warns Iraq on UN right to use force

By Robert Mauthner and Michael Littlejohns in New York

IRAQ should have no illusions about the determination of the international community to take military action if peaceful pressure to persuade it to withdraw from Kuwait fails, Mr Eduard Shevardnadze, the Soviet foreign minister, said yesterday.

Addressing the United Nations General Assembly before a crucial Security Council vote on the extension of sanctions against Iraq to air traffic, Mr Shevardnadze warned that war might break out in the Gulf region "at any moment".

Iraq, meanwhile, yesterday welcomed Monday's speech to the UN by Mr Francois Mitterrand, the French president, in which he proposed a four-stage plan for peace in the Gulf.

An Iraqi government spokesman quoted by the country's official news agency, INA, praised the speech as "non-aggressive" and embraced it as an attempt to "find solutions to regional problems".

Mr Mitterrand insisted in his speech that Iraq withdraw from Kuwait, but added that if there were such a withdrawal "everything would be possible".

He said the international community, including Arab countries, could then work together to solve the problems of Lebanon, the aspirations of the Palestinian people for an independent state and the right of Israel to live in security.

Mr Saddam Hussein, the Iraqi president, has insisted that there can be no solution to the Kuwait crisis which is not linked to the Arab-Israeli conflict.

The White House yesterday reacted cautiously to Mr Mitterrand's proposals and emphasised that France and the US were in accord over the need to enforce UN sanctions against Iraq.

"We certainly are willing to examine every avenue that would lead to a peaceful solution," Mr Martin Fitzwater, the White House spokesman, said yesterday. "But at this moment it's something we'd have to talk to President Mitterrand about and examine in more detail."

In his address to the UN, Mr Shevardnadze left open the vital question of whether military action would require further recourse to the Security Council. However he left no doubt that the consensus in that body was great enough for such a decision to be taken.

"The United Nations has the power to suppress acts of aggression," he said. "There is ample evidence that this right can be exercised. It will be, if the illegal occupation of Kuwait continues."

The Soviet Foreign Minister emphasised, however, that before this could happen, peaceful means of pressure, including economic sanctions, would have to be exhausted.

While not specifically making it a condition of Soviet participation in any joint military action against Iraq, Mr Shevardnadze nevertheless reiterated Moscow's proposal that the Security Council's Military Staff Committee should be reactivated.

During the Cold War the Committee could not and did not have a role to play. However, it was clear that in the new international climate, the Security Council was unable to do a more than credible job of explaining in his halting English how his plan would work, helped by Mr George Soros, the ubiquitous Hungarian-American financier who is making a career out of dismantling centrally planned economies in eastern Europe.

The Russian delegation has met some impressive people including Mr Karl Otto Pohl, president of the Bundesbank; Mr Ryutaro Hashimoto, Japanese finance minister; Mr Robert Giamber, a senior US Treasury official; and Mr Richard Breeden, chairman of the Securities and Exchange Commission. Most important, the delegation has held a 90-minute session with Mr Robert Zoellick, chief adviser to Mr James Baker, US secretary of state.

In the eyes of his admirers, the Shatalin plan's strength is to make a virtue out of the inevitable: the passing of power to the individual Soviet republics. Mr Zoellick spent much of his time probing how the young economic radicals would reconcile this devotion of power with the need to implement the plan from the centre, and how to make it stick. Just a year ago, US officials including Mr Zoellick spent a three-hour flight to Wyoming listening to Soviet promises of economic reform. Some were Continued on Page 20

undercutting the Russian delegation's efforts to persuade a friendly but still sceptical audience in the US that the Great Leap Forward toward a free market will happen.

Until the news from Moscow, Mr Yavlinsky was doing a more than credible job of explaining in his halting English how his plan would work, helped by Mr George Soros, the ubiquitous Hungarian-American financier who is making a career out of dismantling centrally planned economies in eastern Europe.

The Russian delegation has met some impressive people including Mr Karl Otto Pohl, president of the Bundesbank; Mr Ryutaro Hashimoto, Japanese finance minister; Mr Robert Giamber, a senior US Treasury official; and Mr Richard Breeden, chairman of the Securities and Exchange Commission. Most important, the delegation has held a 90-minute session with Mr Robert Zoellick, chief adviser to Mr James Baker, US secretary of state.

In the eyes of his admirers, the Shatalin plan's strength is to make a virtue out of the inevitable: the passing of power to the individual Soviet republics. Mr Zoellick spent much of his time probing how the young economic radicals would reconcile this devotion of power with the need to implement the plan from the centre, and how to make it stick. Just a year ago, US officials including Mr Zoellick spent a three-hour flight to Wyoming listening to Soviet promises of economic reform. Some were Continued on Page 20

undercutting the Russian delegation's efforts to persuade a friendly but still sceptical audience in the US that the Great Leap Forward toward a free market will happen.

Until the news from Moscow, Mr Yavlinsky was doing a more than credible job of explaining in his halting English how his plan would work, helped by Mr George Soros, the ubiquitous Hungarian-American financier who is making a career out of dismantling centrally planned economies in eastern Europe.

The Russian delegation has met some impressive people including Mr Karl Otto Pohl, president of the Bundesbank; Mr Ryutaro Hashimoto, Japanese finance minister; Mr Robert Giamber, a senior US Treasury official; and Mr Richard Breeden, chairman of the Securities and Exchange Commission. Most important, the delegation has held a 90-minute session with Mr Robert Zoellick, chief adviser to Mr James Baker, US secretary of state.

In the eyes of his admirers, the Shatalin plan's strength is to make a virtue out of the inevitable: the passing of power to the individual Soviet republics. Mr Zoellick spent much of his time probing how the young economic radicals would reconcile this devotion of power with the need to implement the plan from the centre, and how to make it stick. Just a year ago, US officials including Mr Zoellick spent a three-hour flight to Wyoming listening to Soviet promises of economic reform. Some were Continued on Page 20



Common positions: President Ali Akbar Hashemi Rafsanjani of Iran (left) with President Hafez al-Assad of Syria in Tehran yesterday. Iran backed an emerging anti-Iraq front in the Gulf crisis, pledging support for efforts by the Syrian leader to coordinate opposition to the Iraqi takeover of Kuwait.

Mr Rafsanjani went out of his way to express unanimity of views with Mr Assad who had travelled to Tehran to lobby for Iranian co-operation. "Whether the situation remains the same, or Iraq is devastated, or the anti-Iraq front is weakened, or war breaks out, or Israel intervenes - we have common positions what to do in each case," Mr Rafsanjani said.

The west, no less than moderate Arab states such as Egypt and Saudi Arabia, is likely to be heartened by developments in Tehran. There were fears that Iran might be wavering in the application of UN sanctions. Full report, Page 2

While not specifically making it a condition of Soviet participation in any joint military action against Iraq, Mr Shevardnadze nevertheless reiterated Moscow's proposal that the Security Council's Military Staff Committee should be reactivated.

During the Cold War the Committee could not and did not have a role to play. However, it was clear that in the new international climate, the Security Council was unable to do a more than credible job of explaining in his halting English how his plan would work, helped by Mr George Soros, the ubiquitous Hungarian-American financier who is making a career out of dismantling centrally planned economies in eastern Europe.

The Russian delegation has met some impressive people including Mr Karl Otto Pohl, president of the Bundesbank; Mr Ryutaro Hashimoto, Japanese finance minister; Mr Robert Giamber, a senior US Treasury official; and Mr Richard Breeden, chairman of the Securities and Exchange Commission. Most important, the delegation has held a 90-minute session with Mr Robert Zoellick, chief adviser to Mr James Baker, US secretary of state.

In the eyes of his admirers, the Shatalin plan's strength is to make a virtue out of the inevitable: the passing of power to the individual Soviet republics. Mr Zoellick spent much of his time probing how the young economic radicals would reconcile this devotion of power with the need to implement the plan from the centre, and how to make it stick. Just a year ago, US officials including Mr Zoellick spent a three-hour flight to Wyoming listening to Soviet promises of economic reform. Some were Continued on Page 20

undercutting the Russian delegation's efforts to persuade a friendly but still sceptical audience in the US that the Great Leap Forward toward a free market will happen.

Until the news from Moscow, Mr Yavlinsky was doing a more than credible job of explaining in his halting English how his plan would work, helped by Mr George Soros, the ubiquitous Hungarian-American financier who is making a career out of dismantling centrally planned economies in eastern Europe.

The Russian delegation has met some impressive people including Mr Karl Otto Pohl, president of the Bundesbank; Mr Ryutaro Hashimoto, Japanese finance minister; Mr Robert Giamber, a senior US Treasury official; and Mr Richard Breeden, chairman of the Securities and Exchange Commission. Most important, the delegation has held a 90-minute session with Mr Robert Zoellick, chief adviser to Mr James Baker, US secretary of state.

In the eyes of his admirers, the Shatalin plan's strength is to make a virtue out of the inevitable: the passing of power to the individual Soviet republics. Mr Zoellick spent much of his time probing how the young economic radicals would reconcile this devotion of power with the need to implement the plan from the centre, and how to make it stick. Just a year ago, US officials including Mr Zoellick spent a three-hour flight to Wyoming listening to Soviet promises of economic reform. Some were Continued on Page 20

undercutting the Russian delegation's efforts to persuade a friendly but still sceptical audience in the US that the Great Leap Forward toward a free market will happen.

Until the news from Moscow, Mr Yavlinsky was doing a more than credible job of explaining in his halting English how his plan would work, helped by Mr George Soros, the ubiquitous Hungarian-American financier who is making a career out of dismantling centrally planned economies in eastern Europe.

The Russian delegation has met some impressive people including Mr Karl Otto Pohl, president of the Bundesbank; Mr Ryutaro Hashimoto, Japanese finance minister; Mr Robert Giamber, a senior US Treasury official; and Mr Richard Breeden, chairman of the Securities and Exchange Commission. Most important, the delegation has held a 90-minute session with Mr Robert Zoellick, chief adviser to Mr James Baker, US secretary of state.

In the eyes of his admirers, the Shatalin plan's strength is to make a virtue out of the inevitable: the passing of power to the individual Soviet republics. Mr Zoellick spent much of his time probing how the young economic radicals would reconcile this devotion of power with the need to implement the plan from the centre, and how to make it stick. Just a year ago, US officials including Mr Zoellick spent a three-hour flight to Wyoming listening to Soviet promises of economic reform. Some were Continued on Page 20

undercutting the Russian delegation's efforts to persuade a friendly but still sceptical audience in the US that the Great Leap Forward toward a free market will happen.

Until the news from Moscow, Mr Yavlinsky was doing a more than credible job of explaining in his halting English how his plan would work, helped by Mr George Soros, the ubiquitous Hungarian-American financier who is making a career out of dismantling centrally planned economies in eastern Europe.

The Russian delegation has met some impressive people including Mr Karl Otto Pohl, president of the Bundesbank; Mr Ryutaro Hashimoto, Japanese finance minister; Mr Robert Giamber, a senior US Treasury official; and Mr Richard Breeden, chairman of the Securities and Exchange Commission. Most important, the delegation has held a 90-minute session with Mr Robert Zoellick, chief adviser to Mr James Baker, US secretary of state.

In the eyes of his admirers, the Shatalin plan's strength is to make a virtue out of the inevitable: the passing of power to the individual Soviet republics. Mr Zoellick spent much of his time probing how the young economic radicals would reconcile this devotion of power with the need to implement the plan from the centre, and how to make it stick. Just a year ago, US officials including Mr Zoellick spent a three-hour flight to Wyoming listening to Soviet promises of economic reform. Some were Continued on Page 20

undercutting the Russian delegation's efforts to persuade a friendly but still sceptical audience in the US that the Great Leap Forward toward a free market will happen.

Until the news from Moscow, Mr Yavlinsky was doing a more than credible job of explaining in his halting English how his plan would work, helped by Mr George Soros, the ubiquitous Hungarian-American financier who is making a career out of dismantling centrally planned economies in eastern Europe.

## Matsushita may launch takeover offer for MCA

By Martin Dickson in New York and Alan Friedman in Los Angeles

MATSUSHITA Electric Industrial, the large Japanese consumer electronics business, is holding talks with MCA on a possible bid for the US entertainment group, which is best known for its ownership of Hollywood's Universal Studios. The bid could be worth some \$7bn.

A bid would be the largest single Japanese investment in the US to date and represent a major strategic diversification into entertainment by Matsushita, which makes videocassette recorders and hi-fi equipment.

The company would be following the lead of Japanese rival Sony, which bought another large Hollywood company, Columbia Pictures Entertainment, for \$3.4bn last year and spent \$2bn on CBS records in 1988.

A takeover would also stir up fresh controversy in the US over the mounting acquisition by Japanese investors of American businesses and cultural landmarks, such as the Rockefeller Centre in New York.

Shares in MCA soared yesterday, to reach \$67 1/2 at lunchtime, up \$2, when the company confirmed it was in friendly talks with a "major international company," although it added there was no assurance an agreement would be reached on a takeover.

In Tokyo, Matsushita acknowledged that it was the other party.

Analysts reckoned that any bid was likely to be pitched in the \$30 to \$50 a share range. Mr Jeffrey Logsdon, at the Los Angeles-based Seidler Amdec Securities, said: "MCA is one of

the premiere entertainment entities with assets we value at over \$7bn. It is one of the last remaining jewels in the industry."

Some half of MCA's revenues come from film and television production, and it has one of Hollywood's largest and most valuable film libraries. It owns a large independent television station, New Jersey-based WWOR, which a foreign company would not be permitted to acquire.

Other MCA interests include records, the Putnam Publishing group, a chain of gift shops, and theme parks, including the Universal Studios tour near Los Angeles. However, a similar \$600m park which opened in Florida this year has been plagued with teething problems. MCA's net income last year totalled \$19m, up from \$16m in 1988, on revenues of \$3.38bn.

The company was built up by shrewd acquisitions over four decades by its septuagenarian chairman, Mr Lew Wasserman. It has long been regarded as a potential takeover target and in the mid-1980s held abortive merger talks with the RCA entertainment group.

Mr Wasserman owns some 7 per cent of the shares. The largest single shareholder, with 12 per cent, is Mr David Geffen, who sold his record company the largest independent in the world - to MCA last year in exchange for stock.

Mr Geffen said yesterday he would sell his stake to Matsushita if that was the MCA board's recommendation.

## Russian gatecrasher at IMF-World Bank meeting

By Lionel Barber in Washington

MR Gregori Yavlinsky, the youthful deputy prime minister of the Russian Federation, is best described as a gatecrasher to this week's IMF-World Bank meeting in Washington.

The architect of what is known as the Shatalin plan to move the Soviet Union to a market economy in 500 days, Mr Yavlinsky is keeping a discreet distance from the Soviet delegation which is making its first official appearance at the Washington gathering.

The presence of two rival delegations is seen by some people as evidence that the

disintegration of the Soviet Union is imminent. But Mr Yavlinsky says his goal is altogether more noble: to convince the Bush administration and the international financial establishment that this time the economic reforms are for real.

As he spoke over breakfast yesterday, the beery-eyed deputy premier looked like a man who knows the enormity of his task.

The decision by the Supreme Soviet on Monday to delay adopting the "500 day" plan came as a stunning blow.

PLANS to create Europe's biggest commodities exchange have been put forward in a merger proposal by two of London's leading exchanges.

The joint proposal for a merger between the Baltic Futures Exchange and the London Futures and Options Exchange (Fox) has been prompted by the need to concentrate resources in the run-up to the single European market in 1992.

Talks between the two institutions are due to begin soon, but any decision will have to be approved by the exchanges' members - the companies which have seats on the market.

Mr Saxon Tate, chairman of London Fox, said yesterday that if the move went ahead it would create "by far the largest and most dynamic commodities exchange in Europe," well positioned to compete internationally.

The merger would follow close on the heels of the merger planned for early next year by the London International Financial Futures

Exchange (Life) and the London Traded Options Market, the City's leading derivative exchanges.

Shares in the BFE would be swapped for shares in Fox, "on a fair basis related to assets," Mr Mark Blundell, chief executive of Fox said.

The BFE is the smallest of London's commodity exchanges, last year trading 313,500 contracts. It was created only three years ago when the grain, soyabean meal, meat, potato and freight futures markets were amalgamated in order to cut regulatory costs after the implementation of the Financial Services Act.

The agricultural markets are purely domestic; only the freight futures market inspires international interest.

London Fox has been looking for ways to expand its business away from the core cocoa, coffee and sugar contracts, which traded about 4m lots last year. It has launched several contracts on an automated trading system on which it is pinning hopes.

## UK merger may create Europe's largest commodities exchange

By David Blackwell in London

PLANS to create Europe's biggest commodities exchange have been put forward in a merger proposal by two of London's leading exchanges.

The joint proposal for a merger between the Baltic Futures Exchange and the London Futures and Options Exchange (Fox) has been prompted by the need to concentrate resources in the run-up to the single European market in 1992.

Talks between the two institutions are due to begin soon, but any decision will have to be approved by the exchanges' members - the companies which have seats on the market.

Mr Saxon Tate, chairman of London Fox, said yesterday that if the move went ahead it would create "by far the largest and most dynamic commodities exchange in Europe," well positioned to compete internationally.

The merger would follow close on the heels of the merger planned for early next year by the London International Financial Futures

Exchange (Life) and the London Traded Options Market, the City's leading derivative exchanges.

Shares in the BFE would be swapped for shares in Fox, "on a fair basis related to assets," Mr Mark Blundell, chief executive of Fox said.

The BFE is the smallest of London's commodity exchanges, last year trading 313,500 contracts. It was created only three years ago when the grain, soyabean meal, meat, potato and freight futures markets were amalgamated in order to cut regulatory costs after the implementation of the Financial Services Act.

The agricultural markets are purely domestic; only the freight futures market inspires international interest.

London Fox has been looking for ways to expand its business away from the core cocoa, coffee and sugar contracts, which traded about 4m lots last year. It has launched several contracts on an automated trading system on which it is pinning hopes.

Mr Pat Elmer, chairman of the BFE, said the exchange's board believed that through the merger, the BFE would be able to develop existing contracts and expand into new areas.

"We believe that we can only achieve our full potential in the environment of a larger exchange, and believe that the proposed merger with London Fox will provide just such an environment."

Mr James Gray, chairman of the BFE's marketing committee, said the exchange had increasingly come to recognise the need to offer contracts for Europe, particularly in the run-up to 1992. Paris, Frankfurt and other European centres were developing futures expertise.

"We must make sure we are offering a product that appeals to Europeans," he said.

The BFE had "a lot of potential for development," he added. European contracts in both grain and potatoes were possible, while the freight futures market had "great potential worldwide."

## WHEN WE INVEST IN A COMPANY WE'RE NOT INTERESTED IN ITS WORTH. ONLY YOURS.

We invest first and foremost in management not figures on a balance sheet. If we're convinced you have the ability, commitment and track record, we'll back you in a deal anywhere from £250,000 to £25 million. If you would like to show us what you are worth, whether it's for a management buy-out, management buy-in or expansion, contact Trevor Jones on 071-606-6474. Or, if you prefer, speak first to your financial adviser.

Gresham Trust p.l.c., Barrington House, Gresham Street, London EC2V 7HE.

**Gresham Trust**

VENTURE CAPITAL · MANAGEMENT BUY-OUTS  
A MEMBER OF THE SECURITIES ASSOCIATION.

## CONTENTS

|                                                                                |             |
|--------------------------------------------------------------------------------|-------------|
| The Gulf Crisis Yemen is walking a political tightrope                         | 2           |
| World Trade EC heavyweights clash over agricultural reform                     | 3           |
| Guatemala's comeback: Guatemalan courts allow coup leader to run for president | 4           |
| Foreign Affairs Sierra Leone promises political and economic reforms           | 6           |
| Managements East European companies with potential                             | 12          |
| Editorial comment: The palest of green; Collision over Japanese cars           | 18          |
| Survey: Waste management                                                       | Section III |
| Europe                                                                         | 8           |
| Companies                                                                      | 21,23       |
| America                                                                        | 4           |
| Companies                                                                      | 21,22       |
| International                                                                  | 5,7         |
| Companies                                                                      | 21,24       |
| World Trade                                                                    | 5           |
| Britain                                                                        | 14,11       |
| Companies                                                                      | 22-30       |
| Arts Guide + Reviews                                                           | 18          |
| Letters                                                                        | 19          |
| Commodities                                                                    | 40          |
| Crossword                                                                      | 40          |
| Currencies & money                                                             | 40          |
| Editorial Comment                                                              | 18          |
| Financial Futures                                                              | 25,26       |
| Gold                                                                           | 31          |
| Int. Capital Markets                                                           | 33-44       |
| Technology                                                                     | 35-36       |
| Lex                                                                            | 29          |
| Lombard                                                                        | 19          |
| Unit Trusts                                                                    | 35-39       |
| World Index                                                                    | 44          |
| Observer                                                                       | 18          |
| Stock Markets                                                                  | 33-44       |
| London                                                                         | 33-35       |
| Technology                                                                     | 35-36       |
| Unit Trusts                                                                    | 35-39       |
| World Index                                                                    | 44          |

## MARKETS

|                                       |
|---------------------------------------|
| <b>STERLING</b><br>New York close<br> |
|---------------------------------------|



## CRISIS IN THE GULF

## EC energy chief tries to talk down oil prices

By Lucy Kellaway in Brussels

THE speculators who have pushed oil prices to \$40 and more are being cruel to consumers. They are also being illogical, as oil stocks are high and supplies plentiful. But one day prices will fall and they will be left with losses. When that happens, they will get no sympathy.

With this mixture of threat, warning and moral pressure, Mr Antonio Cardoso E Cunha, the EC's energy commissioner, yesterday made a brave attempt to talk down the world price of oil.

The average oil trader, who knows precisely the state of world oil stocks, who is well aware of the market's psychology and its associated risks, may not be convinced.

Mr Cardoso also complained that the value of the vast quantities of oil sold on world markets was set by the price of a few marginal cargoes traded on the spot market. Worse, that the price of gas was also affected. None of this was justified, he said.

Mr Cardoso's remarks revealed that the European Commission has no ideas for how it might affect either demand or supply. "What we are trying to do is to stop the speculation," one official said.

Indeed the EC has never really had a co-ordinated energy policy; energy has been an area that member states have persisted in keeping to themselves.

The Community has a strategic stockpile that it can choose to run down, probably within a general decision by the International Energy Agency. But as Mr Cardoso has pointed out, to start running down stocks in a small way would have no effect on the market; to do so in a big way would be unwise, as they could be needed if war breaks out.

On the demand side, the Commission can set consumption ceilings for member states, but only if supplies are interrupted. In the meantime it has to rely on suggestions for energy savings measures, which officials privately admit have marginal impact.

## Iran lines up with Syria in firm opposition to Iraq

By Tony Walker in Cairo

IRAN yesterday strongly backed an emerging anti-Iraq front in the Gulf crisis, pledging its support for efforts by Syria's President Hafez al-Assad to co-ordinate opposition to the Iraqi takeover of Kuwait.

Iran's President Ali Akbar Hashemi Rafsanjani went out of his way to express unanimity of views with Mr Assad, who had travelled to Tehran to lobby for Iranian co-operation. "Whether the situation remains the same, or Iraq is devastated, or the anti-Iraq front is weakened, or war breaks out, or Israel intervenes, we have common positions what to do in each case," Mr Rafsanjani said.

Syria's leader, who is President Saddam Hussein's arch rival, has been promoting an anti-Iraq axis that would include Egypt, Saudi Arabia and Iran in an attempt to contain and possibly eliminate the Baghdad regime.

Mr Assad was clearly delighted by Mr Rafsanjani's remarks and allowed himself a rare display of public humour when Iran's President observed that "during the talks Mr Assad told me: 'Let's bring up a point of difference just for the sake of the reporters.'"

"But you did not agree," interjected a smiling Mr Assad. "We couldn't find any," Mr Rafsanjani replied.

The West, no less than moderate Arab states such as Egypt and Saudi Arabia, is likely to be heartened by developments in Tehran. There were fears that Iran might be wavering in the application of UN sanctions.

Mr Rafsanjani's remarks seemed to indicate that not

only would Iran support the trade embargo, it would also co-operate more extensively in efforts to exert pressure on Iraq with which it resumed diplomatic relations earlier this month after a three-year break.

While there are differences between Syria and Iran on the presence of foreign forces in the Gulf, they were apparently not allowed to interfere with the spirit of harmony that emerged in Mr Assad's three days of talks with the Iranian leadership.

Syria has committed 15,000 men to Saudi Arabia and the United Arab Emirates to confront Iraq and stand alongside the Americans. Iran has denounced foreign intervention in the crisis.

Mr Assad's apparent diplomatic success in Tehran is certain to add substantially to his regional stature. Dr Fahmi Howaidi, an Egyptian specialist on Iran, said last night that Syria's ruler was "now playing a very important role in the region."

Not only was he involved in efforts to bring the Gulf crisis to a successful conclusion, but he was also acting as something of an intermediary in dealings between Iran and both the West and Egypt and Saudi Arabia.

Mr Assad may be instrumental, Dr Howaidi observed, in helping to further reduce Tehran's isolation and "to give a better picture of Iran to the outside world."

He noted that Saudi Arabia, in particular, was anxious to improve relations with Iran in order to deal with the annual influx of Iranian pilgrims to

Mecca and Medina and avoid the riots and bloodshed of the past. The Gulf crisis had added urgency to this task.

The Saudis, who had already increased substantially their financial assistance to Syria since it committed troops to the kingdom, are likely to be more generous still if Mr Assad helps to facilitate an improvement in relations between Riyadh and Tehran.

It was significant that Mr Assad's first foreign visitor on his return to Damascus last night was Prince Saud al-Faisal, the Saudi Foreign Minister, who arrived bearing a personal message from King Fahd.

In Tehran, Mr Assad said he had fully briefed Mr Rafsanjani on his talks earlier this month with US Secretary of State, James Baker.

Iran's leader denied press reports, however, that Mr Assad was carrying a message from the US. "The Americans are not so brazen as to give us an excellent message for us," he said.

But there seems little doubt that Mr Assad conveyed the US desire to improve relations with Tehran if differences could be resolved on such issues as hostages in Lebanon and the Salman Rushdie affair. Iran itself needs western assistance to rebuild its economy shattered by eight years of war with Iraq.

Mr Rafsanjani thanked Mr Assad for his support during the protracted Gulf conflict, saying "we remember that during the war although Mr Hafez Assad was asked not to stand by us because he was an Arab, he refused."

## Baghdad orders planting of wheat

IRAQ has ordered farmers to plant 80 per cent of their land with wheat to offset food shortages caused by sanctions, AP reports from Baghdad.

Any farmer who failed to comply would be fined double the cost of the production expected from him, the Agriculture Ministry said.

Ministry Undersecretary Abdul Sattar Hussein told the ruling Baath party newspaper, Al-Thawra, that committee

had been formed in all provinces, headed by the governors, to supervise the programme and to help farmers overcome difficulties imposed by it.

"Because of the economic blockade, we all should shoulder our responsibilities in order to plant each inch of our land and increase the production of grains, especially wheat because this is the basic foodstuff for our people," Hussein was quoted

as saying yesterday.

Iraq has 43m acres (17m hectares) of arable land, but little more than 18 per cent is in use. Almost 57 per cent of that is planted with grains, mainly wheat, barley and rice.

Iraq has been a major importer of foodstuffs, especially grains, with annual imports of \$1bn before the embargo. The United States was the main exporter of food to Iraq.



Mr Tom King, the British Defence Minister, said yesterday that war with Iraq was not inevitable but that more UK troops would be sent if needed. Reuter reports from Fallingb., West Germany. "We have shown our willingness to play our part," Mr King said during a visit to the West German-based 7th Armoured Brigade which is preparing to leave for Saudi Arabia this weekend. The departure of the "Desert Rats" - 6,000 men and 120 tanks - will be Britain's biggest movement of heavy armour since 1945.

## Iraq welcomes peace move by Mitterrand

IRAQ yesterday welcomed as "non-aggressive" a four-stage peace plan proposed on Monday by France's President Francois Mitterrand. Reuter reports from Moscow.

An Iraqi government spokesman praised the French President's speech which linked an Iraqi withdrawal from Kuwait with dialogue among Middle Eastern countries on a range of regional issues.

"We sensed a non-aggressive language in the speech...and an attempt to find solutions to regional problems," the Iraqi spokesman said.

"Such a vital and interactive link between problems in the region is what reassures the Arabs and not the premeditated aggressive intentions against them."

Mr Mitterrand, speaking at the opening of the UN General Assembly's annual debate, insisted that Iraq withdraw from Kuwait and criticised Iraqi President Saddam Hussein for showing no sign of complying with UN demands for a pull-out.

However, stressing that "anything was possible" if Iraq were to withdraw from Kuwait, Mr Mitterrand proposed a four-stage plan which underlined that an Iraqi pull-out could help settle other Middle East disputes, including the Arab-Israeli conflict.

Mr Saddam Hussein, the Iraqi President, has stressed that any settlement of the Kuwait crisis must be linked to the Palestinian-Israeli issue.

Michael Littlejohns in New York adds: Mr Gianni De Michelis, the Italian Foreign Minister, yesterday echoed Mr Mitterrand's proposals in a speech to the UN General Assembly.

"A solution to the current crisis which is not followed up by the drafting of guidelines for future political and economic action in the Middle East could be letters drawn in sand, soon to be blown over and forgotten," Mr De Michelis said. Italy holds the presidency of the European Community.

He said EC members would continue to seek a solution to the Gulf crisis, but must prepare for a long siege and accept no compromise which violated basic principles.

Collective solidarity must be directed first to the Arab world, because only with its full assistance would the political, diplomatic and economic isolation of Iraq be effective.

The Italian minister said the EC intended to speed up the application of its co-operation agreement with the Arab states and free trade negotiations with them.

## Mexico doubles oil export revenues

MEXICO earned \$767m from oil exports in the first three weeks of September, more than double the level expected before the crisis, AP reports from Mexico City. It exported 100,000 barrels a day more than planned at an average price of \$23.13. It had projected an average price of \$18 a barrel and sales of 230,000 b/d.

## Egypt sends more troops

Egypt is sending more troops and tanks to Saudi Arabia, Reuter reports from Cairo. Egypt has so far sent 20,000 soldiers backed by M-60A3 tanks and artillery. Cairo has signalled its readiness to increase its contribution to about 35,000 men.

## Iraq to stage Bush 'trial'

Iraq took another verbal swipe yesterday at western officials who had suggested Saddam Hussein should be tried for war crimes, saying it would stage its own trial of President George Bush, AP reports from Baghdad. The alleged crimes include planning war against Iraq, attempting genocide by sponsoring UN sanctions, and aggression against Panama and Grenada.

## Japanese PM to visit Gulf

Japanese Prime Minister Toshiki Kaifu will visit Turkey next month for talks on the Gulf crisis, Reuter reports from Ankara. Mr Kaifu will be the first leading western premier to tour the Middle East since Iraq's invasion of Kuwait. He will also visit Egypt, Saudi Arabia, Jordan and Oman. Japan, which imports about 70 per cent of its oil from the Middle East, has pledged \$2bn to the front-line states and a further \$2bn for the US-led forces in Saudi Arabia.

## Bid to co-ordinate navies

A delegation from the Western European Union (WEU) is touring the Gulf to review co-ordination of six European navies enforcing sanctions against Iraq. Reuter reports from Paris. The WEU parliamentary assembly has warned that lack of a combined command for the 32 ships at present under national control could make them more vulnerable to Iraqi air strikes.

## Yemen walks political tightrope

Saudi Arabia's southern neighbour is finding there is a price to pay for leaning towards Saddam, writes Eric Watkins in Sanaa

IRAQ'S invasion of Kuwait has created a dilemma for Yemen's recently united republic.

Yemen has depended on Kuwait, Saudi Arabia and other Gulf states for work permits and direct financial aid over the past two decades, and can ill-afford to side openly with Iraq. But longer standing military, political, and economic ties with Baghdad - as well as widespread popular support for Mr Saddam Hussein, Iraq's president - have equally prevented Yemen breaking with Iraq.

Faced with the need to take a position on the Gulf crisis, therefore, the Yemen took the presence of US forces in Saudi Arabia to make an issue of foreign powers in the region and avoid taking sides in the conflict directly.

That stance initially became clear when the country's ruling parties - the Yemen Socialist Party and the Popular General Congress - issued a joint communiqué condemning UN sanctions against Iraq as "clear evidence of the pre-planned aggressive intentions against the nations of the Arab world."

Yemen's position follows traditional policy, which western diplomats in Sanaa, the capital, characterise as a general aversion to taking sides publicly, a commitment to common Arab positions and an opposition to any alliances in the region involving outside powers.

However, Yemen's position appeared to shift last week when President Ali Abdullah Saleh and other government officials denounced Iraq's actions. "We have condemned the invasion of Kuwait by Iraq and we call for the withdrawal of Iraqi forces from Kuwait," General Saleh said.

Yemen's position fell short of unqualified support for the restoration of the ruling al-Sabah family. According to General Saleh, it would be inappropriate for outside forces to impose any particular regime on Kuwait. "It should be left for the Kuwaiti people themselves to decide who should rule the country," General Saleh said.

None the less, few observers doubt where Yemen's sympathies lie. Despite providing substantial financial assistance - \$50m last year alone -

Kuwait's rulers are not popular in Yemen. Indeed, the common view is that they have squandered Arab resources in pursuit of western pleasures.

"Yes," says a disgruntled shopkeeper, "Kuwait gave us some money. But they could have given us more. Look how much they spend drinking and gambling in the west!"

By contrast Yemenis view Iraq as the defender of Arab interests. "Iraq ruined its economy protecting the Arab nation from Iran," says one Yemeni executive. "Then what happened? Kuwait and the other Gulf states started economic war on Iraq. They overproduced their oil, drove down prices, and prevented Iraq's recovery."

With a summary shrug he asks: "What else could Saddam do?"

Mr Saddam is widely venerated here. A man of grand gesture in a land of chronic poverty, he bestowed a gift of 150 Mercedes on the North Yemen government at last September's independence celebrations in Sanaa and pledged \$150m in development aid on the unification of North and South Yemen last May.

Such gestures form only part of his appeal. Having supported Yemeni unification in the teeth of fierce Saudi opposition, Mr Saddam Hussein is also viewed here as the only man capable of unifying the Arab world.

Mr Saddam's popularity apart, ties between Iraq and Yemen have long been close. Yemeni military officers, trained in Baghdad during the 1930s, spearheaded the revolu-

tion which established North Yemen in 1962. Relations between the two countries improved further in the 1970s and particularly in 1979 when Iraq granted North Yemen a five-year, \$300m aid package.

North Yemen responded by supporting Iraq in the Gulf war and sent two brigades of combat troops, the only Arab nation to contribute more than a token force.

Iraq likewise had good relations with South Yemen after its independence from Britain in 1967. The two countries were especially close in the 1970s when both were in the Soviet orbit, though they fell out in the late 1970s when Iraq signed treaties with Oman and Iran, traditional rivals of the South.

Association between the two countries came to a virtual halt when South Yemen supported Iraq during the Gulf war. None the less, Iraq firmly backed the South's merger with the North and endorsed the unification with pledges of substantial financial and military assistance.

Yemen's act of balancing sympathy for Iraq with economic dependence on Saudi Arabia and the Gulf states in the current crisis is therefore a delicate exercise. The country has thus sought to portray the crisis as a conflict between Arabs and the rest of the world anxious to protect its self-interest.

However, while that view is not shared by all Arab nations, particularly Yemen's main Gulf benefactors, even this stance has proved expensive. According to Yemeni officials, Saudi Arabia and the Gulf states have now cut all aid to Yemen and are "encouraging" Yemeni expatriate workers to return home.

Although official figures are not available, one official puts Yemen's potential loss of remittances and foreign aid at \$1.7bn by the end of this year. Yemenis have already begun to feel the economic pinch. Petrol shortages, once a rarity, occur daily and Yemenis grumble at having to queue. Food is still in good supply, but shopkeepers report that wholesalers are "selective" in their distributions.

Accordingly, prices are rising and concern that Saudi Arabia, source of many Yemeni imports, may cut sup-

plies. Some 20,000 Yemeni workers displaced by Iraq's invasion have now returned from Kuwait along with droves from Saudi Arabia and other Gulf states.

"The return of so many expatriate workers, often to the poorest regions of Yemen, is bound to have serious economic and social repercussions," a western diplomat says.

There are even signs that these short term discomforts, allied to the potential loss of long-term development aid, are even beginning to shake popular Yemeni sympathy for Iraq. "Saddam Hussein has broken in and stolen all the jewels he needs," says one Yemeni grocer. "Now let him leave the shop."

Such sentiments are reflected in General Saleh's call last week for the withdrawal of Iraq forces from Kuwait.

Nevertheless, his failure to support the restoration of Kuwait's rulers will leave Yemen open to continued suspicion from outside.

If so, Yemenis can expect to have to tighten their belts even more in the coming weeks. "Yemenis have traditionally known which side their bread is buttered on," observes a senior western diplomat. "But in the current crisis they have tended to forget."

The Financial Times (Europe) Ltd. Published by the Financial Times (Europe) Ltd., Frankfurt Branch, (Incorporated in Germany, D-600 Frankfurt-am-Main 1; Telephone 069-75980; Fax 069-72267; Telex 416193) represented by E. Hugo, Frankfurt/Main, and members of the Board of Directors, R.A.P. McQuinn, G.T.S. Denny, A.C. Miller, D.E.P. Palmer, London; Editor, Sir Geoffrey Owen, Frankfurt; Publisher, Sir Geoffrey Owen, Frankfurt; Circulation Director, B. Hughes, 168 Rue de Rivoli, 75004 Paris Cedex 01; Tel: (01) 4297 0621; Fax: (01) 4297 0622; Editor, Sir Geoffrey Owen, Frankfurt; Printer, SA Nord Editeur, 15/21 Rue de Calais, 59100 Roubaix Cedex 1, FRANCE; ISSN 1145-2753; Commission Paritaire No 678082.

Financial Times (Scandinavia) A/S, Strandgade 44, DK-1100 Copenhagen K, Denmark; Telephone (33) 13 44 41; Fax (33) 93335.



We protest the failure of the International Olympic Committee to award the 1996 "Golden Olympiad" to the city of Athens, the land of its origin and guardian of the Olympic spirit.

The decision has betrayed the pure and eternal ideals of the Olympic spirit under pressure of commercial considerations.

We implore President Jacques Delors and all citizens of United Europe to exhort the members of the International Olympic Committee to reverse their decision.

The eternal flame of the 1996 Golden Olympiad should rightfully burn in the city and continent of its birth.



MODERN TECHNOLOGY AND COMPUTER APPLICATIONS S.A.  
15, Ploedonos Str., GR - 170 74 Kallithea, Athens - Greece. Tel: 30-1 - 9418 612, 9425 773, 9421 176, 9421 382. Telex: 221497 HITEC GR. Fax: 30-1 - 9423 828



Software Technologies - Europe S.A.  
6 Chimaras Street - 151 25 Marousi - Athens, Greece.

The personnel of our companies have shared the cost of this advertisement.

البحراني 1520



## WORLD TRADE NEWS

## Sweden secures ruling on US dumping practices

By William Dullforce in Geneva

SWEDEN has secured an important judgment against US anti-dumping practices from a disputes panel of the General Agreement on Tariffs and Trade.

The panel decided that the US should revoke the anti-dumping duties it has been charging on imports of seamless stainless steel hollow products from Sandvik and Avesta Sandvik Tube and should reimburse the duties paid.

The reason advanced by the three-man panel for arriving at its verdict is that the US had violated "an essential procedural requirement" in initiating the investigation into the dumping charge.

The US Commerce Department initiated the investigation after receiving a request from the Specialty Tubing Group (STG) and its member companies producing stainless steel hollow products.

This request had been made "on behalf of the domestic industry in the US", as required by Gatt's anti-dumping code.

However, the STG included six domestic producers of

stainless steel hollow products, four of which produced welded products while only two made seamless products.

The Gatt panel found that the Commerce Department had not taken sufficient steps to ensure that the request had been genuinely filed on behalf of the domestic industry affected.

This finding can have repercussions in other cases in which US authorities have started investigations into dumping charges without fully complying with the prescriptions of the code.

The panel's verdict will also be seen as reinforcing the arguments of Japan and other Asian exporters in the current talks on the revision of the anti-dumping code under Gatt's Uruguay Round.

The exporters claim that investigations are too often launched on insufficient grounds.

At a meeting of the Gatt anti-dumping committee yesterday the US asked for more time to consider the panel's findings before deciding whether or not to comply.

## Lomé states ask EC for oil aid

By Lucy Kellaway in Brussels

THE 66 poorest countries in the world yesterday made an impetuous plea to the European Community for emergency short term aid to help cover the steep increase in their oil import bills.

The plea by the African, Caribbean and Pacific countries (ACP) was backed by Mr Manuel Marin, the EC's commissioner for development, who called on member states to provide new money to help insulate them from the effects of the Gulf crisis.

According to Commission calculations, an increase in the oil price to \$30 costs Lomé oil importers an extra \$2.5bn a year. The recent rise to \$40 could cost twice as much. The Commission fears higher oil prices will make unworkable the structural adjustment programmes underway and push debt to unmanageable levels.

EC officials yesterday expressed pessimism over the willingness of member states to provide extra money. Since the Lomé agreement was signed last year, they have had new calls on their money from Eastern Europe and the Gulf. Mr Marin yesterday rejected requests money could be made available immediately from Lomé Convention funds.

## EC heavyweights clash over farm reforms

A long-awaited bureaucratic battle has erupted in Brussels, reports Tim Dickson

THE STAGE was set yesterday for the Brussels bout over agricultural policy which trade experts have been widely expecting for much of this year.

In one corner Mr Ray MacSharry, the EC's Agriculture Commissioner, who vowed at a press conference that he would table the same proposals for international farm reform at next week's meeting of the Commission. These unexpectedly failed to win majority support from his colleagues last Wednesday.

In the other, Mr Frans Andriessen, the EC's External Relations Commissioner, whose alternative is intended to make the package more palatable for the EC's major trading partners.

Presenting policy differences in terms of personalities is much disliked in Brussels, but in this case it is essential to an understanding of what is going on.

On top of the dispute over points of principle, the row has developed into an unseemly slanging match because of differences in temperament and negotiating technique.

Mr Andriessen, who is the senior Brussels Commissioner after Mr Jacques Delors and who has overall EC responsibility for the Uruguay Round, has always wanted to exercise more control over the speci-



MacSharry (left) and Andriessen have differences in temperament and negotiating technique

cally agricultural aspects of the Gatt talks - and he now seems determined to get it.

Mr MacSharry, meanwhile, refuses to be pushed over and with political ambitions back in his native Ireland does not intend to be remembered as the man who sold out on the farmers.

But the division "is not extreme", as an official from one of the "camps" put it yesterday. "It is largely a question of technicalities and tactics".

Mr Andriessen, for example,

is happy with the broad thrust of Mr MacSharry's draft proposals which foresee a reduction of 30 per cent for the main agricultural products over the years 1986-96, as expressed by the so called Aggregate Measure of Support (AMS). A number of less important products (including tobacco and fruit and vegetables) would be cut by only 10 per cent using a different set of calculations.

The AMS, based on a fixed reference price derived from 1986-88 data, essentially quanti-

fies all forms of agricultural support (price support, direct support and input subsidies) and turns it into a global figure which can then be used as the basis for cutbacks. According to the detailed paper which is the subject of all the fuss, overall aggregate support in the EC amounted to almost Ecu94bn (\$55.51bn) in 1986.

Mr Andriessen's main reservations lie in the detailed MacSharry ideas on "tarification" - transforming border protection measures which are not

normal tariff duties into fixed tariff equivalents - and for "rebalancing" (extending import tariffs to areas hitherto unprotected while continuing to cut the overall level of agricultural support).

Rebalancing in the EC will mean new import barriers for oilseeds, protein crops, corn gluten feed, other residues from starch manufacture, and non-grain feed ingredients, and will range from 6 per cent for oilseeds and non-grain feed ingredients to 12 per cent for other products.

Mr Andriessen, whose own revisions have not been finalised, believes these aspects as currently drafted will be rejected by the US. He is also concerned that developing countries will be disadvantaged.

It is equally uncertain what he has in mind for export refunds, the subsidies which the EC's trading partners claim represent the worst distortion to agricultural trade and were reportedly the main sticking point at last week's Commission meeting. An official in his department yesterday described the MacSharry proposal - essentially a repeat of his view that export refunds would come down automatically when internal support and protection were reduced - as "rather conservative".

## Japan bows to US pressure on metals

By Michio Nakamoto in Tokyo

AFTER months of resistance, Japan has bowed to pressure from Washington to ensure greater access to the Japanese market for US metals technology.

The bilateral dispute over amorphous metal alloy transformers was resolved last week with the acceptance by US negotiators of substantial concessions by the Japanese side to diffuse a potentially serious trade row.

With the agreement, Japanese industry has narrowly escaped retaliation by the US under section 301 of the 1974 US trade act.

The dispute over transformers using amorphous metal alloys came to a head when Allied Signal, the US company which developed the technology, filed a petition with the US Trade Representative's Office in March, saying it had been unfairly excluded from the Japanese market.

Allied Signal said its efforts to obtain a Japanese patent had been blocked while Japanese manufacturers took advantage of a government subsidy to develop similar technology.

It further claimed that there had been a licensing cartel and an industry boycott to keep the

US company from taking advantage of its patent before Japanese manufacturers could produce amorphous metal transformers themselves. Japan has denied these claims.

The final Japanese concessions amount, in effect, to an extension of Allied Signal's patent.

They include a promise, backed by the powerful Ministry of International Trade and Industry (MITI), that Japanese manufacturers capable of producing amorphous metal alloys for use in transformers will refrain from doing so for four years after Allied Signal's patent runs out in 1993.

Japanese utilities are also committed to buying 32,000 such transformers for testing, worth an estimated ¥5.4bn (\$21m), rather than the initially estimated 15,000. They have also agreed to significantly reduce the time spent on testing the transformers.

The interest shown in the issue by prominent US politicians was a factor that ensured significant Japanese commitment to solving the dispute. "Nobody ever doubted the issue could have a very serious impact on US-Japanese relations," said a MITI official close to the talks.

## Bouygues signs Thai contract

BOUYGUES Thailand, a subsidiary of the French construction group, and Bangkok Land, a Thai development company, have signed a Baht100m (\$21m) contract to construct jointly part of a huge new residential, office and industrial complex planned for suburban Bangkok. Paul Taylor reports from Bangkok.

The deal, the biggest Thai building contract ever, represents a third of the Baht300m Muang Thong Thani development scheme on Chaeng Watana Road.

The French group, which has previous experience of major Thai projects including the Taksin Bridge, will be responsible for the industrial and residential units.

## Hungarian deal for ABB

ASRA BROWN BOVERI (ABB), Europe's biggest electrical engineering group, has signed a joint venture agreement with Lang Gyepgyar, Hungary's leading manufacturer of small and medium-sized power turbines, reports William Dullforce.

ABB is taking a 75 per cent stake in the new company, ABB Lang, which will begin operations next month with some 650 employees.

ABB said it was investing some capital, technology and management resources in the restructuring of the Hungarian power supply industry.

Earlier this year ABB negotiated one joint venture in Poland and two in East Germany.

## Asian textile producers continue to gain ground

By Alice Rawsthorn in London

THE EMERGING textile industries in Asia are continuing to gain ground at the expense of their established competitors in western Europe and North America, according to the latest figures from the International Textile Manufacturers Federation in Zurich.

Asian textile producers have been winning market share away from the western producers since Asia emerged as a force in international textiles in the 1980s.

This trend is continuing despite investment in new technology - and subsequent improvements in productivity - by European and North American producers.

In the spinning sector, for instance, the overall level of world yarn production rose by 1 per cent in the second quarter of this year compared with the first three months.

period last year.

But the level of spinning production fell by 4.4 per cent in Europe. The situation in the UK, where the textile industry has been struggling against weak demand and increasing imports for some time, was even more serious. The UK's yarn output fell by 15 per cent.

Similarly, the Asians managed to outpace the Europeans and North Americans in the weaving sector which, overall, was depressed in the second quarter. Worldwide production fell by 1.7 per cent.

Despite the decline in the market Asian producers managed to increase their fabrics output by 3.3 per cent. This contrasts with a fall in output of 5.8 per cent in the US and 3.3 per cent in Europe.

The international weaving industry can, however, draw some consolation from the fact that worldwide stocks fell to their lowest level since 1987.

State of Trade Report is available from the International Textile Manufacturers Federation, Am Schanzengraben 29, CH-8002 Zurich, Switzerland.



## A Growing Community.

Bradley Stoke is a place where people want to live as well as work, a place that offers you everything you need to really enjoy your free time. Designed as a new community environment, the quality of life is simply outstanding and can only be matched by the choice and quality of

properties on offer. From small one bedroom flats right through to five bedroom executive residences, at Bradley Stoke there is a home that will appeal to every one.

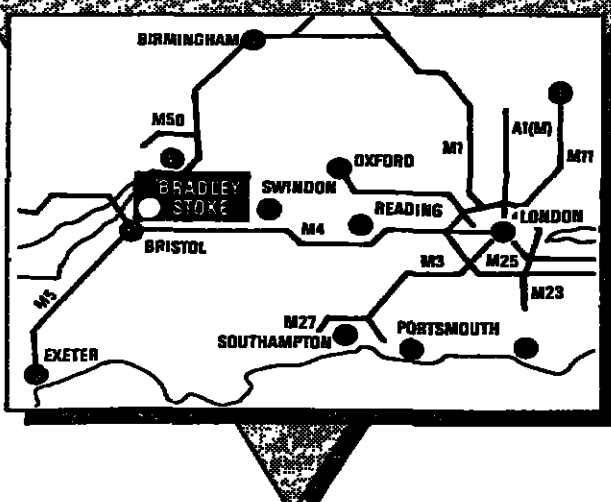


## A Unique Business Location.

It's not just excellent business premises that are available at Almondsbury Park. Bradley Stoke's wide choice of quality residential properties has already persuaded hundreds of people, not just to work here, but to

live here as well. These people are now enjoying the rare privilege of being able to walk to work! And for those who decide to live outside of the development and commute to work, there are excellent road and rail links, as well as an ample supply of free car parking.

Bradley Stoke is the culmination of forethought, insight and careful planning, and is now firmly positioned as one of Europe's finest commercial and residential developments. Its unrivalled location, north of Bristol and adjacent to the M4/M5 interchange, ensures excellent communications, superb facilities and an outstanding quality of life. At Almondsbury Park, the business location within Bradley Stoke, these factors have already convinced many well known companies, including BP, Lloyds and Securicor, that their future's here and now. Bradley Stoke will continue its carefully planned growth, influencing other developments in Europe and setting the standards throughout the 90's and beyond. If you want to be part of it, contact Tom Hood on 0272-294355.



## Going Places.

At Bradley Stoke facilities for leisure, sport, recreation, shopping and education are all exceptional. And any facility that isn't yet catered for on site, can be found in Bristol or Bath. Which, thanks to the superb communications network, are both within easy reach, along with these other historic and beautiful areas:

Cheltenham, Gloucester, the Black Mountains, the Brecon Beacons, the Wye Valley, the spectacular Cheddar Caves and the glorious Cotswolds, all perfect for a great family day out.



## Making the Right Connections.

At Bradley Stoke, as with any commercial and residential development, communications are of paramount importance, but rarely will you find such a comprehensive and efficient set of road, air, sea and rail networks centred around any one site. The M4 and the M5 open up a countryside system of motorways, Parkway offers regular services throughout the UK, including the 125 hourly express to London, Bristol Airport provides daily flights to 12 European destinations and Avonmouth Docks is ideal for both in-bound and out-bound cargo distribution.



# Your future's here and now.



IMF/WORLD BANK MEETING

Special facility to assist Gulf refugee resettlement

By Stephen Fidler in Washington

THE World Bank is establishing a special loan programme to help countries resettle migrant workers fleeing Kuwait and Iraq. Mr Barber Conable, the bank's president, said an estimated 1m to 1.5m workers remained in Kuwait, while only about 500,000 had so far been able to leave. He stressed the World Bank, which has predicted "staggering costs" to some countries even if the Gulf crisis is resolved quickly, would have to remain as flexible as possible in dealing with the crisis. It could accelerate payouts of funds already agreed, advance lending programmes and seek to unlock other sources of finance for affected countries. The bank would seek to create a facility to grant concessional credit to the so-called lower-middle income countries worst hit by the crisis. The poorest countries might benefit from advancing disbursements from the bank's soft-loan affiliate, the International Development Association.



At the moment IMF officials say the oil price does not reflect the fundamentals of supply and demand and is being lifted by speculative pressure. Mr Conable dismissed suggestions that the bank "was unduly constrained" in its ability to help in the crisis. He said there was plenty of spare lending capacity in the bank, following its capital increase two

years ago. A World Bank report written early this month emphasised the bank "has more limited potential in assisting the oil-importing countries than it did in either 1974 or 1980" following the previous two oil shocks. The bank, it said, was close to its lending limits for some countries, and had already extended so many quick-disbursing economic reform loans that there was little capacity to do more in some countries. The report suggested oil prices could rise to \$65 a barrel in the case of war. Mr Conable also said there was widespread support among member countries both for an increase in the capital of its private sector affiliate, the International Finance Corporation, and of a special fund being planned for environmental projects for the bank. But he implied some important member countries still remained to be convinced on the two proposals.

Moscow edges closer to Fund membership

By Peter Norman in Washington

THE Soviet Union is moving closer to joining the International Monetary Fund as it opens its economy to the west and charts a course to the free market, the head of the Soviet state bank said yesterday. Reuter reports from Washington. Mr Viktor Geraschenko, chairman of Gosbank, said there was no alternative to restructuring the country's rigid economy. However, he threw cold water on the 500-day plan backed by President Mikhail Gorbachev, saying it had been drawn up by radical economists. "The time is growing ripe for joining the IMF," he said. "We need to go through the formalities and details," he said. Mr Geraschenko, the Soviet Union's most powerful banker, is heading the nation's first delegation to the annual meetings of the IMF and World Bank since the negotiations were resumed at the end of the Second World War. He faces a rival Russian Republic delegation at the meetings, led by Mr Gregori Yavlinsky, deputy prime minister of the Russian Federation and a key figure behind the 500-day plan. Membership in the Fund, once despised by Moscow as the epitome of the capitalist world, would open up an important source of loans to the rapidly disintegrating Soviet economy, and would seal its integration into the western financial system. Mr Geraschenko, who is leading a delegation of "special invitees," would not specify the exact timing of membership, a move linked to the west's drive to help the Soviet economy. But he said there was no doubt the decision would be taken and some of his delegation would stay on for further talks with the Fund after the annual meetings ended. "We have nothing to hide, nothing to be ashamed of," he said. "Such co-operation will be very useful for our own decision-making," Mr Geraschenko said. The IMF has been careful not to pass judgment on the tortuous Soviet reform debate, which has divided the Soviet parliament.

Conable outlines action on poverty

By Peter Norman in Washington

MR Barber Conable, president of the World Bank, yesterday urged the international community to make as big an effort combating poverty as it had in dealing with the Gulf crisis. Addressing the annual meeting of the International Monetary Fund and World Bank in Washington, he said it was possible to reduce the number of poor people in developing countries by at least 300m by the year 2000. But such an achievement would require determined, collective action. Mr Conable said countries such as India, China and Indonesia had made considerable progress towards reducing poverty. But still more than 1bn people lived on less than \$1 a day. Over the next 10 years the population of developing countries was likely to increase by at least 800m people. Many of these would be born into absolute poverty. Mr Conable said encouragement of economic growth and health directed educational and health services were at the



Barber Conable: military outlays should be cut

core of the bank's anti-poverty strategy. The World Bank was rapidly increasing its lending for primary education, basic health care and family planning. It had made a special point of improving the lot of women in developing countries and had intensified support for efficient food production to replace costly general food subsidies. Mr Conable outlined four ways in which countries could work together to reduce poverty. These were: The developing nations should establish sustainable growth policies and spending

priorities for poverty reduction. Countries should agree on better ways to measure how policies affected the poor, using indicators such as child mortality, primary school enrolment and real unskilled wages to measure progress in reducing poverty. Development assistance should be increasingly linked to good performance in helping the poor. The entire international community should commit itself to reducing poverty. He said it was unacceptable that official aid flows from industrialised countries had fallen as a percentage of gross national product in recent years. In spite of the Gulf crisis, military outlays should be cut. A 10 per cent cut in military spending by the members of Nato would enable them to double their development aid. Moreover, developing countries spent about \$200m a year on weapons and this money could be better directed to tackling poverty.

Concern over slow progress in Uruguay Round trade talks

By Peter Norman

MR Michel Camdessus, managing director of the International Monetary Fund, yesterday expressed concern at the lack of progress in the Uruguay Round of trade liberalisation talks. He said much remained to be resolved in a short time and urged the world's nations to settle their differences and complete the round by the end of this year. The international trading system was at an important crossroads, he said. Trade remained distorted by restrictive practices in many countries, which hurt the nations that imposed them as well as those against which they were aimed. A successful conclusion of the Uruguay Round would have far-reaching favourable consequences, including a significant increase in the efficiency of agricultural production and the extension of

multilateral discipline into areas such as services, intellectual property rights and trade-related investment. Against a background of increasing anxiety in financial markets about the economic consequences of the Gulf crisis, Mr Camdessus called on countries to provide "clear and credible signals" that they were determined to reduce inflation. Such action would allay the markets' concern. Development since the Iraqi invasion of Kuwait had increased the importance and urgency of implementing a strategy to contain inflation and raise national and global savings and investment. The most effective way to boost national saving would be to cut budget deficits. A reduction in the absorption of savings by governments would tend to lower interest rates, and therefore encourage

private investment and help reduce the debt service burden of developing nations. Looking ahead, Mr Camdessus said the world was gradually moving towards an international monetary system that would be "different and hopefully better". It would be reinforced by the move towards monetary unification within Europe and would also be more truly universal because of the expected progress of the Soviet Union and eastern European countries towards convertibility of their currencies. It would also be a system giving sufficient emphasis to the correction of exchange rate volatility by careful monitoring of policies. "By making better use of the techniques of surveillance and policy co-ordination, it will help establish a low inflation club among the major industrial countries," he said.

Singing financial orthodoxy at breakfast

By Stephen Fidler

BRAZIL and Argentina are together responsible for a \$15bn (\$7.9bn) hole in the balance sheets of international banks, but officials from the two countries are nevertheless welcome at bankers' tables. The central bank governors of the two countries were yesterday morning singing for their breakfast at the same event at Washington's Shoreham Hotel. As Mr Ibrahim Eris, Turkish-born head of Brazil's central bank, and Mr Javier Gonzalez Fraga, his opposite number in Argentina, outlined their countries' anti-inflation packages, there was more evidence of the financial orthodoxy which appears to have overtaken these countries. Brazil, now \$8.4bn in arrears to banks, has been locked in controversy at the annual meetings about whether it will pay interest to banks before the International Monetary Fund disburses a standby loan. The banks see the issue as a last battleground against an IMF strategy of lending to

countries in arrears to banks, of which they heartily disapprove. On the other side, the issue seems to have gained symbolic importance in the Brazilian government. The difficulty for Mr Eris is to explain what is widely seen as the most credible Brazilian anti-inflation programme of the decade when the international debate centres on an issue that superficially suggests that nothing much in Brazil has changed. The policies include planned privatisations of \$10bn-\$15bn next year, in which foreign banks are expected to play a significant part through conversions of their debt into shares in the privatised companies. Rules on conversions, which the government hopes will lead to a significant reduction in its foreign bank debt, should emerge soon, he says. Brazil will open negotiations with international banks, including a proposal to address its arrears, on October 10. Mr Gonzalez Fraga was at the same event, organised by debt conversion specialists

Singer & Friedlander and Eriks, last year. He resigned over the issue of exchange rates at the end of last year, only to reappear in the spring after a four-month break. Now as the central bank slims down its operations to focus solely on monetary conditions, he is among other things in charge of foreign debt. Argentina (\$7.3bn in arrears) is paying the banks at the rate of \$40m a month, and says there are no plans to increase that. Mr Fraga says his country intends to write off 20 per cent of its \$60bn foreign debt burden through using debt conversions in privatisations currently in the pipeline, most notable that of Enxel, the telephone monopoly. Further \$5bn could be raised next year through privatisations, he said. It is well known that Mr John Major, the UK Chancellor of the Exchequer, is an ambitious politician. But he was surprised the other night to find out that he is likely to be heard once he has achieved his goal.

This disclosure came as the Chancellor was having his palm read at the British Embassy cocktail party by Mrs Tricia Peters, the wife of Washington-based radio journalist Nick Peters. It was unclear whether the Chancellor's ambition related to his possible occupation of Number 10 Downing Street, Britain's promised entry into the exchange rate mechanism of the European Monetary System or his vow to cut inflation. Mr Major's style at these annual meetings is being contrasted with that of his predecessor. His approach is certainly more genial and less hurried than that of Nigel Lawson, whose bulky frame would sweep rapidly through the corridors of the IMF building, with Treasury officials struggling to stay in his slipstream. Mr Major is more likely to amble. His aides, accustomed to burning the candle at both ends, largely because of the repeated rewriting of speeches issued on by Mr Lawson, now find they have time to attend the occasional party.

AMERICAN NEWS

Guatemala watches its born-again general

Richard Johns reports on a law and order candidate who says he has God on his side

GENERAL Efraim Rios Montt was supremely confident after he seized power with two young officers in Guatemala in March 1982. "God had decided that I would become president," he declared. Ousted nearly a year-and-a-half later, the born-again Christian member of the fundamentalist Church of the World sect clearly believes that divine right is still on his side even though Article 136 of the 1985 constitution specifically bars participation in elections of anyone who has been the author or beneficiary of a military coup. Running neck-and-neck in the opinion polls with Mr Jorge Carpio, candidate of the National Union of the Centre party, the charismatic Gen Rios Montt's hopes of competing in and winning the November 11 elections received a controversial and unexpected boost. A seven-to-two majority of the Supreme Court granted him a provisional injunction on September 12, allowing him to register as a presidential candidate after his application had been turned down by the Supreme Electoral Tribunal (TSE). Ironically, Gen Rios Montt established this institution in preparation for a return to democracy shortly before his overthrow. As a result, the country of 8m-9m people has been thrown into a turmoil of uncertainty. Welcoming the decision the ebullient general confidently predicted victory in November. Campaigning on a slogan of No Voto (No Sell-Out), he is backed by a loose alliance of three minor parties among the 17 in Guatemala's constantly shifting political kaleidoscope. He needs an absolute majority to avoid a run-off in January. The latest polls commissioned



Rios Montt: a charismatic but controversial candidate

by the Chamber of Free Enterprise showed 18 per cent favoured Gen Rios Montt and 17 per cent Mr Carpio. Mr Alvaro Arzú, a former Guatemala City mayor of the Party for National Advance (PAN) - and Mr Alfonso Cabrera of the ruling Christian Democrats trailed with 9 per cent and 4 per cent respectively. Although support for the nine other factions registering candidates is limited, taken together it could affect the outcome. No less than 30 per cent of the sample was undecided and 29 per cent declined to say anything - a reflection of the climate of fear and the insecurity of the exploited indigenous community. No questions were asked in Mayan dialects in a racially divided land where 45 per cent of the population are estimated not to be able to speak Spanish, the official language. Gen Rios Montt's appeal derives from his attacks on the privileged elite, his criticism of alleged corruption associated

with President Venicio Cereza's administration and his promise of a law-and-order crackdown. The latter message has particular appeal in the capital, which accounts for nearly 20 per cent of the population and where the streets are among the most dangerous in the world. Rapists would be executed by firing squad under his government," he assured a press conference early in July. Fraud, Gen Rios Montt claims, robbed him of the presidential election in 1974 - after which he was sent to Madrid as military attaché. This view is now regarded as justified by historians and analysts. Also widely accepted is his belief that Article 136 was inserted into the constitution to ensure his exclusion from future office. In power, he behaved dictatorially, declaring a state of siege and waging a merciless war against the left-wing guerrilla factions united as the

Guatemalan National Revolutionary Unity in his policy of "beans and bullets". The human rights organisation Amnesty International reported the deaths of 2,500 peasants during the first six months of his regime as the country became increasingly internationally isolated. He launched a vigorous anti-corruption campaign forcing senior officials to wear logos on their lapels saying "I don't steal, I don't lie, I don't abuse". He challenged the establishment in a country dominated by 50 land-owning families and the senior hierarchy of the military. Backing for the ruling DC has probably been underestimated because of its strength in the countryside among the uncommunicative indigenous people. The PAN, with its urban strength but also campaigning hard in the countryside, is definitely the dark horse in an electorate disillusioned by a brief flirtation with "democracy". As for the key dispute over whether or not the general should stand for office, Mr Arturo Herberger Asturias, the head of the Electoral Tribunal, roundly condemned the Supreme Court's decision. Mr Mario Roberto Uscas Aguirre Nacion, the attorney-general, was equally quick in supporting the tribunal's view. It remains unclear why the Supreme Court manifestly violated the specific letter of the constitution. Western diplomatic observers and local political analysts say the probable explanation is that Mr Edmundo Velazquez Martinez, its president, and his six supporters either did not want to take responsibility for any violent consequences arising from a disqualification or wanted to assert their independence - probably both.

Fear could well have been another consideration. The judiciary, once mainly the target of leftist guerrillas, is now under constant threat from the "death squads" of the Right. The latter are backed by the army and the security forces to a large extent representing the 50 or so families controlling the country's economy (5 per cent of the population are reckoned to control 95 per cent of its wealth, according to one recent survey). Judges have also been infinitely susceptible to subornation. The formal legal battle is not by any means over yet, however. A complicated process is now under way with a final word theoretically to be given by the Constitutional Court no later than October 10. But confusion reigns as to whether it is the Supreme Court or the ultimate authority. No one has any doubt that the army will be the final arbiter since the security forces continue to be the main violators of human rights, its hierarchy is intelligent enough to know that the day of the overt military dictatorship is over for the time being and the need for US economic support imperative. But temptations remain strong. The somewhat less than convincing return to democracy since 1985 has been conditional upon the military's constricting blessing. Rumours of coup attempts have abounded since the last rebellion in May when some units, without sufficient support, mobilised against President Cerezo. Apprehension was last aroused on September 2 when he summarily dismissed General Juan Jose Marroquin Silles, then chief of staff. The exercise in democracy could well end in yet more blood and tears for Guatemala.

Canadian Senate urged to block tax

By Bernard Simon in Toronto

OPPOSITION to the Canadian government's proposed value-added tax has been bolstered by a Senate committee recommendation to kill the tax and a pledge to fight it by the elected government of Ontario. The Senate banking committee, dominated by members of the opposition Liberal Party, called on the full Senate not to proceed with a bill approving the 7 per cent goods and services tax (GST), due to take effect from January 1. The enabling legislation has already been approved by the House of Commons. The committee made its recommendation after lengthy hearings during which, it said, most witnesses opposed the tax. The proposal increases the likelihood that the government will try to ram the GST bill through the senate by packing the non-elected upper chamber with supporters, using an obscure clause of the British North America Act. Mr Brian Mulroney, Canada's prime minister, has filled 15 senate vacancies in the past three weeks. Mr Bob Rae, premier-elect of Ontario, whose left-wing New Democratic Party won a surprise victory in provincial elections earlier this month, told an economic outlook conference yesterday that "this is the wrong tax on the wrong people at the wrong time". Mr Rae, who takes office next Monday, said the tax would raise inflation at a time of weak economic growth. He criticised the indirect tax as an intrusion by the federal government on the jurisdiction of the 10 provinces, all but one of which already levy their own retail sales taxes. The GST, now one of the hottest political issues in the country, is the final stage in a range of tax reforms started three years ago to make the Canadian tax system more competitive with main trading partners. The new tax would replace a 15.5 per cent manufacturers' sales tax, widely regarded among the business community as discriminatory and inefficient.

El Salvador rebel declaration hints at imminent offensive

By Tim Coome in Managua

EL SALVADOR'S left-wing FMLN guerrillas yesterday urged a "democratic revolution" to end the all-embracing power wielded by the military and the country's leading families. The FMLN declaration, signed by the top five guerrilla commanders, is seen as an ultimatum to the government and a rallying cry for an imminent offensive. It calls for the abolition of the army and the creation of a civilian-controlled public security forces, for judicial, electoral and political reforms, for a broad agrarian reform and specific economic measures to improve the lot of El Salvador's poor. The document says: "Today, more than ever, a national democratic revolution is needed to finish with the hegemonic political and economic power of the military and the big oligarchic families, to re-establish the nation's sovereignty and to create a lasting peace." "We welcome the end of the Cold War, as it makes clear that our struggle is a north-south one, not an east-west one. This struggle is still not over."

The document is, in essence, a reiteration of the FMLN's negotiating position, calling for a broad-based multi-party political system with guarantees of political rights for all. It would be the basis on which the FMLN would lay down its arms. "We will never give up these principles... they are worth making peace for, and they are worth fighting to death for," the document concludes. The guerrillas have failed to make progress in six rounds of talks with the government this year. The latest talks ended in deadlock last week in San José, Costa Rica. After the last talks, one FMLN leader said that "to make progress at the negotiating table, pressure will be needed now at the international level, and on the political and military fronts at home." A big FMLN offensive last November paralysed the country for two weeks. It was only beaten back by extensive use of helicopter gunships. The guerrillas are now believed to possess anti-aircraft missiles.

Dominican Republic security forces on alert

By Canute James in Kingston

SECURITY forces in the Dominican Republic have been put on alert to deal with expected outbreaks of violence during a three-day strike which begins today. The increased security measures follow a series of bomb explosions at the weekend which left three people dead. The bombing and the planned strike follow increased tension in the Caribbean republic of 7m people, in the wake of increased economic austerity measures imposed by Mr Joaquín Balaguer, the president. Ten people were killed last month and about 15 injured in violence which accompanied a general strike called by unions to coincide with the start of Mr Balaguer's second consecutive

term in office and his sixth overall. The police say the bombs were assembled by a "terrorist" group of students which intended further bomb attacks during this week's strike. Revolutionary Students denied this, saying the bombs were planted at the Santo Domingo University by the paramilitary police. The protests in the Dominican Republic have followed a 30 per cent currency devaluation, increased prices for food and fuel, and increasing inflation. Economists expect the inflation rate to reach 100 per cent this year following 60 per cent last year.

Castro warns of job losses

PRESIDENT Fidel Castro of Cuba was quoted yesterday as saying an economic crisis on the island could result in hundreds of thousands of unemployed workers in the capital, Hanoi reports from Havana. But he said in an interview with the Communist Party newspaper Granma that not a single person would be "thrown out to the street" and each would be guaranteed an

income sufficient to live on. President Castro has warned Cubans to prepare themselves for a siege economy if vital supplies to Cuba from the Soviet Union continue to fall off. The resulting austerity measures could include closing factories. To offset a shortfall in Soviet oil deliveries, Cuba has already introduced stringent energy-saving measures.

Congress compromises on SEC powers

THE US Securities and Exchange Commission's powers affecting stock market activities, including programme trading, will be strengthened by a compromise measure agreed by Senate and House of Representative negotiators, writes Peter Riddell in Washington. The agreed version includes provisions allowing the commission to prohibit programme

trading during periods of unusual market volatility. This form of trading, by computer and involving the simultaneous purchase or sale of a large number of stocks, has been blamed for fueling sharp falls in share prices, notably in October 1987. The Bush administration had opposed such a measure largely on the grounds that it was irrelevant to the main rea-

son for market volatility. The Senate has focused on levels of margin requirements and the lack of consistent regulation of various instruments such as stock index futures. The House version of the bill had included provisions to ban programme trading, although the Senate version had not. Both houses are expected to vote on the compromise measure shortly.



## INTERNATIONAL NEWS



Police take away the body of a student shot during rioting in New Delhi yesterday

## Indian violence escalates over caste-based job scheme

By K.K. Sharma in New Delhi

MR V.P. Singh, India's prime minister, yesterday came under pressure to reverse the government's August 8 decision to reserve jobs for low-caste people, as violence by student protesters escalated sharply in New Delhi and other areas.

The scheme would reserve 27 per cent of government jobs for "backward" castes.

A cabinet committee met yesterday to take stock of the situation, after students clashed with police throughout the day in many parts of New Delhi following news that a student who had set fire to himself to protest against the government's decision had died in hospital.

At least two students were killed and scores injured by police gunfire, as army contingents stood by to maintain order. Buses and cars were burnt and rioting continued throughout the day. A general strike has been called for today.

Leaders of the opposition Congress party called for Mr Singh's resignation while the Bharatiya Janata party, the Hindu fundamentalist party that supports the National Front government, asked him to postpone implementation of the job reservations scheme.

There was no indication last night that Mr Singh will change his mind. The only concession he has made is to ask Mr S.R. Bommai, the president of the ruling Janata Dal, to hold talks with the students.

Negotiations will be difficult for Mr Bommai to initiate. The widespread student protests are mainly spontaneous and, although some groups have been formed, there is no identifiable leader to hold talks with.

Mr Bommai also has no authority to take decisions that would be binding on the government.

The violence in Delhi was matched in many other parts of the country, particularly the northern states of Haryana,

Himachal and Uttar Pradesh, where the army was called in to maintain order in at least a dozen towns.

The country's constitution already reserves 22.5 per cent of government jobs for scheduled castes (untouchables) and tribes.

## Bad time for liberalisation in Zimbabwe

Tony Hawkins looks at the economic problems facing plans to ease trade curbs

**A**FTER MORE than three years of debate, planning and indecision, Zimbabwe's trade liberalisation programme is to be launched next week.

The timing is inauspicious: the balance of payments is deteriorating, inflation is on the rise, the budget deficit remains stubbornly close to 10 per cent of GDP and, as if that were not enough, Zimbabwe will be hard-hit by the surge in oil prices.

The blanket import controls, imposed 25 years ago, will be gradually replaced with an open general licence system and tariffs restructured over a five-year period.

Mr Bernard Chidzero, the finance minister, who admitted in his July budget that real incomes in Zimbabwe had fallen during his eight-year tenure, will liberalise the economy. A bizarre cocktail of the government's marxism and the economic conservatism inherited from Mr Ian Smith's Rhodesian administration at independence in 1980, has created a highly-centralised economy.

Accordingly, not only is there a lot to liberalise but also a reluctance to loosen the reins. Ministerial speeches on economic reform are larded with promises to "control" the process.

Just how much control became apparent last week when Mr Chidzero announced that just three categories of

imports - dinkies for cement manufacture, textile dyes for the clothing industry and tinplate and plastic granules for packaging - are to be available on open licence at this stage. Only registered importers will have access to the open licence system while Harare's idea of liberalising involves establishing a parallel licensing system at the Central Bank charged with monitoring open licence imports.

Pre-shipment inspection of imports is also to be introduced. Thus liberalisation will mean more rather than less bureaucracy with the authorities shifting control from how much is imported under open licence to who may import.

The government is not alone in its commitment to "controlled" liberalisation. Manufacturing industry, much of which grew up under monopolistic or quasi-monopolistic conditions and which argues that extensive protection will be needed while it re-equips itself to compete in world markets is equally wary.

Efforts to develop an export culture by linking import licences to foreign sales have had some success, and Mr Chidzero last week announced an export earnings retention scheme of 5 per cent for agricultural and mining sales and 7.5 per cent for manufactured goods.

But it will take years to overcome the combination of technological backwardness, obsolete capital equipment, a shortage of skills and, above all, the complacency and inefficiency bred by a quarter of a century of blanket protection.

It is now more than three years since the government accepted the principle

of what it calls "opening up" the economy.

To date, very little has been achieved. It took Zimbabwe more than ten years to sign a bilateral investment treaty with the US. Newly independent Namibia did it in ten weeks. The much-vaunted one-stop investment centre launched a year ago has approved more than 25000 (£125m) of new projects, but at least two listed companies - Falcon Mines and Central African Cables - have complained that its promise to give an answer within 90 days is not being met.

There has been precious little new foreign investment and recently Dalgely became the latest in a stream of foreign companies to disinvest. Dividend controls are to be further liberalised in an effort to encourage newcomers.

Estimates of the additional foreign exchange required to sustain the programme range from US\$1.5bn to \$3bn. To date only \$250m has been raised from the African Development Bank and the International Finance Corporation.

**S**till more ominous though is Mr Chidzero's continuing failure to tackle the budget deficit. In 1990/91 it will increase by more than 25 per cent to Z\$1.4bn (£292m) roughly 10 per cent of GDP.

In the past, the minister has blamed military spending in Mozambique, where 10,000 Zimbabwe troops are supporting the Frelimo government against the Renamo rebels, for the deficit. This year, he shifted focus, blaming parastatal subsidies which he said accounted

for 4 per cent of GDP. Realism is in short supply, says local economists. Mr Chidzero has promised to tackle the parastatal deficit by privatising - a new word in the Zimbabwe political dictionary - or by simply letting them go to the wall. But the big subsidies go to the railways, the state-owned steel plant, to which government has committed massive investment in an effort to turn it around, and to the agricultural marketing boards. Privatisation is a non-starter for most of these, nor can they be allowed to go under.

The increased budget deficit, lower consumption taxes, and a 44 per cent rise in fuel prices will boost inflation. Nor is the monetary stance any lighter. In August, the central bank, gloomily forecasting money supply growth of 35 per cent and inflation of 25 per cent, moved to tighten credit, but interest rate increases were only marginal and real deposit rates remain substantially negative. Inflation is likely to average at least 18 per cent this year.

Most serious of all is the balance of payments. Liberalisation is a non-starter without considerably more foreign currency. On current account the balance of payments swung from approximate balance in 1988 to a deficit of Z\$185m last year.

Despite booming tobacco sales, the deficit will exceed Z\$400m this year due to lower mineral prices, the loss of beef exports to the EC (caused by the foot-and-mouth outbreak), and reduced cotton production. If trade reform is to work, Mr Chidzero will have to rethink his strategy in respect of both the deficit and inflation.

## S Africa township curfew condemned by ANC

By Philip Gawth in Johannesburg

**T**HE African National Congress and affiliated organisations have condemned the curfew which came into operation in seven townships last night, with the South African Youth Congress encouraging defiance.

Police have said the curfew will be strictly implemented and they will act against offenders. The townships have been quiet for the past week so it would be a bitter paradox if the curfew, part of the "Iron Fist" operation announced by the government last week to stop violence in these areas, was to re-ignite disturbances.

Residents of Soweto, Diepsmeadow, Dobsonville, Meadowlands, Vosloorus, Katlehong and Thokoza face a maximum R1,000 (£205) fine or six months in jail if they defy the 9pm to

5am curfew. The ANC said that they rejected the curfew which was not aimed at the perpetrators of the violence but at the communities. "We would not be surprised if the result of these measures is the outbreak of large-scale vigilante attacks on communities."

Mr Ronnie Mamoepa, publicity secretary of the ANC-affiliated United Democratic Front, said that if the state did not withdraw the curfew the UDF "might be forced to support the view that the curfew should be defied."

Police spokesman Major-General Herman Stadler said "these non-aggressive measures are aimed at protecting defenceless, law-abiding residents and to ensure they sleep in peace."

## Israeli sell-off success

By Hugh Carnegie in Jerusalem

**I**SRAEL'S faltering privatisation programme chalked up a significant success yesterday when a slice of Bezeq, the telecommunications monopoly, was successfully floated onto an depressed market in the biggest public offering ever made on the Tel Aviv Stock Exchange.

A package of ordinary shares and convertible debentures representing a 6 per cent stake in Bezeq was offered at a total price of Shk 151m (£38.4m). Institutional buyers had pledged in advance to take up Shk 91m, but when the balance was offered to the public yesterday morning it was oversubscribed by more than four times.

The result was heartening for the government. The offer was seen as a vital test of plans to privatise a other state companies through public flotations - notably El Al and the Israel Electric Corporation.

The privatisation of big companies has been dogged by delays. Efforts to sell privately a controlling stake in Israel Chemicals, supposedly the privatisation flagship, have been held up by objections to prospect of the company falling into foreign ownership.

## Campaigns under way for Pakistani elections

By Farhan Bokhari in Karachi

**P**REPARATIONS for next month's elections in Pakistan accelerated yesterday, as ousted Prime Minister Benazir Bhutto and her arch-rival, Mr Nawaz Sharif, former chief minister of Punjab, launched their campaigns.

Ms Bhutto and Mr Sharif are both widely tipped as candidates for prime minister if their parties win the October 24 elections.

Yesterday both visited their strongest constituencies, but their standing nationally will only become clearer in the coming weeks when they travel across Pakistan to areas where their parties are regarded as potentially weak.

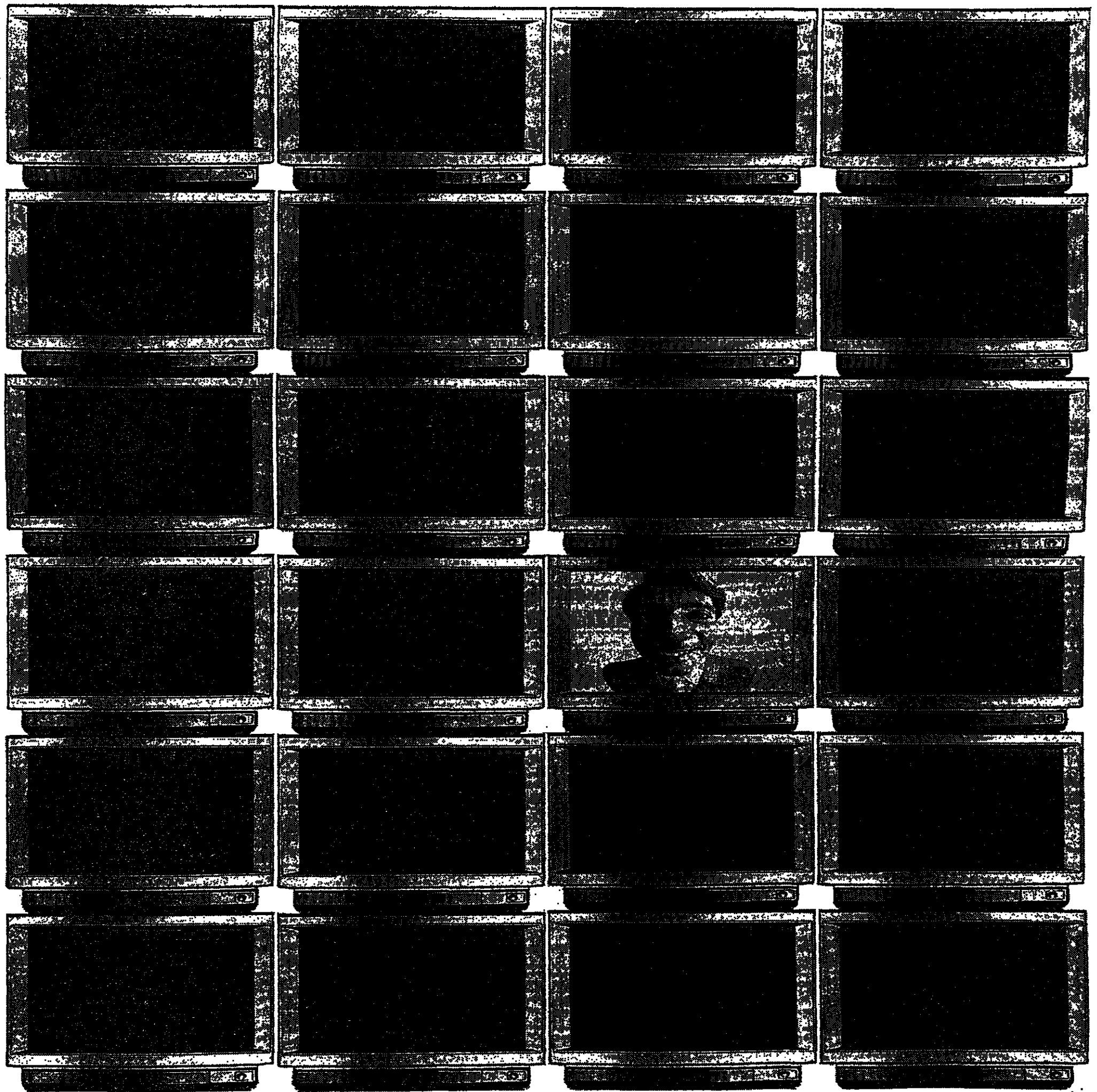
In Karachi Ms Bhutto led a procession through Malir, a suburb where a large number of industrial and agricultural workers live.

As Ms Bhutto's procession of supporters riding in buses, trucks, cars and jeeps, arrived in Malir they were cheered by crowds carrying banners and

party flags, and Ms Bhutto was showered with rose petals. Ms Bhutto is scheduled to travel to Sind during the next few days - a province which is regarded as a Bhutto stronghold - before addressing rallies in Punjab, North West Frontier province and Baluchistan.

Mr Sharif began his campaign in Lahore by visiting a mausoleum of the Islamic Sufi Saint, Hazrat Data Ganj Bukhsh. Mr Sharif, accompanied by a large crowd of supporters, offered prayers for his political party's success. He later addressed a large public rally in the nearby town of Gujranwala.

Rumours that October's elections may be delayed are still common, despite yesterday's flowers and fanfares. However Mr Ghulam Ishaq Khan, Pakistan's president, and Mr Ghulam Mustafa Jatoi, the caretaker prime minister, have said repeatedly that elections will be held on time.



## ONE OF THE BEST WAYS OF KEEPING A SECRET IS TO REVEAL IT ON NATIONAL TELEVISION.

These days, keeping secrets intact is like trying to keep water in a colander.

So we're delighted to announce a leak-proof channel for confidential information: television.

Thanks to DataVision, you can now broadcast to a select few.

So select, in fact, that transmissions to as few as two people are perfectly possible.

DataVision uses the satellite technology of British Satellite Broadcasting. It enables you to broadcast either

live or pre-recorded information to a chosen audience. Information or data held on computer may also be screened, provided the viewer has a modified receiver.

Either way, control and secrecy are absolute. Your secrets are safe in the hands of only those watching.

The possible uses are legion.

Sales conferences, staff training and new product announcements are just some that spring to mind.

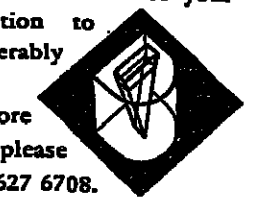
Price Waterhouse, Comet and National Westminster

Bank are among the companies that have already signed up with DataVision.

If you join them, we'll plan and cater for your precise needs, from installation to maintenance. And for considerably less than you'd imagine.

If you'd like to know more about this extraordinary service, please give Patrick Scott a call on 071-627 6708.

He'll convince you that security is a warm television set.



**DATAVISION**



**VACHERON CONSTANTIN**  
The Master of Time



VACHERON CONSTANTIN  
1, RUE DES MOULINS, CH 1204 GENEVE

Shadow ITC

## CHANNEL 5

### EXPRESSIONS of INTEREST

The Shadow Independent Television Commission is inviting expressions of interest from those who may wish to provide all or part of the proposed new commercially-funded UHF television service, Channel 5.

The Broadcasting Bill, expected to receive Royal Assent later this year, will formally establish the ITC to replace the IBA and the Cable Authority from January 1991. The Commission will be advertising the Channel 5 (ITV) licences in the early part of next year with the intention of awarding licences in autumn 1991. It is envisaged that applications for a licence or licences to provide the Channel 5 service will be invited shortly afterwards. That timing will be influenced by the nature of the Channel 5 licence or licences which the Commission advertises.

To assist in its planning for Channel 5, the Shadow ITC is seeking ideas, within the framework of what is set out in the Broadcasting Bill, about the kind of service in terms of programmes, funding and transmission plan.

The submission of letters will not commit interested parties to bidding for a licence, nor exclude those who do not from subsequently submitting a licence application.

A document giving background information on Channel 5 and guidance on the type of information which would assist the Commission in its preliminary planning is available from the Secretary to the Shadow ITC, 70 Brompton Road, London SW3 1EX, telephone 071-584 7011.

Letters, which should not be longer than four pages should be submitted to the Secretary to the Shadow ITC by Wednesday, 31 October 1990 at the latest.

#### NOTICE TO SHAREHOLDERS OF SUNBELT HOLDINGS S.A. Registered office: 7, Rue Pierre d'Aspre - 1142 LUXEMBOURG R.C. Luxembourg B 18113

At the Extraordinary General Meeting of 15 June 1990 (adjourned to 13 July 1990), it was resolved to reduce the share capital of SUNBELT HOLDINGS S.A. to USD 250,000, represented by 173,500 shares of no par value, the purpose of which was to consolidate the share capital of the Company.

It was further resolved to give the Board of Directors the power to decide whether shares should be in bearer or registered form.

As a consequence of the above, at their meeting of 31st August 1990, the Board of Directors resolved to require the replacement of all existing share certificates.

Shareholders are therefore required to send their existing share certificates to the Registered Office for cancellation. New certificates, reflecting the change in the share capital of the Company, will be issued in replacement. All new share certificates will be in registered form.

Certificates are returned to the Company at the Shareholders' risk. New share certificates in registered form will only be issued when the Company is satisfied that it has full and correct details of the name and address of the Shareholder concerned.

The Board of Directors

## INTERNATIONAL NEWS

### Sierra Leone promises changes

Richard Syngé says austerity policies may bring multi-party politics

As this year's rainy season eases off, Sierra Leoneans are hopeful of a bumper harvest but anxious about the wider economic and political prospects for their country. The rising price of fuel has already hit the transport sector, while the raging civil war in neighbouring Liberia threatens the habitual peace of this essentially law-abiding society.

President Joseph Momoh's government is, however, putting its faith in an increasing liberalisation of the economic and political structures, as the best way out of the stagnation and loss of direction that have blighted the country for more than a decade.

Now heeding the advice of the World Bank and western donors, the government has recently launched a far-reaching structural adjustment programme, designed to reduce the role of the state and to stimulate foreign investment.

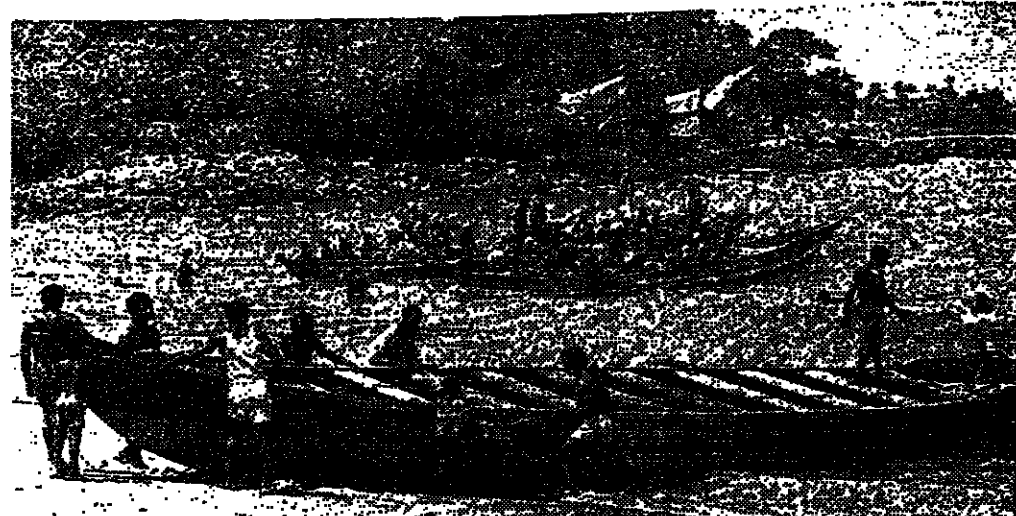
The difficulties are immense. Corruption and mismanagement became endemic under the 17-year rule of the former president, Siaka Stevens, who handed over power to Major-General Joseph Momoh, then army commander, in 1985.

The first years of President Momoh's rule were disappointing to those who expected a new order in the economy. An International Monetary Fund (IMF) programme adopted in 1986 was abandoned after a few months. Subsequent draconian attempts to put an end to smuggling and the currency black market backfired badly, increasing rather than reducing the level of corruption.

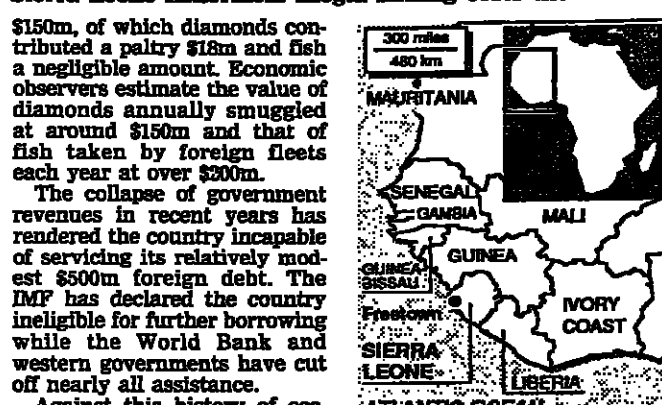
The paradox underlying the problem is the immense economic potential of this small country of 4m people. It has vast reserves of both alluvial and underground diamonds, as well as gold, bauxite and a number of rare minerals. The land is fertile and capable of producing more food than the population needs, while the off-shore waters teem with fish.

But the absence of effective economic policies has led to widespread predation of resources, particularly the diamonds and fish, by a combination of local and foreign interests. The role of Lebanese traders in diamond smuggling is legendary.

Official exports in the 1989-90 financial year were a mere



Sierra Leone fishermen: illegal fishing costs the economy \$200m a year



\$150m, of which diamonds contributed a paltry \$10m and fish a negligible amount. Economic observers estimate the value of diamonds annually smuggled at around \$150m and that of fish taken by foreign fleets each year at over \$200m.

The collapse of government revenues in recent years has rendered the country incapable of servicing its relatively modest \$600m foreign debt. The IMF has declared the country ineligible for further borrowing while the World Bank and western governments have cut off nearly all assistance.

Against this history of economic decline and mismanagement, Sierra Leone is now coming to terms with the need to restore its international creditworthiness. Since January this year, Mr Tommy Taylor-Morgan (Finance Minister) - a long-standing critic of government policy from the private sector - has maintained the momentum of an adjustment programme. The national currency, the leone, was allowed to float in April, a move that has all but wiped out the currency black market. Import licensing has been abolished and government monopolies in the export-import trade are being curtailed. Preparations for a number of privatisations are now well under way.

Close advisers of the president say that the lessons of his first years in power have been learned and that he is now ready to face the harsh reali-

The first hurdle will be a settlement of around \$9m in arrears to the World Bank, but if this is achieved there is a strong likelihood of a resumption of new Bank lending in the next two months. The first priorities will be the energy sector, agriculture, roads and social spending.

While the private sector has welcomed the policies adopted so far, the government's biggest challenge will be in changing the attitudes of those who have thrived through the parallel market. The restoration of order into diamond exports is a particularly thorny issue, for many of the smugglers are alleged to have links with senior political figures.

President Momoh now faces the additional challenge of holding elections next year. While he has said the country is not yet ready to revert to a multi-party system - which was abolished when Siaka Stevens' All People's Congress (APC) became the sole party in 1978 - he has held out a promise of change. In a major speech to the APC central committee recently, he suggested an opening up of the electoral process, dropping a strong hint that the next election will be the last to be held under single party rule.

The implication is that this will lead to a multi-party system, but President Momoh's priority is to ensure that political change will take place against a background of successful economic adjustment.

The language of international business isn't English...

it's the language of your customer. Prepare for 1992 now.

Communicate in your customer's language and call Berlitz today on-

071-580 6482 London  
021-643 4334 Birmingham  
031-226 7198 Edinburgh  
061-228 3607 Manchester  
0532-435536 Leeds

**FAST AND EFFECTIVE**  
Courses are tailor-made to meet the particular needs and schedules of both you and your company.

## CREDIT OFFICERS

A Leading European Commercial Bank  
City based £17,000 to £23,000 aae + benefits

As a major European bank, our client has established a significant presence in London together with a considerable U.K. retail branch network. Having achieved substantial growth in recent years, both organically and by acquisition, resulting in increased lending activity, it now seeks a number of experienced, high calibre and dedicated bankers to support its central credit function.

Ideally aged in your mid 20's you will be able to demonstrate first class analytical skills together with evidence of formal credit training, probably gained within a Clearing Bank environment. In addition to processing lending applications and providing reports and recommendations, you will be responsible for ongoing account relationships and credit monitoring.

This is an excellent opportunity to join a progressive organisation with a sharply focused approach to the U.K. business sector. Impressive banking benefits and long term career opportunities complement the negotiable salary.

For further information please telephone or send your Curriculum Vitae in strict confidence to Roy Webb.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

7 Birch Lane  
London EC3V 9BY

Tel: 071 895 8050  
Fax: 071 628 2092

*Devonshire Executive Ltd*

A member of The Devonshire Group Plc

## Strategic Analyst

Central London £40,000 negotiable

This key appointment is within the core decision group of a major multi-national corporation, with a turnover in excess of £1 billion and a leading position in a number of fast moving and rapidly growing industry sectors.

Responsibilities will be:-

- \* Acquisition evaluation, leading to hands-on implementation
- \* Strategic corporate advice
- \* New markets analysis
- \* Group operational advice

Essential qualifications are a business degree with hands-on experience within a fast moving commercial environment, and preferably strategic consultancy experience. A resilient, self-confident individual, in their late 20's or early 30's capable of working under pressure as part of a tightly-knit highly professional team, would be an excellent fit. Fluency in one or more European languages would be highly desirable.

Please send full resume to Robert Usher quoting reference 16/39.

**AGB Executive**

173 SLOANE STREET LONDON SW1X 9QG  
TELEPHONE: 071-235 9891

ANDRE & Cie S.A., a Swiss Company active in international trading, would welcome in its countertrade section a

### SPECIALIST IN UNCONVENTIONAL TRADING (countertrade, compensation, barter, special trade agreements, debt-equity swaps, financing, etc.) or a DYNAMIC BUSINESSMAN

who can be trained to become such a specialist.

Profile :

- At least 5 years experience in trade finance and international.
- Fluency in French, English, Spanish.
- Experience in currency transactions and banking.
- Knowledge of international markets (mainly Central and South America)
- Knowledge of commodity transactions.
- Available to live abroad (South America)
- Ability to create and take care of personal contacts at all levels.
- Creative, open minded and flexible.
- Age around 30/40 years.

Applications should be addressed to :

Andre & Cie S.A., Personnel Dpt, Ch, Messidor 7, Case Postale, CH - 1002 Lausanne.

### FINANCIAL ESTABLISHMENT IN THE PRINCIPALITY OF MONACO

is looking for an ASSET MANAGER (male or female), in contact with international clients, with a 5 years minimum experience and with a perfect knowledge of three languages including French (mandatory).

Minimum: 35 years old - Position : Executive

An interesting job opportunity within a dynamic team in an expanding Company.

Location : Monaco

Write HAVAS No. 1319, 4 rue des Iles, 96000 MONACO

### NEW TOP EXECUTIVE JOBS IS YOUR CAREER ON TARGET?

Since 1980 we have provided a wide range of executive search services for leading new general management or financial appointments.

For a confidential meeting which is without obligation, please contact our Executive Search Consultants.

**Connaught Mainland**  
100 South Street, London W14 8JL Tel: 01-734 1234  
100 South Street, London W14 8JL Tel: 01-734 1234

### GERMAN-SPEAKING M&A PROFESSIONAL

Expanding international M&A advisory firm with offices in ten countries globally is seeking an entrepreneurial German/English speaking M&A professional to join its Frankfurt office. Firm is leader in middle-market, cross-border M&A.

The firm is also looking to expand in many other territories and is keen to hear from suitable candidates fluent in their respective languages. Please send resume in confidence to us to obtain further information: Box No. A955 Financial Times One Southwork Bridge London SE19 4L

### APPOINTMENTS WANTED

### HIGHLY QUALIFIED GERMAN ATTORNEY

Law degrees and admission in Germany and the U.S. several years of practice in Germany (company law, banking law, international law), English fluent, seeks cooperation or employment with international law or accounting firm in Frankfurt/Main.

Write to: Box A959, Financial Times, One Southwork Bridge, London SE1 9HL

### International Financial Futures Sales to £50,000 plus Bonus

Due to the growth of international business, especially in Europe, challenging sales positions have arisen within a major international investment bank. This bank is seeking Financial Futures brokers who are fluent in either Italian/Japanese or German. The successful candidate will be university educated and have at least two years' institutional sales/marketing experience.

Call Tim Sheffield on 071 623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants  
No. 1 New Street, (off Bishopsgate), London EC2N 4DP  
Tel: 071-623 1266, Fax: 071-628 5256

**Jonathan Wren Executive**

### Credit Analysts to £30,000 plus Benefits

A leading European bank urgently seeks absolutely 'top notch' credit analysts. Possibly US bank trained, graduate/A-level/ACIB with in-depth experience in commercial/residential development/building property deals; structured finance; MBO/LBO's; small-major UK corporate lending; aviation and shipping. You must have been exposed to balance sheet spreads (manual/computerised) cash-flow and cash generation; risk/reward analysis etc. You will be an excellent communicator both written and verbal. A major European Language will be helpful in some positions.

Call Ron Bradley or Norma Given on 071-623 1266

Jonathan Wren & Co. Ltd., Recruitment Consultants  
No. 1 New Street, (off Bishopsgate), London EC2N 4DP  
Tel: 071-623 1266, Fax: 071-628 5256

**Jonathan Wren Executive**

### SENSATIONAL OPPORTUNITY ENERGY FOR THE FUTURE

An independent research and innovation group, private company, has discovered a new concept - invention - to initiate nuclear fusion and to recover the generated heat with the use of well-known methods for electrical power production. The patent situation for this invention is favourable.

This advertisement is part of a plan to create the best possible conditions for the evaluation, testing and international exploitation of the new energy system, and we invite interested parties - industrial and scientific - to participate and invest in the development and utilization of the energy source deemed to be the best available for the future.

Letters to establish contact with the inventor company should be addressed to Future Energy, Box No. A953, Financial Times, One Southwork Bridge, London SE1 9HL.



## INTERNATIONAL NEWS

## Bangkok LPG inferno underlines lack of concern over safety issues

UNTIL about 9.55pm it was like any other night in the Bangkok Hilton (the real one - not the prison of TV series fame). In Ma Maison, the hotel's up market restaurant, politicians and businessmen were dining. Beyond the hotel's high compound walls Bangkok's notorious night life was in full swing.

On the euphemistically called "expressway", a few hundred yards from the hotel front lounge, a truck driver with two big cylinders of liquid gas behind his cab - LPG is the main cooking fuel for Bangkok's 8m-plus residents - was turning onto the busy New Petchaburi Road.

In the next few seconds something awful happened. Some eyewitnesses claim the driver swerved to avoid a car (side-street taxi), others say the speeding truck driver simply lost control.

Paul Taylor, Asia Business Correspondent in Bangkok, on the aftermath of an accident which left at least 44 dead

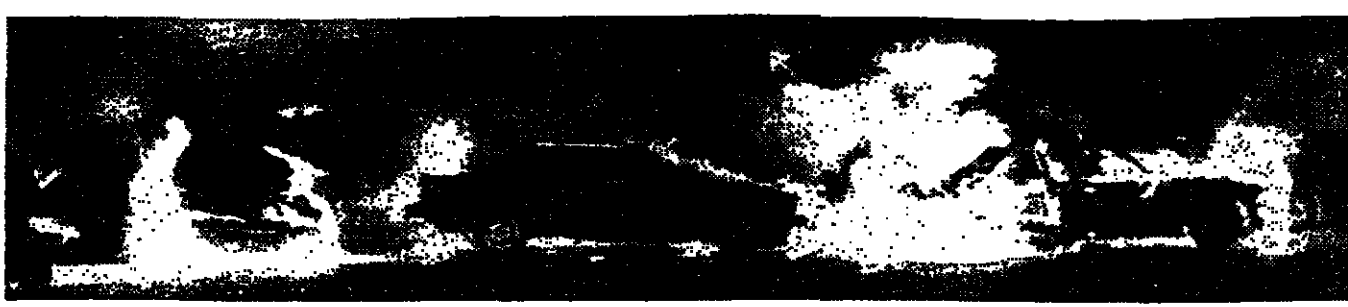
Whatever the immediate cause, the LPG tanker plunged into a row of 36 shop-houses and exploded, engulfing at least 34 cars, motorcycles, three wheeled tuk-tuk taxis and their occupants, many of whom were waiting at the busy New Petchaburi-Wireless Road junction just a few hundred yards from the Hilton and the British Embassy next door.

By the time I reached the hotel's front lobby - alerted by a deeply shocked westerner who had escaped from a car caught up in the inferno - I

could hear the sound of petrol tanks popping. Outside, at the end of the street, a whole block of small shops, the homes and advertising boardings on their roofs were ablaze. It was, as the local English language papers said "a fireball".

The fire, tackled by 100 fire-engines, burned for several hours. At least 40 people, including the truck driver, are thought to have died and more than 100 were injured, mostly suffering from serious burns. The final death toll is likely to be much higher.

There is a very real concern here that the headlong economic growth experienced by Thailand has led to safety concerns being pushed into the background. In Thailand, the land of the "smiling face", money, and sometimes politics, often seem to come first. Regulations, where they do exist, are often



Vehicles are engulfed in flames in the streets of Bangkok on Monday night after an LPG tanker exploded

openly flouted.

There are unconfirmed stories that bus, taxi and truck drivers take freely available (over-the-counter) amphetamines to stay awake and thereby boost their earnings. I saw a truck two days ago with a blown out tyre. Every single one of its six tyres was different, and all of them were bald. In the booming construction

sector it appears that the need to finish a project on time - or boost profit margins - sometimes leads to outright greed. As one cynic put it, human life is cheap while cement may be in short supply.

In Bangkok itself the recent collapse of three buildings under construction - causing eight deaths - has led to the call for tighter and more effective

enforced regulations. Often the cause turns out to be cement wrongly mixed on site, or another storey being started before the concrete has fully set on a lower one.

Mr Bampen Silapa-archa, Thailand's Interior Minister, was quoted yesterday as saying that construction deaths have three main causes: "First, there is carelessness on

behalf of the builder, the engineer and the contractor's inspector. Secondly, with the chronic shortage of materials, workmen cut corners by using either substandard or lower strength items, such as smaller reinforcing steel rods or concrete mixed with less cement and more water. And last, a severe lack of moral and ethical responsibility by all concerned that leads to less attention being paid to details."

Certainly a recent spate of disasters appears to be pushing politicians towards tighter regulations on health and safety. In the wake of Monday's tanker accident, Prime Minister Chatichai Choonhavan has promised to limit LPG truck operating hours, tighten controls on shops selling LPG and on neon boardings placed on roofs.

But in Bangkok, once called the "city of the angels", perhaps the most positive sign that public health and safety is now moving onto the political agenda comes from Democrat MP Dr Phichit Rattakul. He began a campaign two weeks ago, against the City's noxious air pollution - caused mostly by the cars, tuk-tuks and motorbikes that bring the city to a near standstill for most waking hours.

## Hong Kong cracks down on illegal immigration

By Angus Foster in Hong Kong

HONG KONG is cracking down on illegal immigrants in a bid to stem the highest influx of illegal workers in ten years.

The government has lifted the maximum penalty for employers found guilty of hiring illegal immigrants to three years imprisonment and a HK\$250,000 (£17,150) fine. The government is also introducing a special law aimed at construction sites, seen to be the worst offenders.

The new law is a severe blow to the construction sector. It is one of Hong Kong's leading industries and employs around 74,000 manual workers. According to some estimates, there could be as many as 2,000 illegal immigrants working on construction sites in Hong Kong.

The changes will raise costs and wages for the sector, which is also one of the worst hit by the colony's labour shortage. Some construction companies complain privately they could not compete without illegal labour.

Most of the immigrants are poor peasants from southern China. They are being tempted to risk crossing the heavily fortified border by Chinese middlemen promising work on Hong Kong construction sites.

Some of the immigrants have said they have been offered work on Hong Kong's HK\$127bn new airport, even though construction is not due to start until next year.

The government said the measures are necessary following a doubling in the number of illegal immigrants caught in Hong Kong from 40 to 80 a day.

The government is also concerned about the costs of keeping illegal immigrants in Hong Kong's prisons. More than a third of all inmates in the colony's jails are illegal immigrants caught working in Hong Kong.

Inflation in Hong Kong remained steady at close to 10 per cent in August, government statistics show. The main inflation indicator stood at 9.4 per cent during the month, unchanged on July. Inflation in Hong Kong has been close to 10 per cent for over a year. Some economists fear the effects of the Gulf crisis, not likely to be reflected until the September figures, will push inflation back over the 10 per cent mark.

## Li to testify at corruption trial

Mr Ronald Li, former chairman of the Hong Kong stock exchange, has decided to give evidence in the corruption trial underway in the colony's High Court.

Mr John Lloyd-Eley QC, counsel for Mr Li, confirmed yesterday that the former chairman would take the stand as part of his defence. Mr Li had not been expected to give evidence.

He has pleaded not guilty to two charges of accepting shares in Cathay Pacific Airways and Novel Enterprises, a knitting company, as a reward for helping or not obstructing the two companies' listing. The trial is now in its fourth week.

## Gaza demolitions allowed

ISRAEL'S Supreme Court yesterday gave the go-ahead for the army to carry out its controversial policy of destroying Palestinian houses and shops in response to the burning to death of an Israeli soldier helping or not obstructing the two companies' listing. The trial is now in its fourth week.

The Supreme Court overturned an earlier court ruling, won by civil rights groups, which blocked the army from demolishing more than 30 buildings along a road in the Bureij refugee camp, where the soldier was stoned and burned

## Japan's only nuclear ship tests its powers after 16 years in moth balls

By Robert Thomson in Tokyo

JAPAN'S ONLY nuclear-powered ship, the Mutsu, once viewed as the future of sea transport for the energy-starved country, yesterday began a voyage in which the vessel's reactor could reach full capacity for the first time since its launch in 1969.

The ill-fated Mutsu has been a public relations disaster for Japan's nuclear industry, which is still recovering from a radiation leak detected on the vessel's first test voyage 16 years ago, when the reactor was operating at only 1.4 per cent of capacity.

Japanese officials hope that the present round of tests, likely to last two weeks, will partly improve the image of the 9,242 tonne vessel, which the government hoped would be the first of a fleet of nuclear-powered freighters designed to reduce the

country's reliance on oil. But even if these tests are a success, the Mutsu is almost certain to be retired next year after a planned farewell voyage around international waters. A spokesman for Japan's Science and Technology Agency, which has taken the Mutsu out of mothballs this year, said that the government has no plans for the vessel to berth in foreign ports.

After the 1974 accident, local Japanese authorities refused to allow the vessel to dock, and it drifted at sea for 45 days. The crew tried various methods to stop the leak, and even applied a mixture of rice and borates prepared by the ship's cook in an attempt to slow the leak.

The vessel, which has cost an estimated ¥100bn (£386m) to develop, is now based in the northern port of Sekinehama, where local fishermen agreed to accept its presence after the government agreed to pay them compensation of ¥1.7bn and build a new port and a clubhouse for their co-operative.

Science and Technology Agency officials said yesterday that the aim of the planned one-year voyage is to collect data about the handling of the vessel in different sea conditions.

The Mutsu has a pressurised-water reactor with a capacity of 36,000kW, a potential top speed of 16.5knots, and estimated range without refuelling of 145,000 nautical miles. Low-level testing of the reactor began last March after a 16 year delay, and the present tests will begin with output at 70 per cent of capacity.

## Hopes rise of Angolan settlement

By Patrick Blum in Lisbon

HOPES of a settlement to end Angola's 15-year civil war have risen following the resumption of talks in Portugal this week between representatives of the Angolan Government and Unita, the rebel movement led by Mr Jonas Savimbi.

Diplomats say there is a chance that the deadlock over details of any ceasefire could be broken in this latest round of talks sponsored by Portugal and with the presence of Soviet and US representatives.

US and Soviet officials are not participating directly in the talks but remain "at hand" to provide "technical advice should that be necessary," a diplomat said. Their presence has added weight to the belief that some progress may be achieved.

The talks taking place under tight secrecy at an air force base near Sintra, are the fourth round of direct discussions between the two sides. The last round, in Lisbon in August, failed to make any headway following disputes over the two teams' level of representation and, more important, over the twin issues of a ceasefire and recognition of Unita as a political movement.

The Angolan Government regards a ceasefire as the priority with recognition to follow later after a revision in the country's constitution as part of a broader political settlement. "As long as the war continues, it is very difficult to solve anything," an Angolan diplomat said in Lisbon on Monday.

Unita has so far insisted on a global settlement and that recognition must come first, arguing that it has recognised de facto the ruling MPLA government and that it should be recognised in return as a legitimate political party by Luanda.

In the current meeting, the two issues have been separated with the discussion reportedly focusing more on the technicalities of a ceasefire. The talks are expected to last for three days but may go on for longer if there is a chance of progress. Mr Jose Manuel Durrão, the Portuguese foreign minister, who has played an important role in helping to bring off the talks, has warned, however, against expectations of "spectacular results".

The Angolan government faces serious economic problems at home and this may encourage greater flexibility. Last Friday it announced tough economic measures including a steep devaluation of the Kwanzas, the national currency, and its replacement by a new Kwanza from October 1.

The army argued that yesterday's case was an essential measure to improve security. Major-General Matan Vilas, commander of the Cova area, said: "The immediacy of the action is vital to restore order to the entire Gaza Strip."

In his car. The latest ruling permits the destruction of houses on condition that compensation and alternative accommodation is provided for the occupants.

Palestinians criticise the frequent resort to house demolitions by the army as a brutal collective punishment. The army argued that yesterday's case was an essential measure to improve security. Major-General Matan Vilas, commander of the Cova area, said: "The immediacy of the action is vital to restore order to the entire Gaza Strip."

# Accounting software for hard times.

No businessman expects life to be easy. But few expected it to be quite this tough.

Interest rates at their highest for many years, inflation poised to reach double figures and the Government doing almost everything it can to persuade people to stop spending money.

Only strong companies will survive. Which means every business decision you take has to be the right one.

But not wishing to rest on our laurels (what business can afford to do that?) we've now improved Sterling even further.

Because all networking versions have a new 'record locking' feature to make all data totally 'safe'.

In all, it's a pretty impressive package. Which may well be the reason why Sage Sterling is now being sold alongside IBM's new PS/1 computer.

your company, whatever IBM compatible system you have and whatever your plans for growth may be, there's a proven Sage product that fits the bill.

Which, when the only thing that seems certain these days is uncertainty, must be wonderfully reassuring.

Send to: Dept. 99, The Sage Group plc, NE1 House, Regent Centre, Newcastle upon Tyne, NE3 3DS. Tel: 091-213 1555. Fax: 091-284 6992.

Please send me a free demonstration disk of (tick box):  
 The Sterling range of accounting software ☐  
 The new Sovereign accounting software ☐

NAME \_\_\_\_\_  
 COMPANY \_\_\_\_\_  
 POSITION \_\_\_\_\_  
 ADDRESS \_\_\_\_\_  
 POSTCODE \_\_\_\_\_ TEL. NO. \_\_\_\_\_

## SAGE

PC BUSINESS SOFTWARE  
 NOW YOU'RE REALLY TALKING BUSINESS

DEPT 99, THE SAGE GROUP PLC, NE1 HOUSE, REGENT CENTRE, NEWCASTLE UPON TYNE, NE3 3DS. TEL: 091-213 1555. FAX: 091-284 6992.



## EUROPEAN NEWS

## French employers appeal for end to the Gulf panic

By William Dawkins in Paris

THE French employers' organisation yesterday said the Gulf crisis had provoked exaggerated economic worries and appealed to government policy makers and company leaders for calm.

The announcement, by Mr François Pericot, president of the CNPF, strikes a far less pessimistic note than the Confederation of British Industry's recent warnings of recession. It comes on the same day as the release of official figures showing a slight improvement in the French jobs rate and a broadly static trade deficit.

"We are today witnessing a crisis of confidence which is disproportionate to the real state of the world's economies, barring any major incident," said Mr Pericot. The Gulf crisis had simply provided "a severe reminder of economic realities" after a period in which "we were comfortably in a growth phase and were surrendering to euphoria".

Businesses must accept the risks and continue to invest, said Mr Pericot. However, the French government had not done nearly enough to help businesses cope with the rise in oil bills. The recent budget had increased taxes on profits on financial and property assets, while failing to tackle several important business issues, such as the change of ownership in family firms, said Mr Pericot.

His relative serenity was backed up by yesterday's announcement from the Labour Ministry that the number of people out of work in France fell by a seasonally adjusted 0.7 per cent, or 18,300 to just under 2.5m between July and August. Taken over a

MR Jacques Delors, president of the European Commission, yesterday voiced doubts over the depth of Germany's commitment to economic and monetary union in the European Community, and called for a renewed commitment, Ian Davidson writes from Paris.

Speaking at a conference on German unification, Mr Delors asked: "Do the Germans really want economic and monetary union? Frankly, I sometimes wonder." Mr Delors was referring to reservations recently expressed by Mr Theo Waigel, German finance minister, and Mr Karl Otto Pöhl, Bundesbank president.

year, the drop in the number of jobs rises to 1.7 per cent. However, the improvement is not big enough to make an impact on the overall jobs rate, unchanged at 8.9 per cent, the level around which it has been hovering for the past three months.

According to provisional figures from the customs directorate, the trade deficit expanded slightly last month to a seasonally adjusted FF5.34bn (284m), as against FF5.07bn in July. Given the irregularity of trade in the summer season, this is statistically insignificant. However, it does show some impact from the Gulf crisis, with a rise in the deficit on the energy account from FF6.17bn in July to FF7.59bn last month. It brings the trade deficit to FF723.2bn for the first eight months of the year, down on the FF731.06bn recorded in the same period of last year.

## Spain tables proposal on 'Eurocitizen' rights

By David Buchan in Brussels

SPAIN has proposed the creation of the "Eurocitizen" — an individual who would be able to reside, vote, and maybe even do military service in whichever of the 12 EC states he or she chooses — and in the big bad world outside have the right to diplomatic protection from any and all of the 12 Community governments.

The suggestion was put to its EC partners yesterday as they start rewriting the Treaty of Rome this December in preparation for political union. Mr Felipe Gonzalez, the Spanish prime minister, has already come out in favour of "European citizenship" as a way of bringing Community membership home to the European-in-the-street.

The Spanish proposal was presented to the group of Brussels ambassadors who are charged with preparing discussions on political union. It speaks of European citizenship as being "with economic and monetary union and a common foreign and security policy, one of the three main pillars of the European Union". At present, citizens of one EC state living in another state are no more than "privileged foreigners", it says.

Madrid's initiative brings together some ideas that have

already been proposed or floated, such as the Commission's proposal to enfranchise all EC citizens in local elections and the UK government's suggestion of an European ombudsman to champion individuals' causes at the EC level, and one idea — common diplomatic protection — that has been virtually translated into reality in Iraqi-occupied Kuwait.

Those EC embassies in Kuwait closing for lack of food and water have based on to other EC diplomats staying behind the responsibility for protecting their trapped nationals. However, for such EC co-operation to win foreign acceptance would first involve the Community replacing its member states as signatories to the Vienna convention on diplomatic representation, the Spanish paper concedes.

Some aspects of the Spanish proposal may well, therefore, get worked into a new treaty, despite the delicate issues involved. For instance, the Commission's 1988 plan to enfranchise the 4m EC citizens who live in an EC state other than their native one has drawn widespread opposition, particularly from Luxembourg.

## Moscow's 'terrible twins' deepen their rivalry

By Quentin Peel in Moscow

THE terrible twins of contemporary Soviet power, Mr Mikhail Gorbachev and Mr Boris Yeltsin, are set once again for a death-defying dance between confrontation and collaboration.

The sweeping presidential powers to control and dictate the process of economic reform, re-asserted by President Gorbachev this week, could set him at loggerheads with Mr Yeltsin, president of the Russian parliament, and the popular politician who is the only credible alternative Soviet leader.

Mr Gorbachev's move, approved by an overwhelming vote in the national parliament, has been instantly condemned by Russian parliamentary radicals as a denial of

both democracy and republican sovereignty. Yesterday, they threatened to grant Mr Yeltsin identical powers — over property, prices, wages, budgets, but also to create and abolish state structures in order to counter the threat they see from the centre.

And yet the presidential coup is aimed at the implementation of exactly the same radical economic reform — densification of the Soviet economy and a rapid transition to a market system — as that espoused by Mr Yeltsin and his parliament.

Moreover, Mr Gorbachev has bent over backwards to ensure that his presidential powers are sanctioned by democratic authority. For what he was

voted on Monday are little more than the powers he already had under the Soviet constitution, reinforced by a direct vote of the standing parliament.

In spite of the rhetoric, both sides in the Gorbachev-Yeltsin pact, sealed in August to promote the economic reforms, appear to have left themselves room for manoeuvre to keep the deal intact.

The Russian parliament has postponed its own start to the reform measures from October 1 to November 1, and called for talks to agree how it should be carried out.

Mr Gorbachev has invited republican representatives — including Mr Grigory Yavlinsky, the Russian deputy premier most closely involved in

drafting the plan — to take part in finalising the all-union version by October 15. Although that is supposed to be a compromise between the radical Shatalin plan, and the much more cautious government version submitted by Mr Nikolai Ryzhkov, the prime minister, the Shatalin plan seems certain to emerge as the main component.

The Soviet leader's closest advisers already have a major package of drastic stabilisation measures, including budget cuts, a credit squeeze, and the first steps towards disposal of housing, small businesses and other state property, ready for implementation.

Professor Nikolai Petrakov, the president's personal economic adviser, yesterday

rejected any suggestion that Mr Gorbachev was planning "a state of siege, or something like president's rule... the purpose is to implement rapid economic reform".

It is, however, important, because on implementing a vigorous economic policy, some of the problems will have to be resolved in one, two or three days. He cited as examples "financial matters, changes in price formation policy, and budgetary policy".

Prof Petrakov expressed his astonishment at the Russian hostility to the president's powers. "It was a reaction based on rumours," he said. "The extraordinary powers are needed (for the economic reform plan) and there is nothing behind it."

## Gorbachev rejects Solzhenitsyn call for Slavic state

By Quentin Peel

PRESIDENT Mikhail Gorbachev yesterday firmly rejected the call by the writer Alexander Solzhenitsyn for the dissolution of the USSR and creation of a Slavic state and then paid a remarkable tribute to the country's most outspoken exile.

"He is, without doubt, a great man," the Soviet leader declared, while at the same time insisting that he "resolutely disagreed" with the views Mr Solzhenitsyn expressed. "Solzhenitsyn's political views are alien to me as a politician," he said. "He lives entirely in the past, the Russia of the former years, the Tsarist monarchy. This is unacceptable to me. I judge myself a democrat."

However, the very fact of Mr Gorbachev's statement, delivered to the Supreme Soviet in Moscow, and broadcast in full on Soviet television last night, was a clear recognition of the deep chords of Russian nationalism touched by Mr Solzhenitsyn's 16-page political testament, which was published last week in two national newspapers.

In it, the writer denounced the 73 years of Communist Party rule, and called for the three Slavic republics — Russia, the Ukraine and Belorussia — to form a new Russian Union. He also criticised multi-party democracy, and called for the creation of a political system based on village councils, and a

ruling Duma of professional classes. The document was published with the financial support of the Russian parliament, headed by Mr Boris Yeltsin.

"The article, and the author's personality, call for a serious analysis," Mr Gorbachev said, revealing that he had read the article in full, two times. "I am seized by very contradictory feelings... As a Russian, I fully share concern for the destiny of the Russian people, for the destiny of Russia."

"But at the same time, I cannot agree at all with Solzhenitsyn's attitude to all ethnic groups. According to the mildest evaluations, this is a disrespectful stand. All Russian people have in their genes a vision of their country

with all its magnitude, vastness, the multitude of languages, cultures and aspects. It is all of us who constitute the population of our country."

However, the Soviet leader's comments were notable for their concentration solely on Mr Solzhenitsyn's desire to dissolve the union, rather than on his violent attacks on Communist Party rule, and his echoes of 19th century Slavophiles in hankering for a communist society. For all its often reactionary tone, the Solzhenitsyn manifesto has become a major talking point in the country, above all in the Slavic republics, at a time of gathering national tension and pressure for unscrunching the empire.

## Soviet search for telecom partners

By Hugo Dixon

THE Soviet Union is looking for foreign partners to help it launch cellular communications services across the country in what could be an important test of its commitment to introducing a market economy.

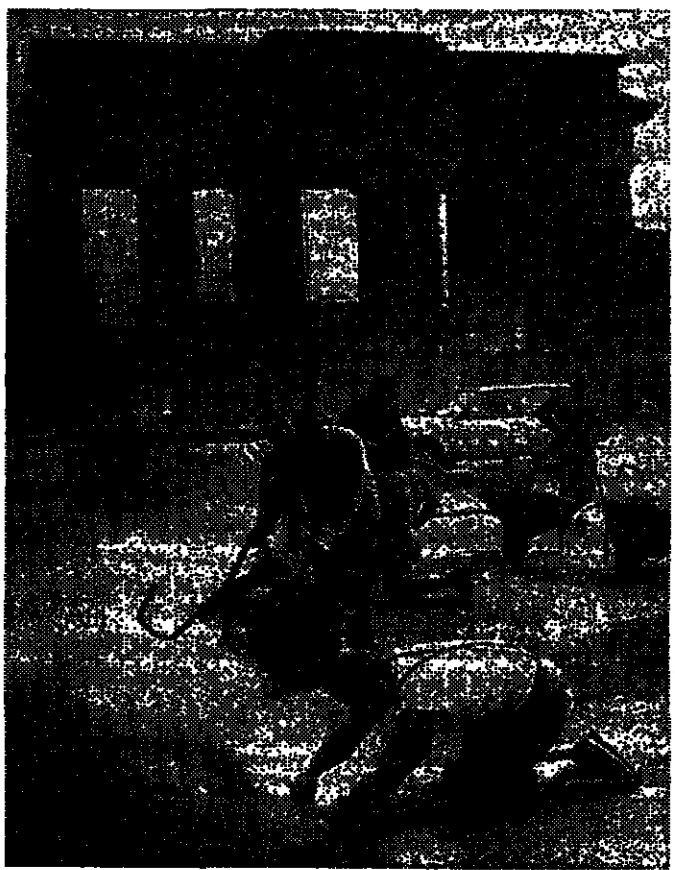
The Soviet telecommunications industry has, until recently, been run on a strict monopoly basis and there are currently no cellular phones. The phone system is also in a poor state with only 40m phones installed in the entire country.

Mr Yuri Gulyaev, chairman of the Supreme Soviet's telecommunications commission, told a Financial Times Conference in London yesterday that foreign participation would accelerate the growth of Soviet telecommunications.

Cellular phones, which in the West are considered an addition to the basic phone system, could in the Soviet Union be an attractive alternative to installing ordinary fixed communications, he said.

The Ministry of Communications last month called for tenders to supply cellular communications services. About 10 licences, for different regions of the Soviet Union, would be awarded, Mr Gulyaev said.

Moscow is following other east European countries, such as Hungary and Czechoslovakia, which have already formed joint ventures with foreign companies to supply cellular services. The Soviet market is potentially much larger than any of these, Mr Gulyaev said there could be between 10m and 15m cellular users by the end of the century.



Workers laying asphalt in front of the Brandenburg Gate in preparation for German unification celebrations on October 3

## Bulgaria's ruling party compromises on reform

By Judy Dempsey

BULGARIA'S ruling Socialist (former communist) party has failed to rally behind the platform of radical reform, instead re-electing Mr Alexander Lilov as its chairman.

The outcome of the vote, which was taken in the early hours of yesterday morning following a stormy BSP congress, is likely to lead to a formal split in the party when its more radical factions meet later this week.

In the event of such a split, the opposition Union of Democratic Forces might be persuaded to join a parliamentary block with the breakaway socialists which would undermine the BSP-dominated government and add to the political instability in the country.

Mr Lilov, who replaced Mr Petar Mladenov as party leader last February, proved ineffective in dismantling the gargantuan communist bureaucracy. His lukewarm commitment to reforms was sharply criticised at the weekend at which numerous delegates called for his dismissal.

When Mr Lilov offered to

resign, Balkan caution prevailed over risk. Mr Lilov was re-elected and four leading reformers were voted off the 151-member ruling Supreme Council.

However, centrists managed to oust orthodox communist officials from the leadership. These include Mr Petar Mladenov, who was forced to resign as President in August, Mr Dobri Dzhurov, the former defence minister, and Mr Belcho Belchev, the finance minister.

The composition of the Supreme Council was largely engineered by Mr Andrey Lukov, the prime minister who, despite his pro-reform views, remains determined to keep the party intact.

But since the elections last June in which the BSP won a comfortable majority, internal bickering about the pace of change has prevented the party from capitalising on its election victory.

"The congress has solved nothing," a Bulgarian journalist commented. "The political uncertainty is far from over."

## Sweden looks to the EC for its future

By Robert Taylor in Stockholm

SWEDEN will be a full member of the European Community by the middle of the 1990s, if the country's opinion makers have their way.

Speaking to his ruling Social Democratic party Congress earlier this month Mr Ingvar Carlsson, the prime minister, painted a highly optimistic picture of Sweden's future in a post-cold war Europe. He said that Sweden's traditional neutrality no longer bore the "same heavy burden" now that a new European security system based on the 1975 Helsinki accords was emerging.

Mr Carlsson declared that the Social Democrats wanted to see the new Europe become a home of social justice and solidarity, not "a battlefield for the big companies and primitive capitalism".

Over recent months the prime minister's own attitude towards the EC has undergone a distinctive change, and he is not alone in this respect. Officially, the government line is to negotiate a European Economic Area (EEA) between the EC and the European Free Trade Association (EFTA). The goal is to have the EEA in place by January 1 1993, to coincide with the completion of the EC single market. Back in 1988 the creation of a 19 nation EEA with free movement of goods, services, capital and labour was regarded by many in Sweden as an alternative to EC membership. But over the past two years corporate Sweden has become an enthusiastic EC supporter with an aggressive merger and acquisition strategy and an outflow of capital into the EC.

Last month Mr Pehr Gyllenhammar, Volvo's enormously influential chief executive, came out openly in favour of EC entry. The country's politicians too are catching up with the economic realities. Increasingly, the EEA is being seen as a halfway house to EC membership for the EFTA states in their convergence with the EC and not as an end in itself.

At the same time, the dramatic course of events in Europe in the last 12 months — the collapse of communism and the unification of Germany — have undermined much of what was once regarded as Swedish neutrality previously enjoyed.

The major opposition parties — the Moderates and the Liberals — want Sweden to apply for EC membership after the next general election, which takes place in September 1991. Their enthusiasm for EC entry has not hurt them in the polls, which show that together they are more popular than the Social Democrats.

Many Swedish union leaders believe the EC internal market still lacks a credible social dimension and is dominated by the demands of business. But even they accept that the rapid internationalisation of the Swedish economy has sharply narrowed the scope for national political solutions and they are beginning to realise that the momentum pushing Sweden towards the EC may be irresistible. They are also beginning to realise that

a clear majority of Swedes believe their country will be inside the EC by the end of the 1990s.

## Italy prepares for fresh offensive against the Mafia

By John Wyles in Rome

THE Italian government was last night preparing fresh measures to strengthen the anti-Mafia efforts of police and magistrates after an extraordinary call to arms by President Francesco Cossiga.

In a letter to the presidents of the two houses of parliament, the Minister of Justice and to

the magistrates' ruling body, Mr Cossiga claimed that recent Mafia murders culminating in the assassination last Saturday of a Sicilian magistrate had tragically confirmed the extraordinary state of the administration of justice.

The situation, he added, risked making the country's

institutions appear "weakened, if not really compromised". The President called for stronger co-ordination between the police and the magistrates and more resources. This is the fourth time in as many years that concern has exploded about the lack of effectiveness in dealing with the Mafia.

While President Cossiga's position makes him the titular head of the magistracy and requires him to voice public concern on important issues, as a Christian Democrat he would also be worried about the growing speculation about his party's electoral growth in many Mafia regions.

## US reaches out to hesitant Europe

John Wyles on Washington's desire for a new Atlantic alliance

PREOCCUPIED with its own search for deeper political and economic integration and struggling for an adequate response to the problems of eastern Europe, the European Community does not yet seem to have lent a full ear to the insistent messages from the Bush administration about the need for a new transatlantic partnership.

To some governments these messages may sound like the echo of a familiar time played by the Kennedy administration of the early 1960s, lyrically inspired by the idea of the EC standing beside the US as a "twin pillar" in a new global alliance. Unfortunately, the music quickly went flat because the Community then was far too immature and politically differentiated ever to measure itself against the US in a world dominated by the Cold War confrontation of two superpowers.

Everything is now changed, except, perhaps some European attitudes towards the big idea like a "global partnership" with the US. The Community has already achieved an impressive degree of economic and political integration and is striving for still more. The Soviet empire in Europe has dissolved and the military threat much diminished, while the US's own financial capacities to play a lone leadership role have been vividly exposed by the Gulf crisis.

The strength of desire in the Bush administration both for

## European Diary



development of three quite different Communities: insular and "akin to a large Switzerland", itinerant, which means engaged around the world but autonomous, and "without much interest in new, durable alliances tied for this new era", or an international Europe "conscious of its capabilities and responsibilities".

The Bush administration is unanimously urging the latter, conscious that to achieve an international Community, the 12 must take longer steps towards political integration in both foreign and security policies. Previous US uncertainties about whether a stronger Community was really in the American interest have been set aside and Washington is hoping that a framework agreement will be signed in November affirming common values with the EC and more intense consultation as a potential first step towards a treaty.

In the closed sessions of the conference, Community officials believed that the EC was ready to grasp the outstretched American hand but its capacity for genuine partnership would be limited until further steps were taken towards monetary and political integration. Other participants were more sceptical, wondering whether the forging of new links between the EC and EFTA and of the new, more political, association agreement with the countries of eastern Europe promised no more than a deeper "Eurocratism".


Deeper doubts emerged in discussion. Though President Bush's more consultative style in dealing with his European allies was unanimously appreciated, would the common values stressed by Mr Zoellick be a sufficient "glue" for a Euro-American partnership no longer held together by a common external threat? Will not the resolution of trade and monetary disputes become even more difficult when neither side continues to feel that the other is crucial for its security?

Could Europe ever be sufficiently "international" and of one mind on global issues such as energy, the environment and regional problems such as the Middle East to be a valuable partner for the US?

Even if it was, would not conflicting political interests and unpredictable Congressional behaviour make policy co-ordination laborious and frequently impossible?

Everyone was agreed that there is too much turmoil in the Soviet Union to make any prediction about its impact on the transatlantic relationship. This supported a general conclusion, however, that the EC and the US ought ultimately to partnership with its own place in the future European architecture. However, the question was left unasked: how can Europe find the degree of unity and, above all, the political will to give substance to such a partnership?


CDC wants to raise your interest.  
The interest that comes with a good return on long term commitments in developing countries.  
And an interest in the management of a wide range of exciting new projects.  
Last year our skills in financing and



co-investing produced total new investments of £150m, around 4,500 new permanent jobs and foreign exchange for host countries.  
If you want an interest in development overseas, we would like you to contact CDC now.

CONTACT MADALINE WHITSON, COMMUNITY INVESTMENT IN DEVELOPMENT  
BRANDENBURG GATE, 100, WHITEHALL, LONDON SW1 2JG.  
TELEPHONE 071 (4477) 828 4488. TELEFAX 071 (4477) 828 4488. FACSIMILE 071 (4477) 828 4488.  
Headquarters offices: London, Paris, Rome, Madrid, Athens, Bonn, Frankfurt, Hamburg, Milan, Munich, Naples, Rome, Turin, Vienna, Zurich.

# RAISING INTEREST





مركز المعلومات

What does it take to build a car that is both relaxing to drive, yet can make the world fly by? A car that combines the comfort of a luxury car with the handling of a sports car?

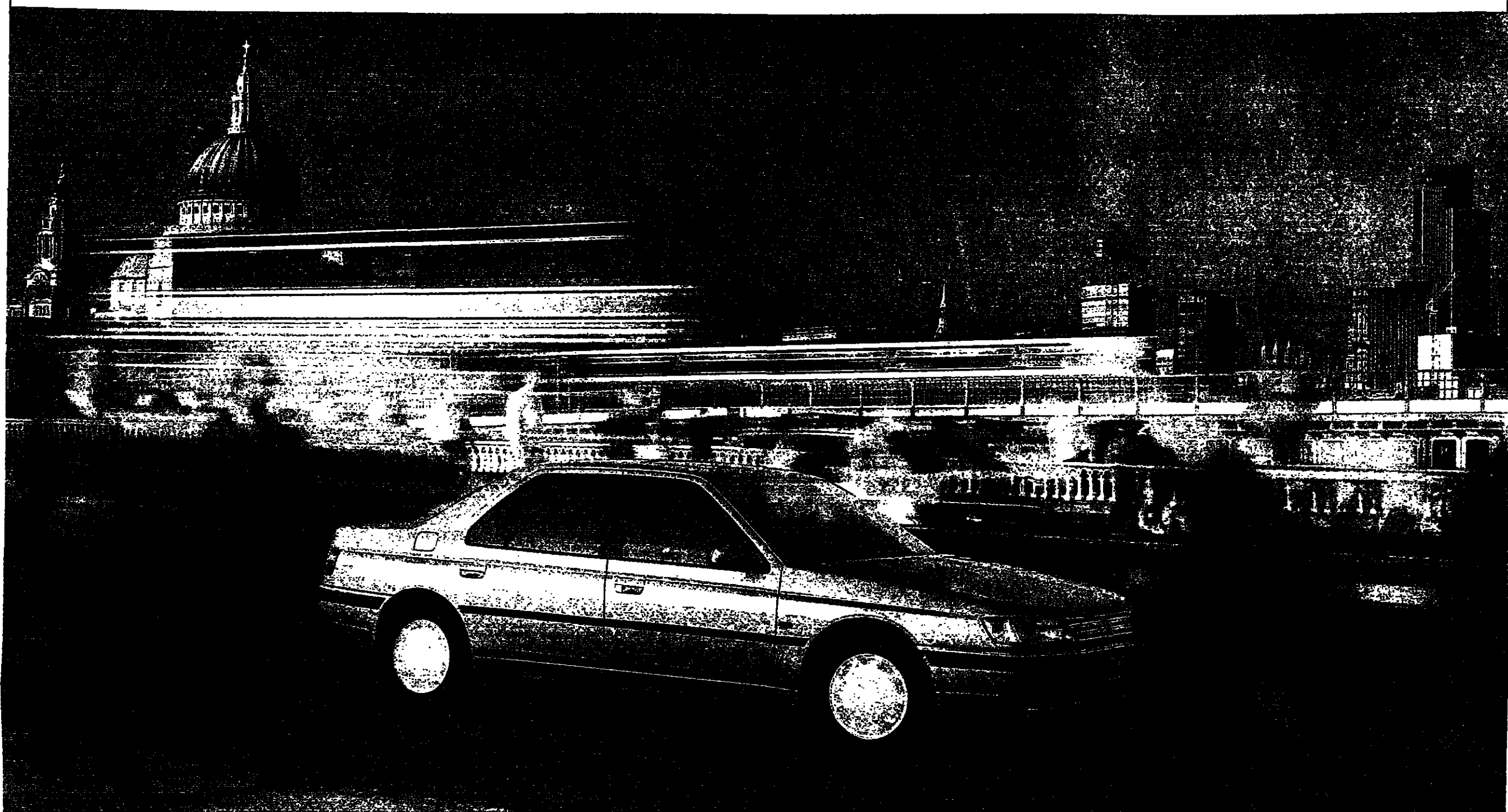
A lot more than just fitting it with leather, walnut and air conditioning.

In fact, it's taken four years and over six hundred million pounds to create the new Peugeot 605 range.



sophisticated suspension systems fitted to a production car. It adjusts itself to road conditions, switching each shock absorber from firm to soft in just 150 milliseconds. This suspension can absorb a bump so quickly that the driver hardly senses it, yet it still keeps him in perfect control of the car.

And finally, we've even revolutionized the way your 605 is cared for,

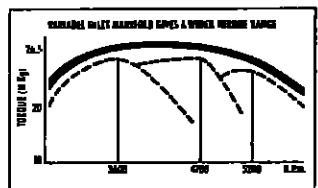


## THE NEW PEUGEOT 605. RELAX AS THE WORLD FLIES BY.

First, we built a factory, with a paint shop so clean no particle of dust more than 5 thousandths of a millimetre thick can get inside. And where every body panel is precisely positioned according to a computer model consisting of 12,000 reference points.

We created a revolutionary 24 valve, 3 litre V6 engine with a variable length inlet manifold, enabling the engine to breathe deeper as it goes faster. This extends its optimum torque curve, making it smooth and refined in town, yet a free revving performance engine on the open road.

Then we designed one of the most



RELAX  
AS  
THE  
WORLD  
FLIES  
BY

by creating Lioncare Gold. As well as giving you all the benefits of AA Relay, it makes servicing your car a more relaxing experience. For instance, we'll pick up and return your car, or even lend you another Peugeot whilst yours is being serviced.

All 605s are fitted with a three-way catalytic converter, anti-lock braking system and an ultrasonic alarm as standard. If you'd like more information on the seven car 605 range, call 0800 678 800 for a free information pack.

Or even better, visit your Peugeot dealer and take a test drive in the new Peugeot 605. Then you can relax as the world flies by.

**PEUGEOT 605**

THE LION GOES FROM STRENGTH TO STRENGTH



## UK NEWS

## POLICY PROPOSALS FOR THE ENVIRONMENT

## Vision unveiled of a green and pleasant land

By David Thomas and John Hunt

PEOPLE concerned with the environment will recycle a quarter of their household waste, drive more fuel-efficient cars, use freezers and other appliances which cut energy use by up to 50 per cent, live in quieter neighbourhoods and burn at least some electricity generated by wind and other benign sources.

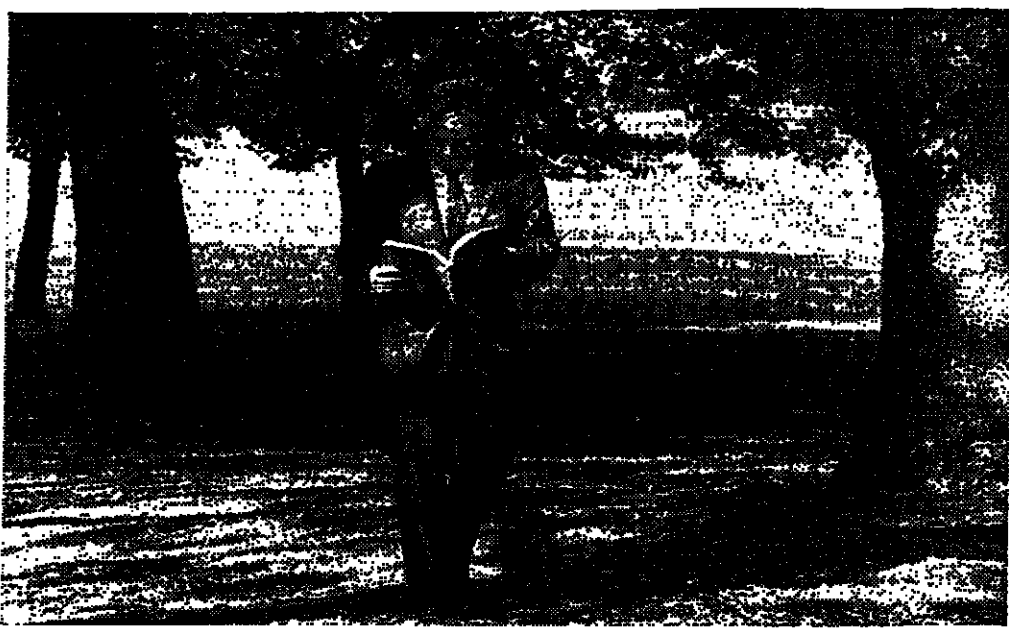
That is the vision of a greener Britain unveiled by the publication yesterday of the government's policy document on the environment.

Two qualifications run through the document's 300 pages, which deal with topics ranging from global warming to the preservation of Britain's cathedrals.

First, the government has been generally mute on how targets such as those for recycling will be met. Second, it has postponed until after the next general election most decisions on new initiatives - particularly where they would involve legislation or increase inflation through higher taxes or charges.

For these reasons, the document has the feel of a discussion document. Despite its length, it is largely devoted to initiating debate, rather than announcing conclusions. Mr Chris Patten, Environment Secretary, recognised as much yesterday by stressing that the policy document was "not the last word" on the Government's policies.

He was more reticent about another thread which seems to run through the document - its careful determination to avoid all commitments that would be controversial. Mr Patten pleaded the constraints of the annual public spending round yesterday for



Back to his roots: Chris Patten, the environment secretary, reads his plans for Britain

refusing to estimate the impact of the policy document for Government spending. The fact is that the few new initiatives in the policy document would seem to have negligible spending implications.

Leaks during the preparation of the policy document suggested that Mr Patten had lost many of the battles with fellow ministers, particularly over energy and transport. Concerned not to exacerbate either inflation or preparations for electricity privatisation, the policy document rules out taxes to encourage the more efficient use of energy "for the next few years."

The important exception is the transport sector, where the

policy document talks of changing the taxation of fuel and vehicles in a bid to encourage people to seek greater fuel economy, although the document is vague about the timing or nature of such changes.

The government appears to have tried to disguise the relative scarcity of new commitments in the policy document by repeating almost every decision of recent years which has any bearing on the environment. Many of the points which the Environment Department chose to highlight yesterday - including a £5bn programme to improve water quality and the commitment to curb emissions of greenhouse gas, the main cause of global

warming to 1990 levels by the year 2005 - are old.

When asked about new commitments, Mr Patten pointed to a programme to improve energy efficiency and to protect the countryside. They are relatively small beer compared with the expectations which were raised when the proposal for the policy document was first made.

Even the much-discussed vogue for using market incentives, such as taxes and charges, rather than the traditional regulatory approach to curb pollution receives only a cautious welcome. In most cases, the policy document commits the Government merely to continue examining

such charges. "Administrative controls (regulations) will for the foreseeable future remain at the heart of Britain's system of environmental control," it says.

Nevertheless, the policy document gives a crisp account of the five principles which the Government intends to use in developing environmental policy: base action on fact not fantasy; be prepared to take precautionary measures even if total evidence is lacking; be open with information to the public; pursue international co-operation to solve global problems; use a variety of instruments, both regulatory and market-based.

Perhaps the most significant in this list is the Government's clear statement of the "precautionary principle," a touchstone in international environmental negotiations.

The Government will be prepared to take precautionary action to limit the use of potentially dangerous materials or the spread of potentially dangerous pollutants, even where scientific knowledge is not conclusive, if the balance of likely costs and benefits justifies it, the policy document asserts.

Ministers will be nominated in each Government department to be responsible for its environmental policies. A new ministerial committee under Mr John Wakeham, Energy Secretary, will oversee the drive for more energy efficiency, including in Government departments.

But the Government remains committed to voluntary methods for many of the initiatives heralded in the policy document, such as household waste recycling and energy labelling for domestic appliances.

## Government delivers its 300 page blueprint for the future

FT writers analyse details of today's policy document and the implications by sector

**THE MOTOR INDUSTRY:** The policy document leaves the UK motor industry and drivers with the suspicion that something painful on the taxation front may be in prospect for larger, less fuel-efficient cars - but they must wait until next Spring's Budget, writes John Griffiths.

The document says the government has already introduced market-based measures to encourage more environmentally "friendly" and economical motoring - through reducing the tax advantages of company cars, higher petrol duties and cheaper unleaded fuel - and says it will "consider whether these measures need to be supplemented by any further changes in the taxation of fuel and vehicles which might encourage people to seek greater fuel economy in their motoring."

Given the thunderous tones in which Mr Chris Patten, the environment secretary, denounced high-performance "gas-guzzlers" at the International Motor Show in Birmingham last week, the wording of the clause was viewed almost with relief by the industry.

Two areas of possible action suggested themselves to the industry last night: higher fuel duties or a differential road fund licence structure discriminating in favour of economical cars, as practiced in some Continental countries like Italy.

The document promises also to introduce "measures to improve the enforcement of speed limits", pointing out that cars and trucks are at their most fuel-efficient when running in free traffic at moderate speeds.

Absent from the document is any specific Government aid to encourage the adoption of catalytic converters - which clean up 90 per cent of exhaust emissions - between now and the beginning of 1993, when all new cars produced must have them.

The government is allowed, under EC rules, to offer financial incentives for motorists to buy "cat" cars - a strategy adopted several years ago in West Germany, where most cars sold are fitted with them.

On the wider transport front, the policy document provides encouragement to local authorities and bus operators to adopt measures to improve traffic flow through cities, and thus improve the attractiveness of the bus as transport. It also commits the government to considering grant aid for the development of light rail systems.

**TAXES:** Proposals to introduce a special tax on fuels such as coal, oil and gas to cut their use and improve the environment have been shelved by the government in the policy document, writes John Hunt. It makes it clear that a carbon tax on fossil fuels which emit carbon dioxide - the main contributor to global warming - will not be introduced in the next few years.

However, the white paper makes an exception in the case of transport and says that further taxes on fuel or vehicles may be needed to encourage

the use of fuel-efficient cars. The tax was one of the main proposals put forward last year by Professor David Pearce, special adviser to Mr Chris Patten, the environment secretary.

Mr Patten is considering increasing charges to industries such as chemicals and steel making for discharging polluting substances.

He will discuss these proposals with the Pollution Inspectorate and the National Rivers Authority. The new system would introduce a system of "incentive" or "full cost" charging intended to penalise pollution and reduce emissions.

The government will be commissioning studies into the feasibility of such a scheme.

A scheme is also being examined to reduce the amount of aircraft noise from airports by making noisier aircraft pay more in landing charges. Some airports already do this.

The core of the government's philosophy is that "the polluter pays". In line with this, it is considering the introduction of levies which a customer would have to pay on an item that is difficult or costly to dispose of as waste.

**ENERGY:** Anyone worried about mounting fuel bills has more to fear from the Gulf crisis than from the government's environmental strategy, writes David Thomas.

That is the clear message from the decision to rule out "for the next few years" a tax to raise the price of energy - perhaps the most important single means by which government could tackle key environmental problems like global warming.

"In the immediate future the reduction of inflation is of overriding importance," the policy document says in explanation.

The need to avoid further complications to the already controversial privatisation of the electricity supply industry also influenced the decision not to tax carbon emissions.

But Mr Chris Patten, environment secretary, hinted that energy taxes may be back on the agenda after the next general election: "in the longer term, energy prices will inevitably have to rise," he said.

Meanwhile, a £5bn investment programme by the electricity industry to tackle acid rain was given particular prominence by Mr Patten.

The UK electricity industry, however, does not regard itself as committed to this figure.

Whether a figure resembling the £5bn "programme" appears in the privatisation prospectuses of the electricity companies is still far from settled.

On global warming, the government is relying on two main methods to deliver its already announced target of stabilising emissions of carbon dioxide, the main greenhouse gas, at 1990 levels by the year 2000.

First, renewed stress on energy conservation and efficiency, which has waxed and waned in ministerial attention during the past decade.

The role of the government's Energy Efficiency Office will be expanded, possibly through more grants to companies to save energy.

Second, more stress on renewable energy sources, such as wind energy and waste burning, which have traditionally been treated as fringe activities by the Department of Energy.

The policy document announces a target of 1,000MW of new renewable electricity generating capacity by the year 2000 - a tenfold increase over current renewable capacity (excluding Scottish hydro-electric plants).

**THE LAND:** Farmers who run paint-gun war games in their woods or build huge barns without planning permission may soon face constraints, writes Bridget Bloom. On the other hand, landowners may soon be able to contract with individuals or local authorities to protect beauty spots.

These are among the ideas for integrating "green" concerns into existing policies on agriculture, forestry and wildlife conservation.

Otherwise, the new environment policy for these areas as revealed by the policy document is primarily a compendium of existing measures.

Officials privately admit that lack of new resources from the Treasury is the chief reason for this, as well as problems of getting new environmental schemes through the European Community bureaucracy in Brussels.

The policy document hints at two areas where it would like more environmental input to farming.

Under an EC scheme, hill livestock farmers receive substantial production aids which are in danger of leading to overgrazing: the idea would be to switch some of these for heather and other hillside conservation.

The five-year old Environmentally Sensitive Areas (ESAs), popular with conservationists for encouraging traditional farming methods, are being reviewed and, while there is no commitment in the policy document to go beyond the present 19 areas, this seems likely were funds to become available.

The government, meanwhile, says it intends to "green" the unpopular "set-aside" scheme for surplus arable land and to mount "an intensive campaign in 1991 to encourage greater conservation awareness among farmers."

**RECYCLING:** By the year 2000, 25 per cent of all household waste will be recycled, compared with only 2 per cent today. That, at least, is the target set in the policy document, writes Juliet Seykora.

But it is a document that offers little specific grist to the recycling enthusiasts' mill. While the government plans to encourage recycling - where economic - it will rely on existing schemes such as recycling banks and pilot "recycling cities." It will also count on the willingness of industry and local authorities to come up with new schemes, rather than on new or stringent legislation.

Those teeth that the paper has it owes to the Environmental Protection Bill, which is in the final stages of its passage through Parliament.



## INVEST IN SUCCESS FOR THE NINETIES

- Corby.** Where a new dynamism has fused with centuries-old traditions to create a unique living and working environment.
- Corby.** Where a business renaissance has won a place in the top ten UK towns for dynamic growth.
- Corby.** Where townscape, modern industries and beautiful countryside blend into a harmonious whole.
- Corby.** Where stately homes and warm brownstone villages are only minutes away - and London and major airports only an hour.
- Corby.** Where leisure pursuits match every lifestyle.
- Corby.** Where your company will be in good company.



**CORBY WORKS**  
THE NAME FOR THE NINETIES

Corby Industrial Development Centre, Grosvenor House, George Street, Corby, Northants NN17 1TZ. Tel 0536 62571

## INTERNATIONAL CONFERENCE ON THE AUTOMOTIVE INDUSTRY AND THE ENVIRONMENT

13/14 November 1990, Hotel Intercontinental, Geneva, Switzerland

## TOPICS INCLUDE:

- Practical measures of exhaust, gas and noise emissions
- Alternative fuels of the future
- Transport policies & management
- Political ramifications and management strategies
- Future international research programmes to combat congestion, pollution and improve vehicle performance
- The future for the electric and hybrid vehicle
- Recycling the vehicle's materials and components
- Improving the environment in the vehicle manufacturing processes
- Strategic and marketing issues for automotive manufacturers

## SPEAKERS INCLUDE:

- S Foster SMMT
- S Fred Singer Washington Institute
- J Gormezano Knibb Gormezano & Ptns
- R Eickwold Environmental Resources Ltd.
- S Höggren AB Volvo
- A H Fischer Mercedes Benz AG
- R Berger CLCA
- M Walsh Independent Consultant

And senior representatives from the EEC, and the automotive and environmental concerns in Japan, France, Italy and the USA.

For a full conference prospectus and relevant travel and accommodation information please forward your business card or contact:

Helen Conry, Environmental Matters Ltd.,

43 Manchester Street, London W1M 5PE, England

Telephone: 44 71 224 1876

Telex: 44 71 224 4861

## Direct flights to Brittany and Normandy

**SKIP PARIS ON YOUR NEXT FLIGHT!**

Our flights will get you straight to the heart of the business regions you need to visit.

**FAST:** There and back the same day.

**ECONOMICAL:** Season tickets, young person's rates, week-end breaks...

**COMFORTABLE:** Trained on a modern fleet of high-performance aircrafts, all recently put into service (the average age of our "nippers" is just three).

Forget the Paris stop-over, get the Paris fly-over!

For all information, contact your travel agent or phone:

Brit Air Tel. (0293) 30 20 44

Air France Tel. (01) 499 91 11

**Brit air**



## UK NEWS

Britain's trade unions face steady decline in membership

## Unions try to avert financial crisis

By John Gapper, Labour Editor

LEADERS of the Trades Union Congress will today discuss how to stave off a financial crisis by cutting paperwork and possibly eliminating some of its 30 committees. They will consider ways of saving £400,000 by the end of 1992.

The TUC, which represents Britain's largest unions, has fallen into deficit because of the steady decline in its membership since 1979. It had been facing financial deficits of £1.2m this year and £1.9m next year unless it cut services to its 78 union affiliates.

The general council will discuss a proposal from Mr Norman Willis, TUC general secretary, that it should concentrate on priorities such as helping unions boost recruitment, and

widening the agenda of collective bargaining.

This could imply reducing the work of - or winding up - some of its committees covering industries and subjects such as public enterprise. The 18 industry and advisory committees met 150 times last year, and 994 documents came up for consideration.

TUC leaders have already agreed savings of more than £900,000 in 1991 and a further cut of £400,000 in 1992 through staff savings. It needs to cut the workload as it reduces its staff by about 10 per cent through natural wastage.

The workload on TUC staff has built up despite the fall in membership - last year the TUC's affiliated membership

fell by 247,000 to 8.4m. New commitments include the TUC's special review body on the future of union organisation.

The TUC has maintained a traditional bureaucratic structure based around the general council.

Committees chaired by union leaders prepare policies on a wide range of issues from the arts to race relations and international affairs.

Mr Willis, however, wants the TUC to concentrate on a smaller range of tasks.

He says the general council "may take the view that there is little prospect of some industry committees" undertaking tasks which deserve priority.

Mr Willis says many union

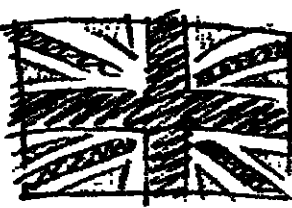
leaders are worried by the amount of paper that is currently presented to the TUC committees.

He wants shorter agendas and some documents not to be distributed to all committee members.

He suggests the priorities should include: helping unions boost recruitment; widening collective bargaining; developing a new framework of industrial law; and pressing the "social dimension" of the European Market.

After the general council has agreed priorities today, detailed proposals for cuts in the TUC workload will be considered by its finance and general purposes committee at a special meeting on October 15.

## BRITAIN IN BRIEF



## Gulf crisis 'unlikely' to hit growth

The Gulf crisis will not stop the UK economy growing faster in 1991 than in 1990 even if it escalates into a military conflict, according to a report published yesterday.

Business Strategies, an economics consultancy, considers the sectoral and regional implications of the crisis under two scenarios: the first is that the economic blockade continues through 1991 and oil prices average \$31 a barrel, and the other envisages military conflict and oil prices hitting \$60 a barrel.

While both scenarios will dent UK economic growth, the crisis is "unlikely to result on this occasion in the steep declines in output" experienced in the last two oil price shocks.

The UK is a major producer of energy, the underlying health of the economy is sound and the international effects will be less severe this time round, the consultancy says.

HKR, which works for Grolsch lager and the Bristol & West Building Society, recently bought back 25 per cent of its equity from Wells Rich Green, the US agency which has joined forces with Boulet Dru Deputy Pétit of France.

## Warning on single market

Living standards and jobs in the new single European market could be hit by red tape, a Government minister warned.

The benefits of the market, including investment, could be put at risk if employers are burdened with unnecessary legislation, according to Mr



Forth: 1992 warning

Eric Forth, the junior employment minister.

"With the advent of the single European market and the spur to greater business efficiency, higher output and more jobs this will provide, the last thing we need in the Community is unnecessary regulation that will add to employers' costs and reduce the prospects for investment and jobs."

"But that is the risk we see with a number of the Commission's proposals for legislation in its social action programme, such as the recent proposals to regulate part-time and temporary work," Mr Forth told a London conference on employment law.

## Green Party resolution

THE Green Party ended its four-day conference in Wolverhampton after backing a resolution that British and American troops be withdrawn from the Gulf, and demanding the introduction of proportional representation.

The Green Party is the only national party backing withdrawal from the Gulf. An emergency resolution called for immediate negotiations with Saddam Hussein and condemned any form of military conflict in the Gulf.

The party supported the UN policy of trade sanctions and said these must be maintained until Iraqi forces withdraw from Kuwait.

## Economy to 'decline'

The UK economy will decline in the 1990s largely as a result of lack of attention by the government to bolstering the depressed regions of northern England, according to a new report.

The study, by the PA consulting group and Cambridge University's department of land economy, predicts unemployment rising to 2.6m by the end of the century.

Most of the job losses are likely to be concentrated in the poorer parts of the country in the north and in the big industrial cities.

The report, which says overall UK growth will slow from 2.9 per cent a year in the 1980s to 2.2 per cent annually in the 1990s, reinforces the current gloom about the outlook for the UK economy.

It also calls for a new state-led approach to regional policy and demolishes the idea that the gap in living standards and in business expansion between the north and the south has narrowed.

## New code for Isle of Man

Greater investor protection and a new code of practice is planned for investment businesses operating from the Isle of Man according to a consultation document issued yesterday by the island's Financial Supervision Commission.

Last year the Isle of Man, a self-governing Crown dependency of the UK which lies between the British mainland and Ireland, became the UK's first offshore island to obtain designated territory status under the Financial Services Act. This permits marketing of Manx-based collective investment schemes into the UK. Granting the status indicated the UK authorities' satisfaction with the island's regulatory system.

Proposals in the document set out for the first time detailed regulations for the industry.

Most aspects of investment business are covered, and the new codes seek to lay down objective standards and tests for licence holders.

## Brussels survey on maternity

The government announced that it is to canvass the views of employers and unions on a European Commission draft directive which would give new rights to working mothers including a right to 14 weeks maternity leave.

Mr Michael Howard, employment secretary, said the government accepted the law should protect pregnant women at work but the Commission proposal seemed "to go much further than is either necessary or sensible".

## Fears over legal system

Thousands of people are losing their homes every year because they are intimidated by the legal system, according to the County Court Advisers Group, a new national advice group launched yesterday.

It said tenants and house owners often failed to recognise they have strong cases against eviction by landlords or building societies and must be given better advice. The group's chairman Mr Christopher Carstairs, a London lawyer, said: "Some people are so afraid of the county courts, so intimidated by legal jargon and procedure, they convince themselves they have no rights."

## Equity backs Japanese star

Mr William MacDonald, the producer of a major new multi-racial Biblical musical has won his battle to cast a Japanese star in London.

But he has been told he cannot have the Japanese understudy he also wanted for Children of Eden. The show is already in rehearsal in London's West End and is due to open at the end of the year.

Equity, the actors' union, says Hiromi Itoh may apply for a work permit from the Home Office but understudy Kumioka Miura may not.

## Poll reveals new awareness of PR voting

By Alison Smith

AN OPINION poll published yesterday suggests that proportional representation has risen in importance on the UK's political agenda, with 45 per cent of those questioned supporting its introduction for elections to the House of Commons.

The survey, carried out by Mori for the Electoral Reform Society, showed that slightly more than 60 per cent of those questioned said they knew "just a little" or more about proportional representation, as compared with slightly less

than half of those taking part in a similar poll last year.

Among supporters of the opposition Labour Party, Mori found that 65 per cent were "PR-knowledgable" and that proportional representation for Westminster elections - instead of the current first-past-the-post system - was favoured by a majority of more than six to one within that group.

Mr Robin Cook, the opposition spokesman on health, said the poll showed that on electoral reform "Labour supporters are way ahead of the

Labour Party. It is time for the Labour Party to do some catching up."

More than 38 resolutions and amendments in favour of a review of how MPs are elected have been tabled for next week's Labour Party conference in Blackpool.

Party officials have emphasised that, in spite of the commitment to electoral reform for other elections, the system for voting MPs to Westminster will not be changed.

The survey also showed that among trade unionists who

said they knew something about proportional representation (71 per cent), more than two thirds, supported a reformed system for elections to the Commons.

Mr Jimmy Airlie, chairman of Trade Unionists for Electoral Reform, said: "This poll highlights the dangers of trade unions wielding their block votes at Labour Party Conference without discovering the views of their members."

He called on all unions to consult members support a review of voting systems.

## FT CONFERENCE: WORLD MOBILE COMMUNICATIONS

## Industry finds most calls miss their target

By Hugo Dixon

THE FACT that most phone calls do not get through to the person they are intended for came under scrutiny yesterday on the second day of the Financial Times World Mobile Communications Conference in London.

Speakers estimated variously that only between one in five and one in three calls were completed successfully. The rest were not answered, were answered by the wrong person, or ended in an engaged signal.

Mr Scott Jones, chairman of Boston Technology, a US voice

messaging company, said voice messaging - a sophisticated type of answering system - was the answer. He said the fact that people could leave messages and retrieve them when they wanted to improved productivity, ensured that the right message got through, and cut frustration.

"Voice messaging does away with written phone slips and many memos," he said.

Mr David Lewin, a director of Ovum, a UK telecommunications consultancy, said one answer could be "personal

numbers". People would alert the phone network to where they were - either by punching in a code or using a computerised credit card - and would then be able to make and receive calls as if they were at home or office.

Mr Lewin believed that mobile phones would be a more attractive option to customers than personal numbers, if the handsets were pocket-sized.

Mr Lewin said there would be great attraction in a third service, which he described as "portable numbers." The idea

would be that people and businesses would not have to change their phone numbers if they moved home or office.

Ten million people change phone numbers in Europe each year, he said. The average business valued its ability to keep the same telephone number at about £1500 (£202) a line.

Mr Andrew Sukawaty, chief operating officer of Unitel, one of the UK's three personal communications networks, said that PCN would in the long run overcome the difficulty of being out of contact.

Before we saw  
a customer  
in every individual.

Now we see  
an individual  
in every customer.

Businessman is a businessman is a businessman is a businessman.

That, in a nutshell, is how we viewed our customers in the 80s.

Now the age of the stereotype has come to an end.

Emerging is a far less predictable indi-

vidual. One whose needs vary just as much, whether he or she happens to be in business or not.

Enough of philosophy, here's the beef.

Together with a few enlightened partners, we're now busy building a network of airlines, hotels, and other services that will

embrace the world.

As well as your needs, no matter where you are.

You may well want every conceivable service on your trip. Or maybe you relish the idea of travelling quite unassisted.

So be it.

The whole point is we'll let you decide what you need, and when you need it.

Individual is an individual is an individual is an individual.

**ISAS**  
We'll be there.

Scandinavian Airlines



## MANAGEMENT

Nicholas Denton begins a series on East European companies with potential by examining Tungram, the Hungarian lighting producer

## A flawed jewel impatient to enhance its lustre



EASTERN PROMISE

When General Electric of the US bought a majority stake in the Tungram lighting company of Hungary late last year, the move was generally regarded as a coup. For \$150m, GE got the market share in western Europe that it had been seeking for years and control of Hungary's best large manufacturing company. By moving so quickly, moreover, GE avoided the political controversy that began to surround privatisation as the Hungarian parliamentary elections approached.

Tungram remains, and looks likely to remain for a while, the largest foreign investment in Hungary. The company retains an advanced research department, an established brand name in the West and, by virtue of its international orientation, has escaped the worst of communist central planning.

After the company was nationalised post-Second World War it remained a Hungarian flagship and pride in it and something of its spirit still survives. The main Tungram complex in north Budapest is no gleaming corporate headquarters. But drive back to the city centre past dilapidated factories and Tungram shines in comparison.

Although Tungram is a jewel, it is a flawed jewel. No Hungarian company could have detached itself entirely from an industrial culture in which employment and raw output took precedence over profit, and political lobbying was more crucial to success than the quest for markets.

State ownership had left a legacy of bogus accounts, a bloated workforce, activity without function or focus and rigid working practices. GE's only consolation is that these flaws do not go to the heart of Tungram and there are few Hungarian companies one can say that of.

Disillusion has set in. GE managers say that they have found nothing that they did not expect. But the daily encounter with 40 years' worth of encrusted habits seems to have left the Americans daunted and frustrated. More seriously, the slow pace at which the company is being transformed has demoralised Hungarian employees and many of the best are leaving the company.

On some criteria, the Tunggram acquisition is already a success. The company's 7.8 per cent share of the \$2bn West European lighting market adds to GE's 2 per cent to make the

group the fourth biggest by sales, although still a long way behind Philips and Osram.

George Varga, whom GE brought in as chief executive of Tungram, is frank about GE's motives. "West European market share: that was reason one, two and three." Every other advantage he describes as a "kicker."

Of Tungram's \$300m-a-year sales, \$120m worth go to western Europe. The company's low labour costs - wages are a tenth of the level of those in the US - and long experience with incandescent lighting (simple light bulbs) and car headlights allow it to undercut Western rivals in these markets.

Tungram's strengths complement those of GE. Varga cannot cite a single instance where GE and Tungram are direct competitors.

Varga judges the purchase a success for other reasons too. "It is one that is not going to lose money and it is one that has given GE an image of a company that takes chances, a company that is dynamic." GE has been able to run advertisements in the US saying that it is "proud to be part of Hungary's brilliant future"; press coverage, until recently, has been extensive and favourable.

Varga indulges in some self-congratulation: "We were quick, we acted at the right time and we got one of the jewels. There are not many Tungrams in this country." Besides the initial strategic move, which was inspired, GE has not done much. The agreement to buy 50 per cent and control of Tungram was made last November but Varga only took up his post in early February.

He was the lone American until May when seven GE managers began to arrive and take over departments. At that time, Varga admitted that nothing much had changed at Tungram.

Even now at the end of the summer, he does not boast of much. "You don't just get your hands on a company of 17,000 people that had a 40-year history of a certain kind of thing and walk in there and say 'everything is going to change'. People's capacity to absorb that much change is just not there." So far, GE has made expedient improvements.

David Harrison, the finance director, has been able to replace some of Tungram's expensive Hungarian borrowings with export financing. Economies of scale in purchasing have reduced costs. Productivity improvements have been obtained by the simple expedient of a cut in the workforce. A freeze on hiring and an early retirement scheme have reduced the number of employees from 18,000 in January to 16,500 now and is planned to be 15,500 by the end of the year.

GE will invest \$20m this year in Tungram, more than it expected. But on the manufacturing side, Varga admits, it will take time for progress to register. "Without GE coming in with some fresh money and credit lines and without getting rid of 2,500 people... Tungram would have lost a lot of money," says Varga.

As it is, a marginal profit of Ft300m (\$5m) is forecast for this year, with expanding sales to western Europe compensating for declining Hungarian and East European markets.

But the GE effect has not filtered down yet to the bulk of the employees. Much of the problem is one of communication. For instance, Varga and Gary Weber, deputy chief executive and vice president for technology, are emphatic that Tungram's research centre will be maintained and even strengthened. Weber mentions, persuasively, that research in



Lamp ball manufacture at Tungram, still a Hungarian flagship

Hungary costs one fifth of that in the West. He says that if GE were planning just to have a Mexican-style low-cost manufacturing operation "I would not be here."

But the company's researchers are still convinced that GE intends to drain Tungram of its original technology and concentrate research work in the US.

It is understandably difficult for seven GE managers personally to transmit a new approach to 16,500 Hungarian employees. "There used to be a company newspaper every Friday which used to take the party line. We now use that for messages to employees: what are we doing, how are we doing, where are we going, what are the plans," says Varga.

"We know nothing about what they plan, what they want," answers Miklos, a

self, Miklos thinks, would like the Americans to be more drastic, because then the salary increase might be more drastic too. "Something should happen," he says, even if that something is bloody.

The reduction in the workforce has been gradual and has a long way to go before it reaches Varga's long-term target of 10,000. Most employees are aware of this but not of whether their own jobs are safe, so insecurity is pervasive, even among those whom the company would like to keep. The perverse effect is that some of the most dynamic employees are leaving, not in droves but in greater numbers than before.

The company's training programme has contributed to the resentment. Advertisements were placed in Hungarian newspapers inviting applications for two-year training programme but people from the company who wanted to apply were told that existing Tunggram employees were excluded. No reason was given but it seems likely that this is one way GE hopes to attract new blood. After the two-week summer shut-down many production workers did not return.

Unemployment is still low enough in Budapest, Tunggram's main base, for alternative employment to be easily available. Moreover, Tunggram pay has increased no faster than average. The price of Varga's villa - Ft43m according to the story which does the rounds - is contrasted with the Ft8,000 which a woman on the line earns in a month.

The exodus has been most noticeable among Hungarian managers. The Americans save their compliments for researchers and workers, and have little regard for the organisational ability of the staff they inherited. It is in management that the Americans and Hungarians have most contact and that the clash of cultures is most acute. Again, it is some of the best people who are leaving.

Harrison, the finance director, was at the end of his tether after having learnt that another two of his staff were resigning. "I was just about ready to pack it in and head back."

But as Hungarians and Westerners adapt to each other, and expectations of each other become more realistic, the frustrations will become less intense. One thing is sure: if it is a long process for Tunggram, a Hungarian industrial jewel, it will be a longer one for Hungary.

## Mark of quality in marketing

By Simon Holberton

Service and quality are shaping up as two of the most important sources of competitive advantage for business in the 1990s. Ensuring high levels of both are taking up more and more management thought and time.

A few companies have appointed "quality directors", executives charged with monitoring the organisation's achievement and maintenance of quality. Conferences for managers about issues of quality and service proliferate as do books, both good and bad, on the subject.

With notable exceptions, however, the quality challenge has been taken up mainly by manufacturers. A decade ago a standard of quality was produced for them, BS 5750, the British quality standard. Relating it to other business functions, such as marketing, sales and customer service, has, however, proved difficult.

Is it possible to have a BS 5750-type standard for such areas of business activity? A service launched this week answers this question in the affirmative. It is called Marketing Quality Assurance (MQA) and it is the first organisation to confer on companies a BS 5750-type mark of excellence in the area of marketing, sales and customer service. MQA, which is owned by P-E International, the UK listed management consultancy, has entered into a co-operative arrangement with the British Standards Association which will promote MQA and train its assessors.

In accordance with the requirement of the National Accreditation Council for Certification, MQA will appoint an independent chairman and governing body who will have the responsibility for ensuring the impartiality of all MQA assessments and activities. Ian Griffith has been appointed director of MQA and he says the company hopes to have its chairman and governing board, consisting of recognised professionals in the fields of marketing and quality, in place by the year end.

Griffith has been involved with the initiative for the past four years, while P-E became involved a little over a year

ago. He says it has been well received, especially by chief executives who are keen that ideas of quality and service are infiltrated throughout the company.

The specification is highly detailed - in outline, it covers:

- Business plans. Companies must be able to show that marketing was and is involved in the development of their business plans.
- Review of market needs. A clearly defined process must exist for identifying and re-assessing customer needs and preferences.
- Marketing sales and operations. The specification calls for the best practice in all operational areas, including product development, promotion, pricing, selling and distribution.

- Customer assurance. The assessors will examine explicit and implicit customer assurances to determine if they are being satisfied.
- Resources, personnel, and training. The MQA standards require that organisations employ well trained and experienced staff. Their responsiveness to the needs of the market place will be assessed.

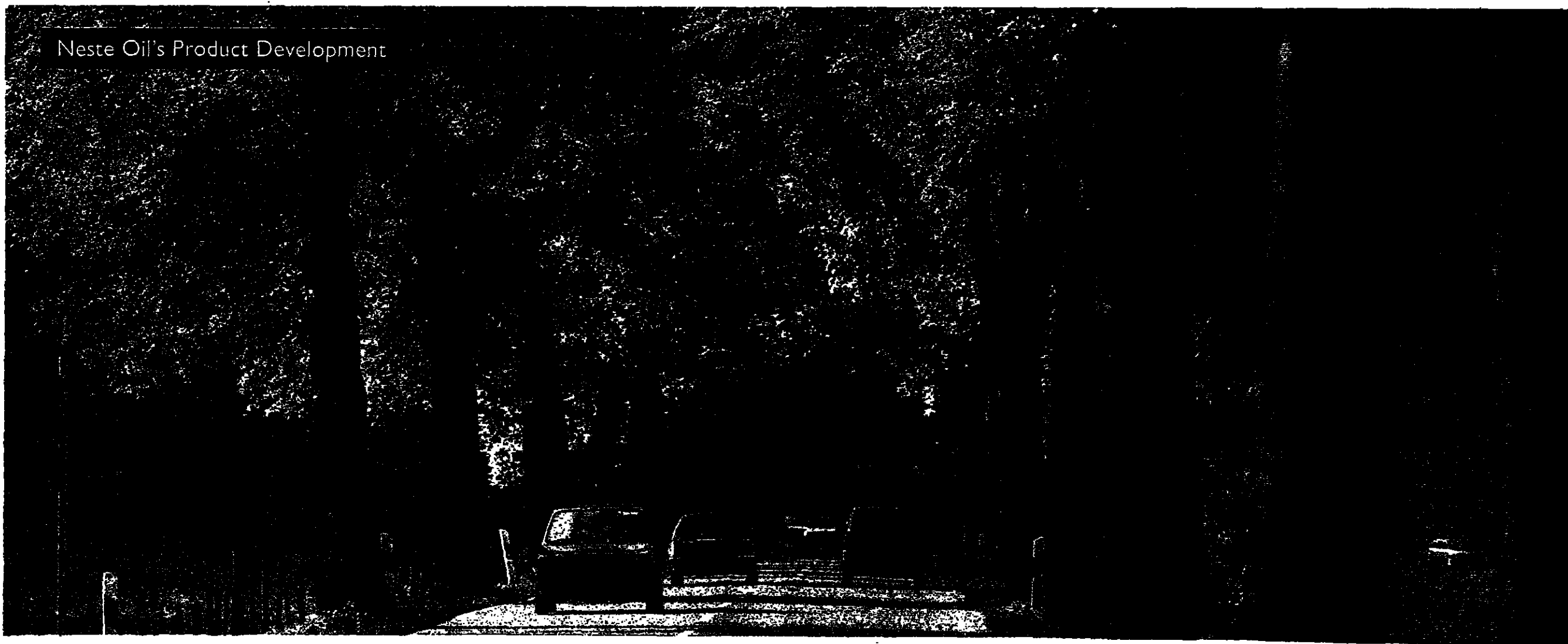
- Documented quality system. It is an essential requirement that companies have the capability to measure their own performance in meeting their customers' needs.

Griffith says that companies will have to pass all the specification's requirements before they can gain accreditation. He envisages the process taking from four to nine months and costing £8,000 to £12,000 excluding the £500 application registration fee.

If successful, a company will be able to display the MQA logo as proof of it meeting the standard of a quality provider of marketing, sales and customer service. After accreditation a company will be visited at least at six-monthly intervals to see that it is maintaining standards. In the event that it does not, MQA may withdraw the company's right to use the MQA logo.

Marketing Quality Assurance, Park House, Wick Road, Egham, Surrey, TW20 0HW. Tel: (0784) 430655; Fax: (0784) 430667.

### Neste Oil's Product Development



## MTBE leads the way to an unleaded future.

Neste Corporation-wide investment in high technology. The high-tech, oxygen-rich gasoline component MTBE is increasingly widely used as a replacement for lead. Its importance is set to grow yet further as catalytic converters and unleaded fuels gain in popularity worldwide. As well as meeting the demands imposed by ever-stricter environmental regulations, MTBE is also an ideal match for the new engine technologies now under development.

Neste began production of MTBE in Finland back in 1980, and was one of the first to develop this environment-friendly, high-tech component and incorporate it in advanced gasoline blends. In addition to its own pro-

duction, Neste is a partner in a number of international joint ventures. One of these, in Saudi Arabia, is already in operation, while new plants are soon to come on stream in Malaysia and Canada. Neste is currently one of the world's leading producers of MTBE.

### Oil and chemicals.

Neste's core business areas. Neste's refining operations extend all the way from crude oil to plastics. Neste Oil is the largest refiner in the Nordic region. Its refineries are among the best-equipped in Europe for producing low-sulphur products meeting today's high environmental and customer standards. Neste is also involved in various international oil explo-

ration and production projects, and is one of the world's leading oil traders.

Neste Chemicals produces an extensive range of thermoplastics, petrochemicals and resins. Neste Chemicals is now one of Europe's leading producers of polyethylene and polypropylene, and among the top ten suppliers worldwide.

Neste Corporation also includes Neste Shipping, Neste Gas, and Neste Advanced Power Systems, NAPS, a specialist in solar and wind power systems.

Research carried out by Neste's R&D units in a number of product sectors has won international recognition. Neste is, for example, one of the world's leading developers of

conductive polymers.

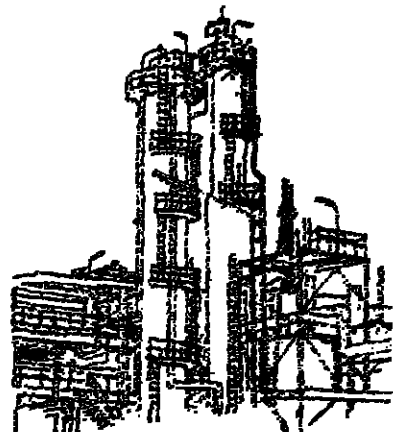
Our commitment to total quality and dynamic product development is aimed at bringing our customers the maximum possible benefit.

Neste operates worldwide: Austria, Belgium, Canada, Denmark, Finland, France, Great Britain, Greece, Hong Kong, Italy, Japan, Malaysia, the Netherlands, Norway, Portugal, Saudi Arabia, Singapore, Spain, Sweden, Switzerland, Turkey, the U.A.E., U.S.A., U.S.S.R., West Germany.

For further information, please contact: Neste Oy, Corporate Head Office Communications Department P.O. Box 20, SF-02151 Espoo, Finland tel. +358-0-4501 telefax +358-0-450 4798



**NESTE**  
From Innovations to Applications





# What would you call a company that has developed environmental solutions for over 200 blue-chip clients? We call it Raytheon.

Since the late '60s, Raytheon's subsidiaries, Badger and United Engineers & Constructors, have been providing air, land and water environmental protection systems for more than 200 blue-chip clients around the world.

As the business of protecting the environment has grown, currently increasing by billions of dollars each year, Raytheon's environmental business has grown, too.

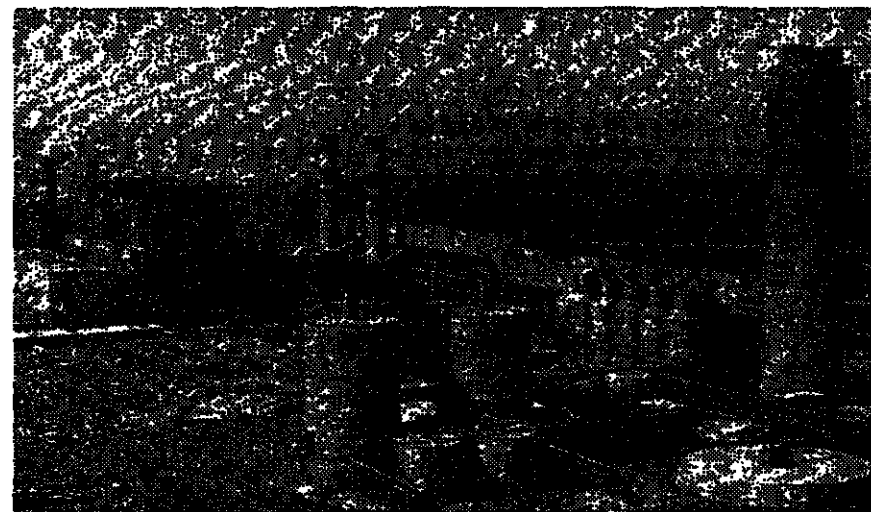
## Helping Solve the Problem of Acid Rain.

United Engineers & Constructors has already implemented clean air retrofits for ten major utilities, including the largest one of its kind in the world for the Arizona Public Service Company.

## Solving Air, Land and Water Problems.

Raytheon is solving some of the toughest air, land and water problems on earth, including gasoline reformulation by refineries, nuclear waste management, waste to energy projects and disposal of hazardous waste.

For more information on our capabilities, please write: Raytheon Company, 141 Spring Street, Lexington, MA, USA 02173.



Completed in 1984, the largest clean air retrofit in the world, for the Arizona Public Service Company, was delivered 20% below budget and on time.

# Raytheon

An established environmental team solving some of the toughest problems on earth.



## TECHNOLOGY

One of the principal issues in the UK government's forthcoming review of telecommunications policy is whether anything can be done to crack British Telecom's monopoly of local phone services.

Seven years after the launch of the government's "dual" policy, Mercury Communications' failure to make any significant impact in the local phone market is regarded as a big disappointment. Large business customers now have a choice of carrier for long distance calls, but ordinary residential customers usually have little option but to stick with BT - something which in turn means the dominant company has little incentive to improve its service.

But can anything be done to change the situation? Or is local telephony a natural monopoly, with a single network enjoying much powerful economies of scale that only the most extreme forms of tilting the playing field to help new competitors could curb BT's dominant influence?

Observers see competition coming from two quarters. The first is the cable television companies; the second is radio communications.

Both the Department of Trade and Industry and the Office of Telecommunications, which are jointly conducting the monopoly review, hold out great hope for personal communications networks, a new mobile communications service licensed last year. PCNs differ from cellular communications systems in that they operate in a higher frequency band (1.8GHz) and have a shorter range (10km), but otherwise are much the same. Three operators have been licensed to provide PCNs and are expected to launch their services in two to three years.

The idea is that PCN will compete not only with cellular communications but will eventually, perhaps by 1991, be able to compete with BT's fixed networks. People would not need a copper wire going into their homes, if they could have a small telephone which they could pop in their pockets and use anywhere.

Others point out that since the PCN technology is not really different from cellular, and cellular calls are about four times as expensive as calls over BT's ordinary network, the prospects of competition are dim.

This argument misses two points. First, it ignores the way that technology is changing relative costs. The main costs of installing a fixed network are digging up the roads and putting in copper cables. The main costs of a mobile network are radio base stations and the hand sets.

There seems little prospect that the cost of digging up roads will decline over the next decade. Advances in micro-electronics and radio technology, however, should lead to lower costs for mobile communications.

Second, the current 4:1 price advantage of the fixed network is an exaggeration of its underlying cost advantage, because prices are not the true reflection of costs. BT, for example,

Hugo Dixon asks whether British Telecom's monopoly of local phone services can be broken

## Competition comes calling

claims that it is charging customers half what it ought to be for providing them with local telephone lines, and the cellular operators are making a hefty margin on phone calls made over their networks. An analysis of Rascal-Vodafone's accounts shows that it would still be making a profit if it cut its prices by a half.

Competition should drive prices closer to costs. On the one hand, as BT faces more competition in the long-distance market it will press ever more vigorously to be allowed to put up its local line charges to compensate for cuts in long-distance rates. On the other hand, as the PCN operators compete with the cellular networks, they will drive down the rates for using mobile phones.

Personal communications networks, however, are not the only mobile technology vying to compete in local communications.

Another technology is cordless telephony. The UK's experiment with Telepoint, which involves putting

base stations in public places and allowing people to make phone calls if they are within 100 metres of them, has so far been a disappointment. But supporters of the underlying technology, known as CT2, argue that it could be an attractive alternative for local phone calls if the Telepoint operators were allowed to offer incoming services instead of being restricted to carrying outgoing calls.

Two new applications, in addition to the Telepoint approach, are foreseen. One would involve putting cordless switchboards in offices and issuing employees with pocket phones.

A second application would involve putting the same cordless switchboards, which should be on the market within the next year, in the street. People living in that street would be able to dispense with their BT wires and use the cordless phone instead.

The real believers in cordless telephony argue that all three applications will reinforce one another, allowing people to use the same hand-

ADVANCES in technology not only open up new possibilities for introducing competition in the UK telecommunications market but also provide new weapons for preventing British Telecom from abusing its dominant position to squash its rivals.

The two key advances are the replacement of old-fashioned analogue exchanges with digital or computerised exchanges, and the move towards "intelligent networks".

The introduction of digital exchanges means that it is easier to connect multiple networks together. In particular, digitalisation makes it more practicable to introduce a system known as "equal access". With equal access, users dial one code if they wish to use BT for their long-distance calls, another for Mercury, and yet others for any new competitors.

However, it will not be until the early years of the next century that BT has completed its digitalisation programme, meaning that it could take more than a decade before equal access is available on a nationwide basis. Moreover, some observers have argued that BT might even have an incentive to go slow on its

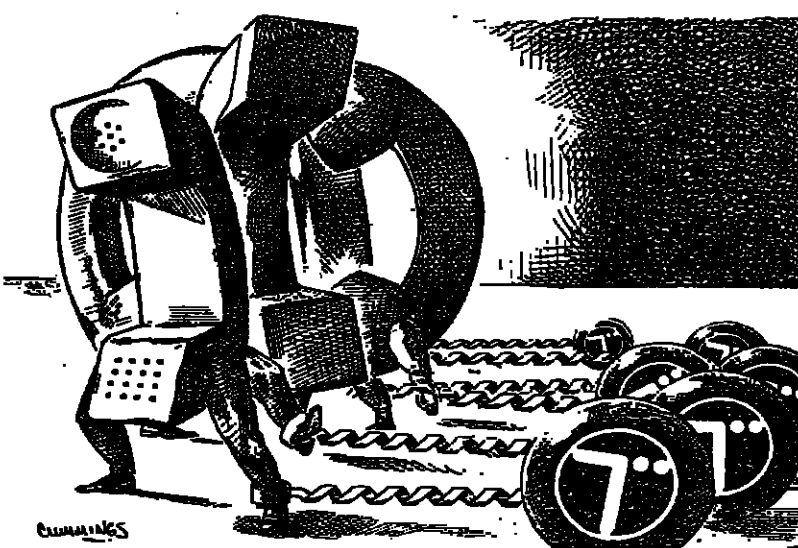
digitalisation programme as a means of holding back the competition.

The introduction of intelligent networks is a two-edged sword, as they could be used to close markets to competition as easily as they could be used to open them up.

The idea is that by locating much of the intelligence in a communications network in centralised databases rather than in exchanges new services could be introduced quickly and at low cost.

BT has already used the concept of the intelligent network to launch an advanced telephone service. Other ideas include virtual private networks, which would give companies the feeling that they were operating their own private network although they were using the public infrastructure; and alternative billing services, which would, for example, allow people making business calls from home to charge their offices.

The regulatory question is who should control the centralised databases. One argument is that it may not make sense for most intelligent network services to be operated in a competitive environment. For example, it makes



set in the office, at home, or in the street. Others, however, point out that the short range of CT2 - only 100 metres - limits the technology's application to the office environment.

The average length of a BT copper wire is 1.2 kilometres, meaning that a technology such as PCN might be considered more suitable.

Another interesting idea is that mobility could be provided within the fixed network. The idea is that people would have a smart card, a credit-card containing microchip, which they could slide through a terminal when they reached a new location, so alerting the network to where they were. This approach is being developed in Scandinavia by Televerket, the Swed-

ish phone company, and Ericsson, the Swedish telecommunications manufacturer. Televerket argues that smart cards would be the first stage in the move towards personal communications. In the second stage people would be able to buy small pocket phones which would connect with the fixed network by radio links, so giving them complete mobility.

The advantage of such an approach is that there would be a single united network, with radio being just one way of accessing it. Televerket argues that this would allow prices to be much lower than the current cellular systems, because there would be no need to have an entirely separate mobile network.

The snag is that this prognosis, while neat from an engineering perspective, does not take account of commercial factors. Mobile communications is growing at a rapid pace throughout the world, in response to a real demand from consumers for mobility. By the end of the century, mobile communications networks are projected to have grown to such an extent that they could be almost the same size as the traditional fixed network - in which case the idea of starting again and adding mobility into the fixed network might seem rather perverse.

Nevertheless, the approach outlined by Televerket could appeal to BT, which is restricted in its exploitation of mobile communications by the government. Its ownership of Cellnet, the cellular operator, is limited to 60 per cent; its share of Phonepoint, a telephone company, is 49 per cent; and it was not granted a PCN licence. It might therefore decide that the best way to meet the challenge that mobile networks pose to its fixed network would be to turn its own fixed network into a mobile one.

Another article, on cable television as a competitor to British Telecom, and the local phone network, will appear tomorrow.

## Holding on tight to intellectual property

THE US agricultural engineering industry has strongly resisted the claims of the British Technology Group that its award-winning method of stripping grain can more than double the world speed record for harvesting grain. Makers of combine harvesters forecast that its productivity could cut their sales. They also claim that the method is not suitable for harvesting rice.

So this summer BTG organised a full-scale demonstration in Louisiana, in conjunction with the Louisiana State University and the Rice Research Station at Baton Rouge. "To say the trials were a success would be an understatement," claims Ian Harvey, BTG's chief executive. The grain-stripper, invented by a British government laboratory (its acknowledged to be the kind of high-productivity technology Louisiana needs to stay in rice growing, he says).

Demonstrations of this kind are an important part of the rationale for BTG's latest commercial venture, launched yesterday: a wholly-owned US subsidiary called BTG USA, based in Gulf Mills, Pennsylvania.

Harvey, chairman of the new US venture, sees North America as a major opportunity for expanding BTG, as the world's biggest technology transfer agency. At \$47m (£25m) last year, he claims that BTG's licence income worldwide exceeded the total raised by all US universities (which he estimates at \$40m) and by all US government laboratories (\$50m).

Even the Massachusetts Institute of Technology with its impressive technology transfer operation is not patenting outside the US, he says. BTG is negotiating to undertake this for MIT.

Only 14 per cent of BTG's 499 technology licences come from the US, but 33 per cent of its licensing revenue comes from there. Britain, by comparison, produced 71 per cent of its licences but only 20 per cent of its licensing revenue last year.

BTG brings to the US a comprehensive knowledge of international patenting, says Harvey. Even the multinational IBM missed out badly in failing to patent its Nobel prize winning high-temperature superconductor outside the US.

BTG has also shown readiness to fight for its intellectual property. Companies such as

General Electric of the US, Siemens, Hitachi and Toshiba have been forced to pay royalties on its British patents on magnetic resonance imaging (MRI). BTG has recently won a protracted battle with the Pentagon over its hovercraft patents.

The MRI battles since the mid-1980s, which have won several million pounds in back-paid royalties passed on to British academic inventors in the last two years, had another significant consequence.

The first company to capitulate was the US health-care group Johnson & Johnson, which later admitted it was so impressed by BTG's tough line on intellectual property rights that it invited the agency to handle a portfolio of about 100 patents relating to new medical imaging technology, a business it no longer wanted to pursue.

At its US launch yesterday BTG announced the first two licence agreements based on the J&J portfolio: with ADAC Laboratories in California for imaging systems for nuclear medicine; and with Universal Sonics in the US for a licence to develop an ultrasonic diagnostic system for the heart.

It also announced an agreement to manage the intellectual property of the Mayo Clinic, a large medical research centre in Boston.

"Invention is random," Harvey says, so typically only 30 per cent of the inventions of any research-based organisation will be relevant to its business. "The rest is screened out." BTG believes it has the skills and experience to exploit more of the "irrelevant" 70 per cent of technology to the organisation's advantage, through agreements like that with J&J.

The company is discussing the intellectual property rights with a number of organisations. US companies generally are more receptive than European ones, he says. But it takes patience to persuade the US firms to take a long-term view. Typically it takes about two years to negotiate a licence agreement, and perhaps another two years to turn intellectual property rights into a commercial product.

David Fishlock

FT

FINANCIAL TIMES CONFERENCES

## WORLD ELECTRICITY CONFERENCE

London, 12-13 November 1990

The Conference will focus on three key areas: the environment, changing generation strategies and privatisation. The conference takes place only a matter of days before the sale of the UK electricity companies and therefore comes at a time when electricity will be at the forefront of public attention.

Speakers include:

**Mr Percy N Barnevik**  
President and Chief Executive Officer  
ABB Asea Brown Boveri Ltd

**Mr Philippe Bodson**  
Chairman of the Board  
Electrabel, Belgium

**Mr Malcolm Edwards**  
Commercial Director  
British Coal Corporation

**Mr Alessandro Ortis**  
Vice President, ENEL, Spain  
President Euroelectric

**Dr Manuel F De Oliveira**  
Chief Executive and Managing Director  
BP Bitor Limited

**Dr Vladimir I Voloshin**  
Senior Researcher  
Institute of Economics of the World Socialist System  
The USSR Academy of Sciences

**Mr Yih-Huai Chang**  
Director of Supply Department  
Taiwan Power Company

**Dr Felix Bruppacher**  
Power Economist  
Electricite de Laufenbourg SA

**Dr Otto Majewski**  
Deputy Chairman of the Board  
Bayerwerk AG, West Germany

**Mr Richard Lehfeldt**  
Counsel to the House  
Subcommittee on Energy and Power of the  
Committee on Energy and Commerce, USA

**Mr Colin Playle**  
Director of Industrial & Commercial Marketing  
British Gas plc

**Dr Patrick J Moriarty**  
Chief Executive  
Electricity Supply Board, Ireland

In association with  
POWER IN EUROPE

A limited amount of exhibition space is available at the conference

WORLD  
ELECTRICITY  
CONFERENCE

☐ Please send me further details.  
☐ I am interested in exhibiting at the conference

FT FINANCIAL TIMES  
CONFERENCES

To: The Financial Times Conference Organisation  
126 Jermyn Street, London SW1Y 4UJ  
Tel: 071-925 2323 Fax: 071-925 2125 Tlx: 27347 FTCONF G

Name \_\_\_\_\_  
Position \_\_\_\_\_ Dept. \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Postcode \_\_\_\_\_ Country \_\_\_\_\_  
Tel \_\_\_\_\_ Tlx \_\_\_\_\_ Fax \_\_\_\_\_  
Type of Business \_\_\_\_\_

FT

FINANCIAL TIMES CONFERENCES

## BUY OUTS - THEIR FUTURE

23 & 24 October, 1990 - London

This major conference will examine the current climate and outlook for buy outs in Europe and the USA. Key issues to be debated include financing for buy outs and the elements required for their success.

Speakers include:

**Mr B Charles Ames**  
The Unroyal Goodrich Tire Company

**Mr AWP Stenham**  
Bankers Trust Company

**Mr Paolo Colonna**  
Schroder Associati

**Mr Hubbard C Howe**  
Nu-Kote International

**Mr Norbert Andreae**  
KPMG Fidal Peat International

**Mr Charles Peal**  
Legal & General Ventures Limited

**Mr Robert H Smith**  
Morgan Grenfell Development Capital Limited

**Mr Roger Brooke**  
Candover Investments plc

**Mr Martin Bralsford**  
Premier Brands Limited

**Dr Bernd Fahrholz**  
Dresdner Bank AG

**Mr Brian Larcombe**  
3i Group plc

**Mr Antony Hichens**  
Y J Lovell (Holdings) plc  
MB Group

**Mr Gordon Bonnyman**  
Charterhouse Development Capital Limited

**Professor Mike Wright**  
Institute of Financial Studies  
University of Nottingham

**Mr James Odgers**  
Intermediate Capital Group Limited

A limited amount of exhibition space is available at the conference.

BUY OUTS  
- THEIR FUTURE

☐ Please send me further details.  
☐ I am interested in exhibiting at the conference.

FT A FINANCIAL TIMES  
INTERNATIONAL  
CONFERENCE

Financial Times Conference Organisation  
126 Jermyn Street, London SW1Y 4UJ  
Tel: 071-925 2323 Tlx: 27347 FTCONF G Fax: 071-925 2125

Name \_\_\_\_\_  
Position \_\_\_\_\_ Dept. \_\_\_\_\_  
Company/Organisation \_\_\_\_\_  
Address \_\_\_\_\_  
Post Code \_\_\_\_\_  
Tel \_\_\_\_\_ Tlx \_\_\_\_\_ Fax \_\_\_\_\_  
Type of Business \_\_\_\_\_



دلتا إير لاينز



# We're Proud To Be Bringing The World Home.

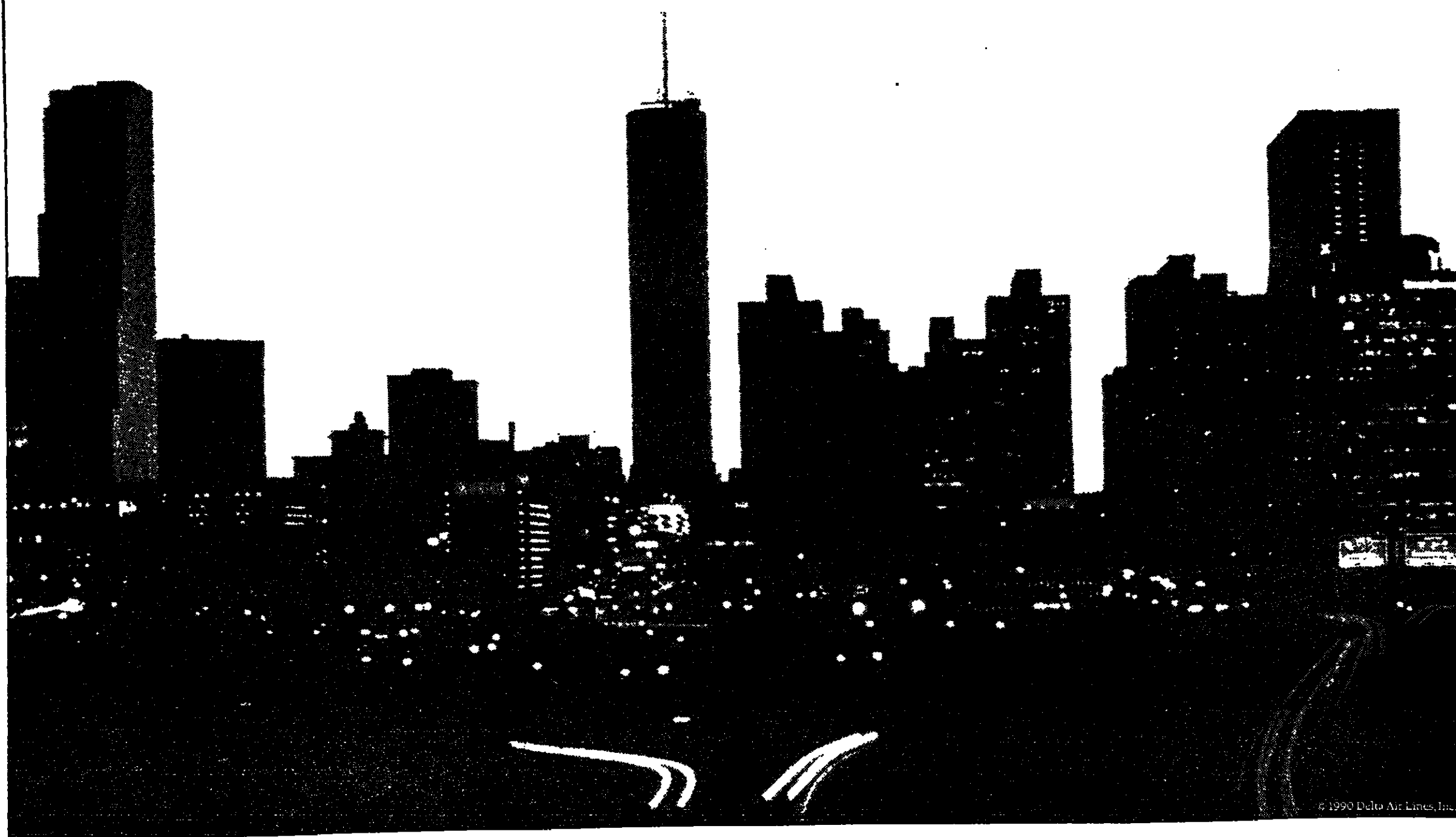
In 1996 the world community  
will gather in Atlanta for the  
games of the XXVIth Olympiad.

But the Olympics are more  
than a sporting event, they're a  
homecoming. A place for the  
nations of the world to come  
together in peace, harmony and  
good fellowship.

We at Delta Air Lines are  
proud that the International  
Olympic Committee has chosen  
Atlanta as the site of the 1996  
Summer Games. Because Atlanta  
has been our home for 50 years.

And we look forward to  
making it yours.

 **DELTA AIR LINES**





## ARTS

## TELEVISION

## Why British is best

Christopher Dunkley at the Prix Italia

If you want to eat well in Palermo, go to Mondello just round the promontory from Sicily's busy but ramshackle and crime-infested old port (Mrs Dunkley fought off her bag snatcher, ripped off his shirt, knocked his motorcycle over, and retained all her belongings but Liz Forgan, director of programmes at Channel 4, was less fortunate: within the grounds of Palermo's most expensive hotel her bag was snatched and her money stolen). The little seaside town of Mondello is lined with good fish restaurants.

Last week many of the tables were filled with British broadcasters, and there were two topics of conversation: the uniquely high standing and success of British commercial television in an international context and the Government's plans to tear Britain's commercial television network to bits and auction them to the highest bidder.

The occasion was the 42nd session of the Prix Italia, which began as a radio festival, inspired by the Italians and put together by European public service broadcasting organisations at Capri in 1948. Today it is the most highly regarded of the world's true programme festivals (of which there are few, though there are scores of marketing festivals) and, predictably, television has come to play a major part. Television was added to the agenda in 1957, and these are the top six countries in today's all-time TV prize table:

|              |    |
|--------------|----|
| UK           | 30 |
| France       | 10 |
| Sweden       | 10 |
| Japan        | 7  |
| USA          | 6  |
| West Germany | 5  |

It makes Britain's international standing in car exports, painting, or even an activity such as athletics where the UK is considered relatively successful, look remarkably unimpressive. And although the BBC and ITV have shared the Prix Italia honours pretty equally over the past 20 years, this year the laurels all went to ITV. Not only did their documentary about life in today's Soviet Union, *Hallo, Can You Hear Us?* win one of the three actual Prix Italia awards, they also took the ecology prize (a category which has been tacked on during the last five years, but without a full-blown Prix Italia and Channel 4's music entry *Una Stranissima Del Medici* took the "special" prize in the arts section. Thus out of the seven prizes for television this year, British commercial television took three. No other country managed more than one.

And yet at those restaurant tables, after the health of the winners had been drunk in champagne but long before the farfalle alla salmone had been consumed, the conversation turned to the likely effects of the Government's new broadcasting bill which is in the final stages of its passage through parliament. Though the diners included not

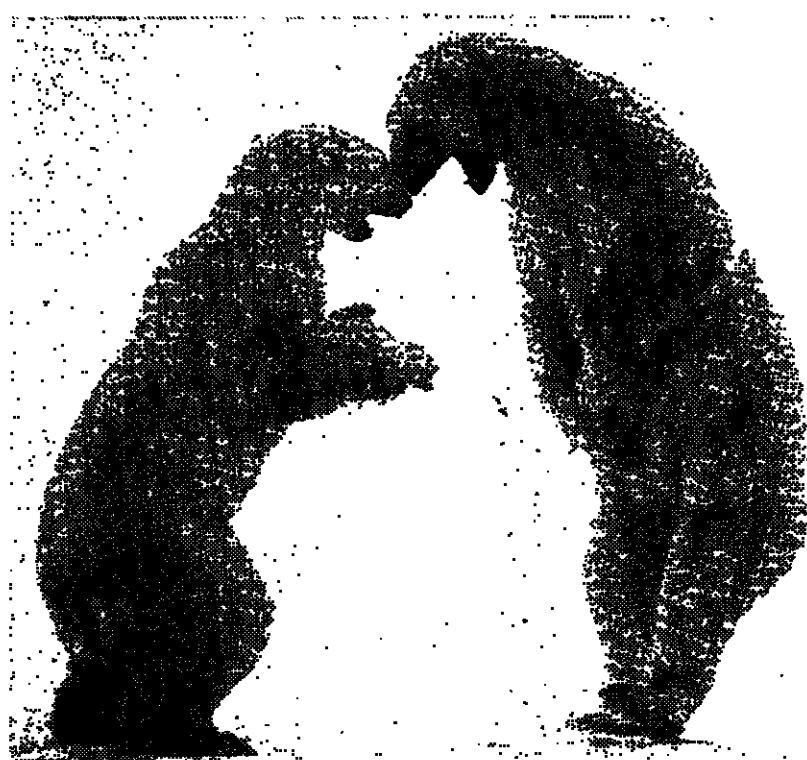
only ITV people but others from the BBC and the Independent Broadcasting Authority (soon to become the Independent Television Commission with responsibility for the "blind crapsheet" in which bidders will have to name their price for an ITV franchise without knowing anyone else's offer), it was difficult to find a single word spoken in favour of the new system.

The present federation of ITV regional companies (Anglia, London Weekend, Border and so on) ran a well established national network, said one company programme controller. But suppose Granada failed to win back its own licence under the new system: what would happen then to Britain's most popular television programme, *Cornwall Street*? If Granada was forced to become an independent programme-making company, selling on the world market, the price commanded by *Cornwall Street* could well ensure that it ended up with the BBC or satellite television.

Another ITV voice made the point that Yorkshire, say, might be outbid for its own franchise yet offer the highest bid for Central's: the existing companies were almost certain to bid "protectively" for one another's licences, and there could be a mad game of musical chairs in which the Thames people ended up with the Anglia contract, Anglia won the TVS licence and TVS won Thames. While discussing these possibilities the managing director of one major ITV company finished his gamberoni alla griglia, leaned back in his chair, and broke into a long, weak chain of giggles. What was there to laugh about, I asked. What else could you do, he replied, faced with such an absurd situation.

Of course television journalists with their revelations about killings in Gibraltar, and their obstinate tenacity over the Guildford Four, the Birmingham Six, and so on have been a thorn in the side of this abnormally long-lasting Government. But to an outsider, what British politicians are now doing seems peculiarly short-sighted, even a little like cutting off their noses to spite their faces. To take a British industry with such extraordinarily high international standing and force it through such a uniquely disruptive and (potentially) fatally damaging sieve, all in the name of a political doctrine, "market forces" which already governs that industry anyway, looks suspiciously like spite.

And what is it about British programmes which seems to impress international juries more often than those from any other country? They are, of course, almost invariably technically proficient and even advanced, but then British programmes from the US, Japan, and many European countries. If there is a single underlying factor that counts it is, I suspect, that British programme makers rarely forget that they are



Ecology winner from Central: 'Can Polar Bears Tread Water'

working for a mass medium, and yet they manage to avoid the crass populism of so much American material.

The academics and theorists who cluster around television festivals tend to seek out the most esoteric programmes and point to them as proof that television can be just as "serious" as other media of communication or entertainment. Programmes such as Switzerland's arts entry at this year's Prix Italia, *Verklärte Nacht*, with a Schubert piece dramatised in a 19th century railway station, send them into rhapsodies.

But the jurors are almost invariably programme makers, often heads of department, and they recognise the realities of television: the need to work within a framework of costs and ratings which leaves little room for intellectual pretensions. It is, perhaps, the ability of British broadcasters to remain within that framework, and combine popularity of style with seriousness of purpose, which most impresses their international peer group.

Nor is that ability some fortuitous Anglo-Saxon phenomenon which has appeared out of the North Sea. It has emerged in the last 35 years as a result of Britain's unusual television system in which the original public service broadcaster (the BBC) has competed with a federation of commercial companies (ITV, joined latterly by Channel 4) with virtually all viewers splitting their time between the two, and the ratings dividing around the 50:50 mark most of the time. The symbiotic exchange between the BBC's public service principles and ITV's commercial imperative has been peculiarly productive, not least in that fair for combining popularity and seriousness. Common sense

suggests that the Government's new broadcasting legislation will do nothing to help this admirable situation and possibly much to harm it.

Having said all that, it is time to set aside national pride and record that the 1990 Prix Italia proved vividly how very quickly big-budget television is becoming solely international television. Of the three actual Prix Italia winners only the drama - *La Fracture du Myocarde* - could be described as nationally pure: one of those stories about childhood in which the children are both amusingly knowing and endearingly naive. It was, of course, wholly French. The arts winner, *The Orchestra*, was an American programme made by a Pole with Japanese money; and Britain's winning documentary, *Hallo, Do You Hear Us?* was made by a Latvian for Central Television (the same company which produced the ecology winner).

Other memorable international efforts included Japan's *Liberté*, which chronicles the astonishing fall of the Cossack regime via amateur Romanian videos; Italy's gorgeous looking drama, *Celina - Una Via Scelerata*, which stars an Italian, a Swede (Max von Sydow as the Pope), an English girl (Sophie Ward) and was co-produced by RAI with Beta Films and Cinemac; and Germany's arts entry, *One World, One Voice* which proudly lists its co-producers as BBC (UK), DFB (East Germany), NDR (ARD) (West Germany), NHK (Japan), NRE (Norway), ORF (Austria), RTE (Ireland), RTP (Portugal), SRG (Switzerland), SVT (Sweden), TVE (Spain), YLE (Finland) and Gostelradio (USSR).

Babel in a box.

Stanley Sadie

## Cyrano de Bergerac

GREENWICH THEATRE

Edward Petherbridge, one of the most justly loved of British actors, represents one certain character, and the parts he plays are variations on it. He is the canny observer who stands apart; the man distinguished by his delicate sentiments and refined manners and sharp eye; the acerbic critic whose hidden heart bleeds. Everything about him - fingers, eyes, lips, stance and, most memorably, voice and diction - makes this inner nobility and sensitivity touching. No wonder that a glorious series of interpretations, such as as Newman Noggs in *Richard III*, Lord Peter Wimsey and, in particular, Alceste (*The Miser*) - have brought him now to Cyrano de Bergerac.

Edmond Rostand's 1898 play is a great concerto for a star actor and Petherbridge is the perfect violin for many of its facets. He has poetry, chivalry, wit, pathos. The long nose seems as truly part of him as the darting, large, eloquent eyes. He has the perfect hands to hold a quill, and, as he searches for inspiration, to run a finger slowly up his brow and into his hair. And he conjures magic from the sibilants of his nocturne on Paris. In the great balcony scene - where, on behalf of Christian, that unworthy Rostand, he was his own adored Roxane with his own voice, words and emotion - he is poignant. As his life ebbs away in the final scene and he begins to recite again the farewell love-letter he once wrote in Christian's name, his blend of ardour, dignity, clarity and melting softness are highly affecting. (Not since *Shadowlands* have I witnessed such sniffs and sobs from an audience.)

He is not, however, robust, whereas Cyrano is a warrior. His fights are neatly choreographed. In the big fracas at the pastry cook Raguenaut's, Petherbridge soon takes himself out of the fray and, on the sidelines, watches developments. Derek Jacoby's Cyrano, in the early 1980s, though more

obviously studied and virtuosic, had more force and range. Petherbridge's performance is beautiful in everything it does; but it leaves some things undone.

The production by Matthew Francis gives him lively support everywhere, but is rather too pat. If only the saws didn't start falling just as someone says they are. If only offstage music didn't strike up in the very instant of Cyrano's death. Jemma Redgrave as Roxane: ravishing to behold, clear and grave of voice. She is, as yet, too unvarying in volume. In suggesting an idea of mid-17th century France, Stewart Laing's designs are bright but generalised, whereas Mia Soteriou's music is more specific and suggestive.

Rostand's own efforts to convey the period were marked.

References to Corneille, Molière, Calot, even d'Artagnan abound. At the same time, the play abounds in late 19th-century Romanticism; at times its gushing imagery recalls Swinburne. The extensively revised version of Patrick Garland's English version used here is a fittingly successful in conveying the effect of Rostand's alexandrines. The trouble is that, thanks to the Old Vic and other theatres, the original 17th-century drama of Corneille and Molière, which were Rostand's models, are far more immediate and pulsating and complex. After *The Lion*, *The Illusion*, *The Miser*, and others, Rostand's play, in this version at least, is charming, elegant, simple and sentimental.

Alastair Macaulay



Edward Petherbridge and Jemma Redgrave

## Fences

GARRICK THEATRE

Here is a piece of American working class soap with a touch - just a touch - of Arthur Miller. If you like a real sentimental wallow, you may love this. But do not make the mistake of thinking that it is anything much more.

August Wilson's *Fences*, which opened at the Garrick on Monday, is a play about the struggle of a black man, Troy, in pursuit of the American Dream. Its performance at the Liverpool Playhouse was reviewed by colleague, Alastair Macaulay, on August 17.

The piece spans the late 1940s to the mid-1980s and ends with the extended family still together and - for no more obvious reason than economic growth - rather better off than it was at the start. The difference from more conventional versions of the dream is that everybody is black. Otherwise it might be *Dallas* with a happy ending and without the audience.

For, between times, the family goes through all the familiar clichés of family feuding, suspected fraud, violence, an illegitimate child and the male regret at never having quite made it at baseball or football. There is even a fight director listed in the programme. Sentimentality, however, is never very far away.

There is also some symbol-

ism, as the play's title suggests and perhaps the name of the main character, too, for he is called Troy. Played by Yaphet Kotto, Troy is building a fence round his house, though whether to keep other people out or to keep himself in is never quite clear and is perhaps not meant to be. But it is presumably significant that he does so while his wife, Rose, is called Rose. The little girl is as enchanting as she should be and the play is directed by Alby James. Apart from anything else, it would be a better piece if it were half an hour shorter.

Several years elapse and the corn gives way to syrup. Troy dies. One of the sons returns from Vietnam (of course) determined not to go to the funeral. He is won over by the little girl. "Go and say 'Hello' to your brother," says Rose. The girls walk across the stage and says: "Hi!" He goes to the funeral after all.

Mr Kotto seems to be to overdo it a bit as Troy. Rose is a nice womanly part played by Sally Sayer. The little girl is as enchanting as she should be and the play is directed by Alby James. Apart from anything else, it would be a better piece if it were half an hour shorter.

Malcolm Rutherford

## Scottish Ballet

KING'S THEATRE, EDINBURGH

The adjective most often associated with *Jardin aux Lilas* is "Proustian." The bitter little tale it tells, however, is like a climactic scene from Henry James. One evening, amid the lilacs and the dancing, the heroine Caroline finds herself trapped by the hidden intrigues of sophisticated adult life. She decides to leave the man she loves; and then, very *Portrait of a Lady* - she discovers the man she is to marry with "an episode from his past" (still uncomfortably present). The action is set with, and against, Chausson's *Poème for solo violin and orchestra*. What's striking is how, against the lilt of the party, Tudor conveys emotion and character austere. Stillness is a held gesture, a sudden tableau, an immobile torso - is as eloquent as motion.

It was easy to find fault on Saturday evening with the Scottish Ballet's new revival of it, as staged by Ahti Hynninen. The designs, "after Hugh Stevenson" (the original), were unsuitable. The lilacs, fully drawn, were shown in close-up, and dreadfully lit (by Graham Gardner). A flower on Caroline's dress resembled an unfortunate stilet. Caroline (Elspeth Shaw) had inadequate feet and an over-animated face. The Man She Must Marry (Paul Tyers) was cold only in a weak kind of way. Her Lover (Kevin J. Horn) was ardent but prosaic. No one showed a commanding sense of fitting Tudor to Chausson. But I spent more time admiring the ballet, still so unfamiliar to British eyes, than deploring the performance.

The new triple bill, whose centre piece this was, was called "Ballets of Love and

Longing." Silly title. The prime joy of this choreography, the relish with which, to Glasgow, it is "Proustian," the bitter little tale it tells, however, is like a climactic scene from Henry James. One evening, amid the lilacs and the dancing, the heroine Caroline finds herself trapped by the hidden intrigues of sophisticated adult life. She decides to leave the man she loves; and then, very *Portrait of a Lady* - she discovers the man she is to marry with "an episode from his past" (still uncomfortably present). The action is set with, and against, Chausson's *Poème for solo violin and orchestra*. What's striking is how, against the lilt of the party, Tudor conveys emotion and character austere. Stillness is a held gesture, a sudden tableau, an immobile torso - is as eloquent as motion.

To say that Jiri Kylian's *Forgotten Land* is the item best served all evening is, though accurate, to say nothing. The Scottish dancers give it the same earnest care that dancers anywhere do to Kylian choreography everywhere, and that's how they look - anywhere dancers, anonymous and solemn. To Britten's *Sinfonia da Requiem*, six male-female couples move heavily from grief to transcendence. The cause of their emotion is not shown; their changes of emotion are unexplained. This is ritual Mood choreography, and Mood is almost all it takes from its British score. Its great chunks of old-style modern dance are just the thing to make ballet audiences feel they're chewing something solid. And they are. Like all Kylian choreography, *Forgotten Land* is not meat but gristle.

Alastair Macaulay

## The music of Lalande in Versailles

Michel-Richard de Lalande (1657-1727), the Versailles composer par excellence, was the choice for the third of the festivals put on at the royal chateau by the recently founded Centre de Musique Baroque. Imagine a festival of Purcell at, say, Hampton Court, drawing full houses for five out of seven events over three days, as happened at Versailles during a mid-September weekend, and you may wonder why we smugly think of the French as unmusical.

Six of the concerts were given in the Versailles chapel, very much the composer's home territory; Lalande became one of the four *maîtres de chapelle* when the court moved there in 1683 and gradually acquired his three colleagues' jobs at the same time slipping unobtrusively into all the posts connected with supplying Louis XIV with chamber music. In his way he out-Lully'd Lully.

Lalande is remembered primarily for his *grands motets*, substantial pieces, each about half an hour long, of which he wrote some 70. They are essentially the classics of the genre, and very splendid, noble pieces they are, richly scored and full of grace, and especially pathetic effects. After listening to eight of them over three days the central

impression is of the gleam of the violin tune throughout the choral counterpoint, the telling chromatics that colour many a phrase, and a breadth of invention that must have lent such grandeur and dignity to proceedings in the Versailles chapel.

One of the most famous of Lalande's motets is the *Te Deum*, a typical, grandly conceived trumpet-and-drums piece in D major. Arguably Lully, and perhaps Charpentier, did that sort of thing just as well, if not better; but Lalande's strengths lie equally in the opulent invention of the solo numbers and the graceful interweaving of soprano and violin in "Tu ad libendum". This piece, aptly enough, was saved to bring the festival to an end, in the Sunday-evening concert contributed by William Christie and his Arts Florissants ensemble. But it was a curious event, decidedly lacking in the *gratuitas* that ought to belong to this repertoire as the players bounded through the score, freely sprinkling those *notes intégrales* with which some of the French may once have added jauntiness to their music - though not, surely, quite so indiscriminately to the music of high ceremonial.

The concert also included a setting of *Super Juxta Babylos*, more characteristic of Lalande in its expression of pathos through its dissonances and its suspensions. There was also the *Confitebor tibi*, distinguished by its magnificent central chorus, the violins floating through the ensemble at its noble climax, which Christie treated with at least all due drama, though he tended to speed through several of the numbers. As always he had some outstanding soloists, among them a remarkably secure high tenor in Jean-Paul Fouché, a soprano of exceptional clarity in Sandrine Piau and another, Véronique Gens, with a real gift for shaping a telling phrase as well as beauty of tone. If Christie's performance was the most polished and the liveliest, the previous evening's, by a group called the Chapelle Royale under the more workmanlike Philippe Herreweghe, was no less stylish. They offered the *Miserere mei*, another spacious piece with an intensely expressive opening and later a poignant baritone solo (finely done by Peter Harvey), and then *Dies irae*, predictably a more dramatic work, with its exclamatory choruses, its laments, its highly chromatic "Lacrymosa", its

exalted "Pie Jesu"; it is this kind of elevated music that Lalande did best.

Herreweghe came a good deal nearer to the kind of sound and approach to the music that Lalande might have recognised, even if the rhythms were sometimes rather elastic and the attack apt to be spongy. Neither this nor the Friday-evening programme, directed by the violinist Jean-Claude Vanden Eynde, that would be reckoned acceptable in London early-music circles, and though the famous *De profundis* did not fail to make some of its due effect, Lalande emerged a little too palely and non-committally.

There were two other programmes of sacred music: René Jacobs singing the *Légers de séphors*, concentrated and fluent, but not an ideal substitute for the intended soprano; and an exceedingly odd Mass, ascribed to Lalande, in "plainchant musical" - a French aberration of the period in which plainsong is sung to rhythms and harmonies thought to provide it with properly civilised clothing. The performance by Ensemble Organum made out a slender case for it.

Stanley Sadie

## ARTS GUIDE

September 21-27

## THEATRE

## London

Jeffrey Bernard is Unwell (Apollo). James Bolam is the alcoholic journalist who embodies a Falstaff, saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs (437 2683).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera which is derived from David Garnett's 1955 novella. Musically interesting and well directed by Trevor Nunn. A probable, but unimpressive, hit (889 9972).

Burn This (Lyric). Entertaining performances from John Malkovich and Jane Alexander into the awards stakes. William Nicholson's play is irresistibly emotional. Stijfh Moordna's direction is superb. (794 1188/438 9849).

Almond Person Singular (Whitehall). Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. Maira Redmond,

Richard Kane and Lavinia Bertram on fine form in a production which combines Ayckbourn's early bleakness (071 877 1119). Extended until January.

Man of the Moment (Globe). Nigel Maser and Gareth Hunt in another Alan Ayckbourn play, this time about media manipulation (437 3657).

New York

Faustland (Lucie Lortel). It will be known as the musical about AIDS first hitting New York but it goes much further than that, showing the effect on a larger circle of people, who include a boy having a Bar Mitzvah and his parents, all three of them (824 8782).

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new belter in Alan Ayckbourn, Tyrone Doherty, as the boy, Timmy, and his mother, Rose, who shamelessly leads her daughter into burlesque while rejecting a personal life for herself (246 0102).

Grand Hotel (Martin Beck). Tommy Tune, Broadway's present moment, is back in the city to shake the bones of this most depiction of lives criss-crossing in an elegant, but somewhat random setting (246 0102).

Cats (Winter Garden). Still a sell-out Trevor Nunn's production of T. S. Eliot's children's poetry set to music is visually startling and choreographically fine (239 6242).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pedagogy and drama (239 6200).

Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's glided sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this transfer from London (239 6200).

## Washington

Shogun (Opera House). The 16th, Broadway-bound musical by novelist James Clavell is bound to be compared to Sondheim's *Pacific Overtures* in exploring the origins of Western-Japanese contact. Kennedy Centre (467 4600).

Playboy of the Western World (Eisenhower). Abbey Theatre company brings what the Americans want to see to confirm the view of the Irish as unscrupulous charmers. Ends Oct 21.

## Chicago

The Immortal Cometh (Goodman). The Goodman Theatre's new season with a revival of vintage O'Neill starring film actor Brian Dennehy. Ends Nov 4 (443 3800).

Steel Magnolias (Royal George). The Goodman Theatre's new season with a revival of vintage O'Neill starring film actor Brian Dennehy. Ends Nov 4 (443 3800).

## Tokyo

Phantom of the Opera (in Japanese). This highly successful production is a carbon copy of the London original, with the added advantage that one can ignore the banal lyrics, since they are in Japanese. Shimbashi Eijuh Theatre (797 9601).

Free hand delivery service in TORINO (Centro Città)

If you work in the business centre of Torino, gain the edge over your competitors. Have your FT personally delivered to your office at no extra charge.

For full details please contact  
INTERCONTINENTAL S.R.L. MILANO  
Tel: (02) 688 7041  
Tlx: 330467  
Fax: (02) 688 1667

FINANCIAL TIMES  
(LONDON'S BUSINESS NEWSPAPER)

## Travelling on business in Portugal?

Enjoy reading your complimentary copy of the Financial Times when you're staying in...

...LISBOA

at the Alfa, Continental, Diplomatico, Flamingo, Lisboa Plaza, Meridien, Novotel, Pridge Real, Tivoli

...PORTO

at the Meridien, Porto Atlantico

...CASCAIS

at the Albatros, Cidadela

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## Have your FT hand delivered

...at no extra charge if you work in

MILANO - Centro Città

ROMA - Centro Storico, Eur, Parioli

TORINO - Centro Città

For full details, please contact

Intercontinental S.R.L. Milano

Tel: (02) 688 7041

Tlx: 330467

Fax: (02) 688 1667

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

Inter 1100 135A



دعوات من الاطراف



If you're looking for the best  
in personal computing, Compaq  
is the lead to follow.

**COMPAQ**

## FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-873 3000 Telex: 922188 Fax: 071-407 5700

Wednesday September 26 1990

## The palest of green

THE British government's strategy for the environment, published yesterday, would have been an excellent example of forward thinking had it appeared five years ago over the signature of, say, Mr Nicholas Ridley. In today's context it amounts to the least that could be said during the run-up to a general election. Mr Chris Patten, as secretary of state for the environment, is the minister responsible for drafting it. The strongest influence on his work appear to have been the opinion polls, which show the government far behind the opposition; the retail prices index, which is also bad news for the Conservative party; and an instinctive fear, spread among all ministers, that voters will not accept the potentially costly consequences of their professed environmental concerns.

It is therefore hardly surprising that the result is a 286-page illustrated brochure whose saving grace is that it is printed on recycled paper, and whose principal virtue is that it is comprehensive. It dwells mainly on proposals previously enacted or announced, when it comes to plans for the future the best that can be said is that it is a compendium of muted declarations of hesitant intent. Apart from an important new bill on planning, there is no new legislation in it. In advance of the conclusion of the current round of departmental negotiations, the only spending there can be no new money in it. Where there are fresh policies, such as for tests of vehicle emissions, these are new to Britain, but not to many comparable countries.

## Unexpected merits

Yet the document is not entirely worthless. It constitutes a floor, below which the environmental aspirations of future governments of any party are unlikely to sink. Seen thus, certain unexpected merits become perceptible. They are worth spelling out. In Mr Patten's view, Whitehall has now been greened. The government is committed to a regular state of the environment report, with statistical tables. There is to be a permanent green committee of the cabinet, chaired by the prime minister. The secretary of state for

energy will chair another ministerial committee, on energy efficiency. Every department will nominate a minister responsible for environmental affairs; the chancellor of the exchequer has put forward his own name.

## Solid floor of theory

The document also establishes a solid floor of theory. The existence of the "greenhouse effect" is acknowledged, and its potential for damage, which cannot yet be precisely calibrated, is recognised. "Sound science" - the principle that nothing shall be done before there is absolute proof of its necessity - is to be balanced by the "precautionary principle". An appendix on economic instruments adds weight to the paragraphs on the use of regulation, taxation, and the price mechanism to reduce emissions of noxious substances. There is a loophole allowing the chancellor to vary taxation according to the size or fuel-efficiency of cars; this is new to Britain but not to West Germany. The long-term prospect of a tax on carbon dioxide emissions is intimated, but this is specifically excluded for the next few years. There is some sense in this: what is required is an international agreement, which means that the brunt of any European country's effort must be on persuading the United States to accept limits.

Similar papers published by the Dutch, the West Germans, the Scandinavians and others have listed more specific targets. The signposts to energy efficiency are derisory by Japanese standards. California is ahead of anything Whitehall yet envisages on vehicle emissions. Some of the environment secretary's nostrums, such as greater use of labelling to provide consumers with an opportunity to vote green with their purses, appear to be borrowed from Brussels, or Bonn. The high-flown language of the British paper echoes the inspirational exhortations of the prime minister himself. This might have encouraged people to expect more of Mrs Margaret Thatcher's government. The protest that these are difficult times will do as an explanation, but not an excuse, for a failure of leadership.

## Collision over Japanese cars

GETTING 12 European governments with sharply differing attitudes to trade to agree a common stance on as sensitive an issue as Japanese car sales was never going to be easy. But after more than a year of agonised deliberation, the European Community's internal divisions on the issue seem not only not to be narrowing appreciably, but to be growing wider.

True, the stiffening of positions over the past few weeks appears partly tactical, reflecting last-ditch efforts by France, Italy and other protectionist-minded governments to ensure that any deal negotiated with Japan by the Commission would be as restrictive as possible. But, with probably only two months left to complete the negotiations, such brinkmanship is risky. Unless the hard-liners back down, the chances of reaching an agreement will evaporate.

The political imbroglio has been further complicated by the worsening outlook for the European car market. There were signs well before the Gulf crisis that the five year boom in demand was fading. Now higher oil prices are taking their toll on sales, particularly in southern Europe where protectionist attitudes happen to be strongest. That will make it even harder for the Commission to sell a deal which implies that almost all EC market growth this decade will go to Japanese producers.

It is a stalemate persists in Brussels, the Commission may need to rethink its approach. This has been based on getting Japan to agree to voluntary restraints covering exports to the EC and output from Japanese-owned "transplants" in Europe. The supposedly temporary arrangement is intended to persuade Britain, France, Italy, Portugal and Spain to lift their long-standing restrictions on Japanese car sales, these being incompatible with the planned single market, because they impede internal EC trade.

would allow Japanese car makers to fatten their margins at the expense of EC consumers, while sheltering Europe's automotive industry from the competitive stimulus needed to improve its efficiency.

## Questionable legality

Furthermore, the legality of the planned restraints is questionable, all the more so as they contain at least implicit restrictions on transplant production. The Commission is well aware of this, which is why it has sought "voluntary" undertakings from Japan, rather than suggested imposing formal quotas. The danger of this informal approach is that it lacks any mechanism to ensure that restrictions will ultimately be dismantled.

The Commission has argued that if no deal were reached with Japan, protectionist-minded EC governments would maintain or even strengthen national import curbs after 1992. That possibility may soon have to be confronted. But it need not damage EC economic integration and could even benefit it, provided Brussels acts with sufficient determination.

National quotas can be maintained only by preventing trans-shipment of Japanese cars from open to more protected EC markets. Their survival depends substantially on the block exemption of car distribution from EC competition rules, which permits car makers to supply products through exclusive dealers. The Commission should be prepared to suspend the exemption, which it is due to review by 1995, in any case. It should also be ready to challenge the legality of the national quotas and crack down on governments that sought to enforce them by, for example, refusing to register Japanese cars.

The Commission's autonomous treaty powers, notably over competition policy, offer a potent weapon, which it has used to liberalise sectors like telecommunications. There is no reason to expect Europe's car industry from the full impact of the single market - least of all in order to perpetuate the trade protection which has contributed much to the industry's current competitive weaknesses.

Mr Detlev Rohwedder presides over the largest bankrupt holding company in the western world. The Treuhand, the trust body charged with privatising the East German economy, has in its portfolio 1.8m hectares of state-owned land, 8,000 former state-owned companies, farms, football stadiums, and most of the property belonging to the army, the political parties and the trade unions of the *ancien regime*.

A balance sheet, to be drawn up next week, will show that on the credit side the Treuhand has theoretical assets worth several hundred billion DM. On the debit side stand DM 100bn of corporate debt inherited from the old days and DM 30bn of new liquidity credits acquired since monetary union on July 1.

But much of that debt will never be repaid. Only a handful of companies are profitable. About 3,000 have no chance of survival; and the wages bill for 4m workers is only being met thanks to generous supplements from Bonn.

There has been no rush of enthusiasm from West Germany or beyond to buy from the Treuhand, excepting a few dozen "pearls". Meanwhile the organisation is increasingly, and sometimes justifiably, getting blamed for compounding East Germany's difficult start in the market economy. Fortunately Mr Rohwedder, 57, has not yet lost his dry sense of humour. Facing an angry group of local politicians last week in Greifswald, on East Germany's northern coast, he described the slight improvement in the Treuhand's own resources and organisation since he joined in June.

"At least you can now ring in even if we don't have the time to ring back," he said. The East German-born former accountant who worked as a State Secretary in the Bonn Economics Ministry under the Social Democrat Mr Karl Schiller could not have been a better choice for what must be the most demanding management post in Europe. He won the respect of his West German business peers through restoring to health the struggling steel group Hoesch, from where he is on full-time leave at least until the end of this year. He is also a well-known figure on the international business circuit and means it when he says that East Germany must be open as it is to West Germany capital.

In his address in Greifswald, Mr Rohwedder began by complaining of the "unbridgeable discrepancy between the expectations invested in us and our ability to live up to them." The Treuhand, he implied, was given too many tasks before being adequately equipped with the personnel or resources to deal with them.

After the shock of monetary union it had to keep companies afloat with desperately needed liquidity credit, pick potential "winners" with its cash for restructuring projects (DM 25bn until the end of 1991), and privatise as much as possible. For this job it had a couple of offices in East Berlin with 50 staff, a few much smaller regional offices, and not a fax machine between them - "while Daimler-Benz has thousands of managers supervising a single investment in East Germany," said Mr Rohwedder.

Not surprisingly, the Treuhand ducked the task of deciding which companies deserved liquidity money to survive and which should die. In July and August it gave all companies about 40 per cent of what they asked for.

At this time the organisation was at least becoming westernised and moved into better-equipped offices in East Berlin's Alexanderplatz 6. Mr Rohwedder himself was appointed part-time chairman of the supervisory board in June and immediately began filling the board with West German colleagues. In July Mr Rainer Maria Gohlke, who overhauled the West

David Goodhart considers the enormous tasks ahead for the trust body charged with privatising the East German economy

## The ultimate state bankruptcy hearing



Detlev Rohwedder of Treuhand: too many tasks and too few resources

German railways, was made full-time head of the executive board.

The organisation had been established in February by the interim Mordow government but initially had neither the will nor the people to promote privatisation, seeing itself more as an instrument of industrial policy in a semi-socialist state.

There were reports of privatisation being blocked by leading communists in the organisation. But the problem, it seems, was not so much the blocking of sales but representatives of the Treuhand selling off prime assets to their friends or disregarding other principles such as the promotion of competition.

In the Schwerin office, north of Berlin, described by Mr Rohwedder as a "stinker", the head has been fired, and in others there has been some shake-out. Mr Rohwedder says the regional offices, which oversee 3,500 companies and a lot of local property, are one of his biggest headaches.

Meanwhile, the central task of privatisation has been the subject of conflicting pressures, even in the few cases where there has been strong demand. The priority of establishing a competitive market has meant not always accepting either the first or the highest offer; at the same time East German fears that assets are being sold off at knock-down prices need to be allayed.

"The Treuhand is not a bazaar. Price is not the only criterion... we do not want giant German monopolies," says Mr Rohwedder, who was recently in Brussels for a chat with like-minded Competition Commissioner, Sir Leon Brittan.

Mr Rohwedder arrived too late to stop Deutsche Bank and Allianz from carving up the banking and insurance sectors. He has also only marginally modified the takeover of the East German electricity supply industry by the big three West German utilities.

In other cases he is actually trying to unravel deals. In the case of the sale of the East German luxury hotel chain Interhotel to the West German Steigenberger group the Treuhand

complains that a deal was done behind its back.

The Treuhand has made other controversial decisions which may end up in the courts:

• The sale of the Tega group to L'Air Liquide of France, which has left the West German company Linde feeling cheated;

• Similarly, the West German cement group Alsen-Breitenberg is complaining of irregularities in the sale of East Germany's Rüdiger-Zement to the West German subsidiary of the British group BHC.

On most of these decisions Messrs Rohwedder and Gohlke were in full agreement. However they disagreed strongly on organisational matters, Mr Rohwedder placing more emphasis on the establishment of an unambiguous structure. Mr Gohlke was more interventionist and when told by Mr Rohwedder that he could not become chairman of four big East German companies, he resigned. His departure in August was a further blow to continuity and image.

Mr Rohwedder himself took over Mr Gohlke's chief executive position. He immediately scrapped a plan to establish five sector-based holding groups alongside the Treuhand and instead concentrated on building up the eight central departments: the privatisation department is led by Mr Karl Schiller, former head of business planning at Daimler-Benz, and another department handles the sale of equal shares.

The Treuhand now employs about 450 in the regions and 500 in East Berlin, of whom about 50 are managers. But Mr Rohwedder complains it is difficult to persuade the best people to come and live in East Germany - especially corporate finance people. He is also talking about "latent" interest from investors which he hopes will pick up after October 3 (German Unity day) when the complicating legal apparatus of an independent state will no longer be a deterrent.

He already sees a growth in foreign interest "especially from the French and Japanese" and reports proudly that even the Soviet company Gazprom is now competing with French and British interests for a large stake in the East German gas industry.

At the end of October East German companies will finally produce their first 13-month balance sheets which will improve the quality of information and stimulate lending by the banks, "although they will still not lend merely against assets," says Mr Rohwedder.

Some problems - in particular property ownership - will remain only half resolved after October 3. Businessmen who want to buy disputed property can now do so without fearing that it will later be returned to a former owner. But new hold-ups are now being created as the different public authorities - the towns, the communes, and the soon to be established states - argue among themselves about who controls what.

The Treuhand - "a parking lot for unresolved problems," as Mr Rohwedder calls it - is trying to adjudicate. It may also soon have to fight its own corner against worried politicians in Bonn when it begins large scale closures, initially in the chemical and micro-electronics industries.

The Bonn Finance Ministry, to which the Treuhand officially belongs, should be on Mr Rohwedder's side if he is saving money. Most of the proceeds from privatisation over coming years will, however, stay in East Germany to pay for cleaning up the environment - "which is certain to cost more than what we get from privatisation," he says.

It is also likely that the Treuhand will not wind itself up in two or three years as optimistically supposed a few months ago. "It will still be here when we are all pensioners," prophesied Mr Rohwedder.

## Inquisitive and apprehensive

TWO groups of businessmen can be found in the foyer of the Treuhand offices in East Berlin - the inquisitive and the apprehensive. The inquisitive are the West Germans or foreigners sounding out the Treuhand about acquisitions. The apprehensive are the East German bosses begging for money to support their survival plans.

Accompanying one of the latter to a decisive meeting with his Treuhand masters revealed part-time chairman of the supervisory board in June and immediately began filling the board with West German colleagues. In July Mr Rainer Maria Gohlke, who overhauled the West

It took the chairman, a member of the Treuhand executive, 10 minutes to introduce his eight-man team stretching down one side of the table and a further five minutes to introduce the five company representatives. The company's West German consultant arrived a few minutes late and the procedure was repeated.

When after half an hour the meeting got under way we received a general chat from the chairman on the strength of the Japanese competitor in the company's sector. An unsolicited intervention from someone who should not have been there took us into a rambling

discussion of pricing policy. The deferential East German boss said he would have to close unless he got liquidity credits for the fourth quarter of money for his survival plan, which envisages cutting 3,000 jobs. An aide talked about the problems of the unemployed 45 to 55 year-olds. The boss threw in the exciting prospect they had just developed.

None of the Treuhand experts, who knew the hard data from several previous meetings, said a word. Soon it became clear why: the survival plan had been dismissed. Discussions between the company and the Treuhand's receiver will begin soon.

## Gone, but not lost

■ It looks as though the left has pulled a fast one on Neil Kinnock as he tries to sanitise the Labour Party's record of scaring voters before the next election.

Socialist Organiser, a left-wing party-within-the-party comparable to Militant Tendency but less exhibitionist, is understood to have disbanded before Labour's previous election campaign, only to be resurrected by the national executive.

Much as this may seem like Kinnock getting his way through induced suicide rather than execution, it is a smart move by the neo-Marxist activists. It seems that a railway train carrying a cross-section of the populace over the virgin wastes stopped dead. There were no sleepers ("cross-ties" in America) under the rails ahead.

Lenin, who was driving, told the passengers they must all work together to find wood to prop up the track to bridge the gap in the sleepers. That done, the train went on only to meet the same problem again.

By then the driver was Stalin who told his bodyguards to keep shooting passengers and to use their bodies as sleepers until the track returned to normal.

When a third gap appeared, Khrushchev was in control. He got the surviving travellers to bridge it by taking sleepers from behind the train and putting them in front.

Another recurrence of the problem found Ershov on the footplate. Calling the passengers together, he said: "Close the windows and draw the blinds, then we'll all rock from side to side as if we were moving and say 'tiddle-dum, tiddle-dum, tiddle-dum, tiddle-dum'."

When the travellers got tired of rocking and humming, they looked up and saw Brezhnev had been replaced by Gorbachev.

## OBSERVER

by-elections the cost of £5.20 per party looks a bargain. The scheme pays out £500 if a contest is covered and then expects participants to cough up another £5.20 to keep the fund topped up. So far about 100 local parties have joined.

## End of line

■ President Gorbachev's new powers look unlikely to inspire total faith in his public, according to a parable circulating in Russia.

It seems that a railway train carrying a cross-section of the populace over the virgin wastes stopped dead. There were no sleepers ("cross-ties" in America) under the rails ahead.

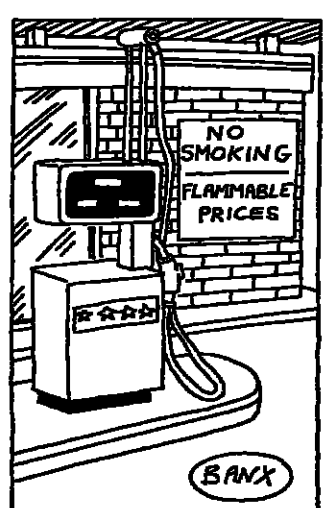
Lenin, who was driving, told the passengers they must all work together to find wood to prop up the track to bridge the gap in the sleepers. That done, the train went on only to meet the same problem again.

By then the driver was Stalin who told his bodyguards to keep shooting passengers and to use their bodies as sleepers until the track returned to normal.

When a third gap appeared, Khrushchev was in control. He got the surviving travellers to bridge it by taking sleepers from behind the train and putting them in front.

Another recurrence of the problem found Ershov on the footplate. Calling the passengers together, he said: "Close the windows and draw the blinds, then we'll all rock from side to side as if we were moving and say 'tiddle-dum, tiddle-dum, tiddle-dum, tiddle-dum'."

When the travellers got tired of rocking and humming, they looked up and saw Brezhnev had been replaced by Gorbachev.



achieve. "We're going to have a complete change of strategy," he declared. "Pull back the blinds, open the windows, and - all together now - shout: HELP!"

## Rebound

■ At the weekend the Sunday Times pointedly noted that the rival Observer's main story the same day - "UK dives into recession" - echoed its own "Britain hits recession" the week before.

On another page the Sunday Times printed a homily by management professor Tom Kempner on what chief executives want from managers rising through the ranks below. Its stablemate the Times had run virtually the identical article on August 23.

## Trying anew

■ Sir Peter Thompson, who retires as chairman of the National Freight Corporation at the end of the year, might be forgiven for winning at the word computer.

practices at Atlantic Computers which led to the collapse of British & Commonwealth Holdings, and with it the end of Sir Peter's attempts to rescue the ailing financial services group.

Today, however, FI Group, one of the most interesting of the UK's computing services companies, will announce that Sir Peter is to take over from Leighton Davies as chairman with a view to revitalising the company's share ownership scheme and putting some muscle behind its acquisition strategy.

Sir Peter, best known for taking the NIFC out of state hands and into the private sector by way of an employee-financed bid, has strong views on the relationship between employee control and company performance, a view which recommended him to Mrs Steve Shirley, FI Group founder, and led to her offer of the chairmanship.

FI, staffed principally by women computer specialists working either from home or from customers' premises, has a reputation for quality which, in Mrs Shirley's view, has never been reflected in the proper level of profitability.

Working with a software company is a challenge he relishes. "It is a nice company with good values," he said, before adding: "But I don't want anything more to do with computer-leasing companies."

## Final call

■ Whitehall dithering over what to call the soon-to-be-floated area electricity companies has broken the patience of Rhodri Morgan, Labour spokesman on the privatisation scheme. First they were distribution companies (shortened to Discos), next public electricity suppliers (PESs), then apparently regional electricity companies (RECs).

So Mr Morgan has written to John Wakeham, energy secretary, suggesting he settles on distribution monopolies and licensees (Dismals).

FD/12

## first direct unauthorised overdraft rate

with effect from 1 October 1990 first direct unauthorised overdraft rate is increased by 1% p.a. from 32.4% p.a. (APR 37.6%) to 33.4% p.a. (APR 39.0%).

first direct  
0345 100 100

first direct is a division of midland bank plc.  
first direct, milshaw park lane, leeds LS1 0IL tel: 0345 100 100.



Mr Alan McWalter's North London office overlooks a large vacant lot. His company, Ferguson, used to have a television factory on the site but it was closed at the end of last year and has since been demolished.

Ferguson still makes television sets at a factory in Gosport, Hampshire, and remains the leading supplier to the UK market. But Ferguson, one of the most celebrated names in UK electronics, is no longer British-owned. Thomson of France bought the company from Thorn EMI in 1987. There are now no UK-owned companies making televisions on any substantial scale.

In the years since Ferguson was sold, however, television manufacturing in the UK has prospered. Total UK output has exceeded 3m sets in each of the past three years, compared to 1.7m in 1980 and 490,000 in 1970.

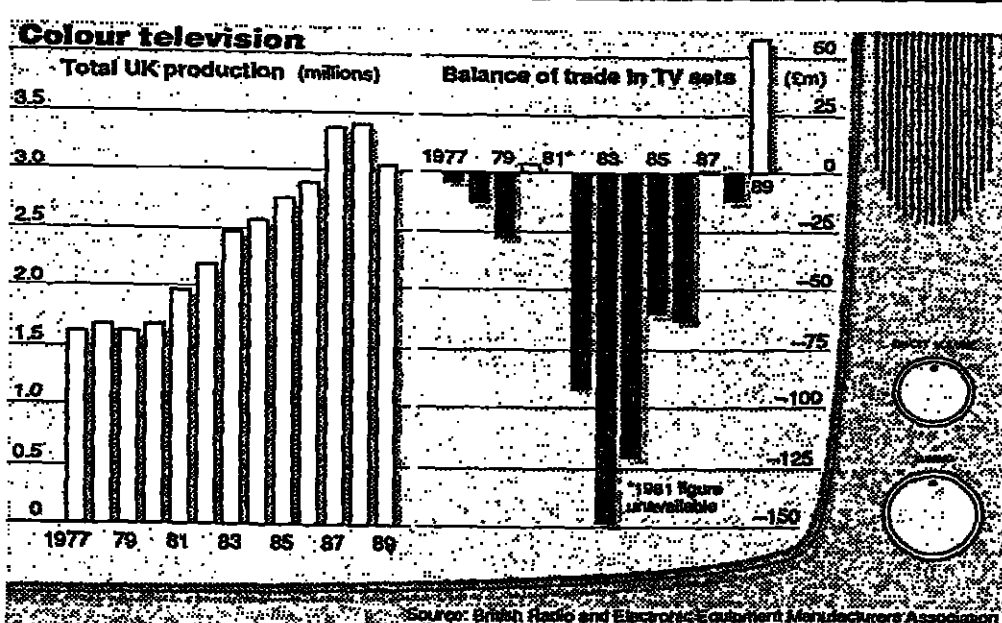
In contrast to the picture in other areas of industry, Britain has a healthy trade surplus in television sets. Exports exceeded imports by \$58m last year, after being in deficit for most of the 1980s. The surplus for the first six months of this year was \$58m, equal to the total amount for 1989.

The reason for the renewed health of the industry is a wave of foreign investment in television manufacturing in the UK over the past 16 years, primarily by Japanese companies. With foreign companies now setting up plants in the UK making products from cars to semiconductors, the lessons of the television industry could be instructive. Although the sets made in the UK have a high level of local content, Britain appears to have been less successful than West Germany in capturing the more highly skilled television jobs, particularly in research and development.

Although Mr McWalter, who is Ferguson's general manager, points out that the Japanese television makers benefitted from generous UK government incentives, he does not deny their achievements.

"When the Japanese came here, they brought with them TV sets that were smaller, more compact and produced less heat, which meant they were more reliable. They've not only produced good technical products, they've also started to produce aesthetically good products. I take my hat off to them. Not to all of them, but particularly to companies like Sony which have done a fantastic job," he says.

Since Sony established its factory in Bridgend, south Wales, in 1974, it has won three



## A British industry back in the picture

Michael Skapinker examines the impact of foreign investment on television manufacturing in the UK

Queen's Awards for Export Achievement. The company expects to make 1m sets at Bridgend this year, as well as 250,000 kits which will be sent to its Stuttgart factory for assembly. It says its manufacturing output has not been affected by the current downturn in the UK economy.

Executives of European-owned electronics companies say, however, that the achievements of the UK television industry are illusory. In particular, they allege that the exported sets are not really British. The new factories are screwdriver plants, they say, assembling televisions from Japanese-made components.

The UK-based Japanese companies admit that they source their components from suppliers both outside and inside Britain. They insist, however, that their sets have a high level of European content.

Mr Tony Abbott, director of colour television operations at Sony in Bridgend, says that the sets made there are more than 50 per cent European. The cathode ray tubes, the most important components in a television set, are almost all made on site. Since last

August, Sony has also been making the front glass panels of the sets at Bridgend. Panasonic, a division of Matsushita Electric, Japan's biggest consumer electronics group, concedes that its sets are less European than Sony's. Nevertheless, Mr Colin Leahy, director of the company's plant in Cardiff, says that the 620,000

**'I take my hat off to the Japanese, particularly Sony, who have done a fantastic job'**

sets made there this year will have an average European content of just under 70 per cent. Panasonic managers say there are some components which they do not buy in Europe because they cannot get the level of quality they need. Certain electronic components still come from Asia and Mr Leahy also says that he buys printed circuit boards in Japan. The Cardiff factory is undergoing an ambitious automation programme, which can

not succeed without high-quality components, he says.

Nevertheless, the level of local sourcing by Japanese companies is sufficient to satisfy industry experts like Mr Dickie Norman, chairman of the British Radio and Electronic Equipment Manufacturers Association and of the European Association of Consumer Electronics Manufacturers. Mr Norman, a former chairman of Ferguson who is now an adviser to Thomson Consumer Electronics, says: "All the major Japanese companies have a European content in colour television which, in my estimation, puts them beyond criticism."

The sceptics seem to be on firmer ground. When they argue that foreign ownership has meant that the most highly skilled jobs, particularly in research and development, are generally done abroad.

Ferguson's factory in Gosport is now part of Thomson's worldwide manufacturing operation and is restricted to making small and medium-sized sets rather than the larger screen, high-technology televisions. Mr Ray Cantan, Ferguson's Gosport-based managing

director, says that the factory will probably stop making small screen sets next year as these can be made more cheaply in the Far East. It will then concentrate on the middle-range sets. It will not be involved in the developments that Thomson regards as crucial to its future, such as high definition television.

Mr Cantan denies this means that Ferguson has become a technological backwater within Thomson. He points out that Gosport is now the group's worldwide centre for subscription television products like satellite decoders.

Ferguson does have a research and development centre in north London. Mr McWalter says that it has done important work on satellite television and developments like Teletext and Ncam digital stereo sound. A Ferguson manager heads research into high definition television, but that is done at Thomson's research centre in Villigen, West Germany rather than in the UK.

Although the Japanese companies have made Britain their European manufacturing base, they too appear to prefer their advanced research work to be done in West Germany or in Japan. Mr Yuzo Koyama, managing director of Matsushita Electric in the UK, says that the basic design of the company's television chassis is done in Japan. Engineers in the UK perform such tasks as ensuring that the design complies with local safety standards.

The company says the only reason it does not do more research and development in the UK is that it is difficult to find qualified staff. "We have 23 people in design at the moment in Cardiff and we're still looking for more. But it's difficult to get good quality engineers here," Mr Koyama says. The company's European research and development centre is in Munich.

Sony's Mr Abbott says, however, that there is no reason why advanced television research cannot be done in the UK. Sony's Stuttgart research centre has the advantage of being closer to the semiconductor industry, he says, but he expects Bridgend's 25-strong research and development team to increase in numbers. Among Bridgend's research achievements have been Teletext and Ncam developments and screen-based products for the travel, insurance and banking industry.

Mr Abbott says that a company's nationality is irrelevant. "What matters is that it acts as a true business within its local markets," he insists. That Sony fulfils that requirement.

## The triumph of market economics

# Concordat on capitalism

By Arthur Seldon

The European economic revolution of 1988-89 ranks with the English Revolution of 1688 and the American and French Revolutions of the 18th century as a political chimera. The world will never be the same again. Whether old falsehoods have been discarded with open relief or bitter heart-searching, the best minds in economics, political science and philosophy are re-examining long-held propositions in the replacement of socialism by capitalism.

The collapse of communism as a creed and socialism as an economic mechanism has persuaded socialists that capitalism which maximises the market and minimises government has finally won the argument. Liberals who have upheld the market and socialists who have accepted it can now join in devising a less imperfect market capitalism.

The contrasting experience of the politicised and market-based societies of Europe, North America and the Far East suggests points from which to start the debate.

Freedom for the common man, one vote every day, than by the unpredictable political democracy of the ballot box franchise of one man, one vote every 1,000th day (more or less). On the other 999 days, political democracy serves politicians, bureaucrats and their clients in the organised interests of industry, the professions, the trade unions, the arts, the church.

Money-votes in the market are unequal, but so are influence-votes in the 999 days between political elections. Markets are superior because it is easier to even up money-votes than influence-votes; this is the experience of capitalist America, social democratic Europe and Australasia, the communist East, and the socialist Third World alike. "Democracy" - the "social" democracy of Sweden and probably of Poland, the "liberal" democracy of Holland or Belgium, or the "Christian" democracy of Germany and possibly of Hungary - is not enough.

Political "democracy" that takes half of personal incomes to spend on welfare or industrial services which give voters as taxpayers little say and less

escape can be as oppressive as communist socialism that takes even more than half but is tempered by underground markets it cannot suppress.

After 140 years, Abraham Lincoln's "government of the people, by the people, for the people" is still an unrealised dream. In the real world, political democracy is of the activist, by the politico, for the organised of the busy, by the busy, for the busy.

Government cannot be depended on to redress market failure. Its electoral short-termism, its ignorance of or indifference to individual preference, its vulnerability to pressure groups and its corruption create government failure that is worse than market failure because it is less corrigible.

The market incorporates more effective self-correctives than the state: it is easier to escape from commercial than from political monopoly or coercion.

**The market incorporates more effective self-correctives than the state**

Government cannot be made "accountable" to "participating" citizens by transforming every man and woman into a politician. The effort to validate, justify or camouflage big government by "active citizenship" is an escape from reality, since only a small minority, perhaps no more than 5 per cent, are political people. It is a prescription for consolidating inequity since it aggrandises the political people over the mass of domestic people. It prescribes a waste of human talents.

Politics is a profession; it requires specialised character, temperament, talent. Generalists unskilled in the political activity of organising, agitating, lobbying and putting pressure on politicians are induced to engage in public or backstairs politics to ensure a hearing. Government heads "demos" more than "democracies". Democracy is degraded and downgraded.

"Active citizenship" is an invasion of personal life. To make the political life the test of "citizenship" is to jettison

the classical advantages of the division of labour. Most citizens excel in buying and selling. Large numbers are better in artistic, sporting or other non-political creation. And most want to enjoy domestic life with family or friends, to care for neighbours, to serve good causes. For them "politics" is oppressive, unproductive, obtrusive or boring. It is not the source of justice but of injustice.

The power of the voter over government is indirect, remote, unsure. The power of the consumer in the market is direct, immediate and powerful.

And it can be made more so. The common people would be better empowered by the market. Government should therefore concentrate on the irreducible minimum of goods and services that cannot be supplied in the market. This is the necessary realm of the state, the essential socialism in a capitalist society.

A basic ethical requirement is a public philosophy that proclaims that man as consumer shall prevail over himself as producer; that as producer every individual shall be free to better the product of any other by competitive access to free markets; and that it is immoral for group interests to bypass the people by blackmailing government.

The poor are served better by maximising production than by equalising distribution. To maximise productivity and provide resources for people who cannot earn sufficient for independence, the market should be given its head despite short-lived abuses or excesses. The market is the most powerful equaliser of incomes. Equity is better secured by reducing barriers to movement from low-income to higher-income occupations than by political redistribution.

Optimal size of government is unattainable. In the democratic political process the choice is between too little or too much: too little government ownership or too much; too little regulation or too much; too low taxation or too high; too high inflation or too low. The better choice is the risks of too little than of too much government.

The author is founder president of the Institute of Economic Affairs

## LETTERS

### It is the exchange rate that really matters

From Mr Andrew Cook

Sir, The CBI's report ("Company confidence lowest for eight years," September 24) misdirects the blame for the current direction of British manufacturing industry. When will the government and the CBI realise that a percentage point here or there on interest rates has virtually no effect on manufacturers' plans or activity levels? It is the exchange rate that really matters.

We industrialists look for a three to four-year payback on our investments and therefore if an investment is right at 10 per cent interest, it is still right at 15 per cent. The difference in the cost of the borrowing is not sufficient to invalidate a sound strategic investment decision. However, no investment will be made whatever interest rates are, if there are no orders. With the pound at its present level against the dollar, lack of orders for British manufacturers is the real problem.

I believe that most industrialists would agree that the US is the biggest single overseas market for this country's man-

ufactured goods. It certainly is for us and our customers, all of them makers of capital equipment. We can do business profitably at \$1.80 to the pound, we can manage, just, at \$1.70, but above that business evaporates. At the current \$1.85 to \$1.90 rate the US has virtually become a no-go area.

The relevance of the sterling rate against the European currencies is principally that the higher the pound the easier it is for our often-subsidised European competitor to pinch orders in our own domestic market. This is something which, because of national prejudices, subsidies and other policies designed to favour the European domestic producers, we are unable to do reverse. The government's first priority should be to get the pound down to more sensible levels against the dollar and the European currencies. Unless this happens there will be no manufacturing industry left.

Andrew Cook  
Chairman,  
William Cook,  
Parkway Aerue,  
Sheffield

From Professor Amin Rajan

Sir, Charles Leadbeater's analogy of British industry travelling along a cliffside road is apt, as is his view that it is heading towards the edge ("UK plc takes a turn for the worse," September 22).

It is hard to believe that the same industry is supposed to have undergone an industrial renaissance in the past decade. The current abysmal performance on trade, inflation and interest rates makes me wonder whether we have talked ourselves into an economic miracle which looks more like a mirage with every fresh batch of statistics.

So far, the supply-side gains have been mainly evident through avaricious people making a lot of money using their privileged positions. If the enterprise culture has really flourished, then why is it taking so long to show in the indicators of economic performance?

The current ills of the British economy are only partly cyclical. The labour shake-out in the 1980s improved productivity on a once-and-for-all basis. But it has yet to form

the basis of a sustained growth in productivity: an average Dutch worker still has a 40 per cent productivity advantage over us.

This gap aside, British industry has yet to show professionalism in the way it trains, motivates and employs its leaner workforce. Its preference for mergers and acquisitions as a vehicle for growth is indicative of its reliance on quick-fix for everything that matters on the supply-side.

The real problem of UK plc is twofold. First, it lacks a growing body of entrepreneurs with economic and social fire in their bellies. Second, we have yet to generate consensus at the workplace or in the wider community on its social goals. The current emphasis on enlightened self-interest will only produce more Guinness type situations. It also needs a social purpose.

Amin Rajan  
Director,  
Centre for Research in  
Employment and Technology  
in Europe,  
2 Holly Hill, Vauxhall Lane,  
Southborough,  
Tunbridge Wells, Kent

### Software copyright and the EC

From Mr Andrew Goltz

Sir, Mr Cleaver, writing about the European Commission's proposed directive on software copyright (Letters, September 17), states that IBM responds immediately to all requests for information necessary for users to attach products to IBM computers. However, as many users know, large computer manufacturers are sometimes difficult in providing interface specifications. When it comes to publishing such information manufacturers often adopt different policies for the attachment of third party application software (usually encouraged); other manufacturer's computer systems (tolerated) and third party peripherals (discouraged).

While open systems should in theory provide the best guarantees of the ability to attach, in practice manufacturers can design their proprietary interfaces to work more efficiently than those which they have built using open protocols. Without reverse engineering techniques it is difficult to by-pass such artificial performance bottlenecks.

Mr Cleaver concedes that sometimes reverse engineering may be required to effect an attachment but argues that "fair use" (or, as it is known in the UK "fair dealing") is a good

basis for defining the scope of permissible reverse analysis. Fair dealing is a flexible doctrine originally created and currently administered by common law judges. There are only two common law countries in the European Community (UK and Ireland). The remainder are civil law countries where a flexible concept like fair dealing is unfamiliar and essentially unworkable. Furthermore, fair dealing is a doctrine of general copyright law developed with respect to traditional literary works.

The need to conduct reverse analysis is often essential to understand the ideas underlying a computer programme (whereas, in contrast, the ideas underlying a traditional literary work can be studied simply by reading it). Therefore, it is critically important that the terms of the directive be drafted specifically in the context of computer programmes.

I believe the inclusion of a specific provision dealing with reverse analysis is the best approach. The European Parliament apparently agrees, as it adopted just such a provision on July 11.

Andrew Goltz,  
Information technology  
development manager,  
Automobile Association,  
Farnham House,  
Basingstoke, Hampshire

### The blame for unemployment

From Mr Peter Robinson

Sir, Mr Peter Ashby (Letters, September 24) attempts to explain long-term unemployment in terms of the personal deficiencies of the growing underclass of long-term unemployed people. I am in strong disagreement.

Both unemployment and long-term unemployment rose sharply in the early 1980s as the result of deep recession. In the late 1980s unemployment fell as a result of a boom and, on official figures, long-term unemployment fell faster than average. Although some of the fall can probably be attributed to Restart and similar programmes, the bulk reflected genuine job creation.

This rapid fall in long-term unemployment casts serious doubt on the theory popular in the mid-1980s, and still popular with Mr Ashby, that the long-term unemployed have little chance of participating in the conventional labour market without special help and

some coercion.

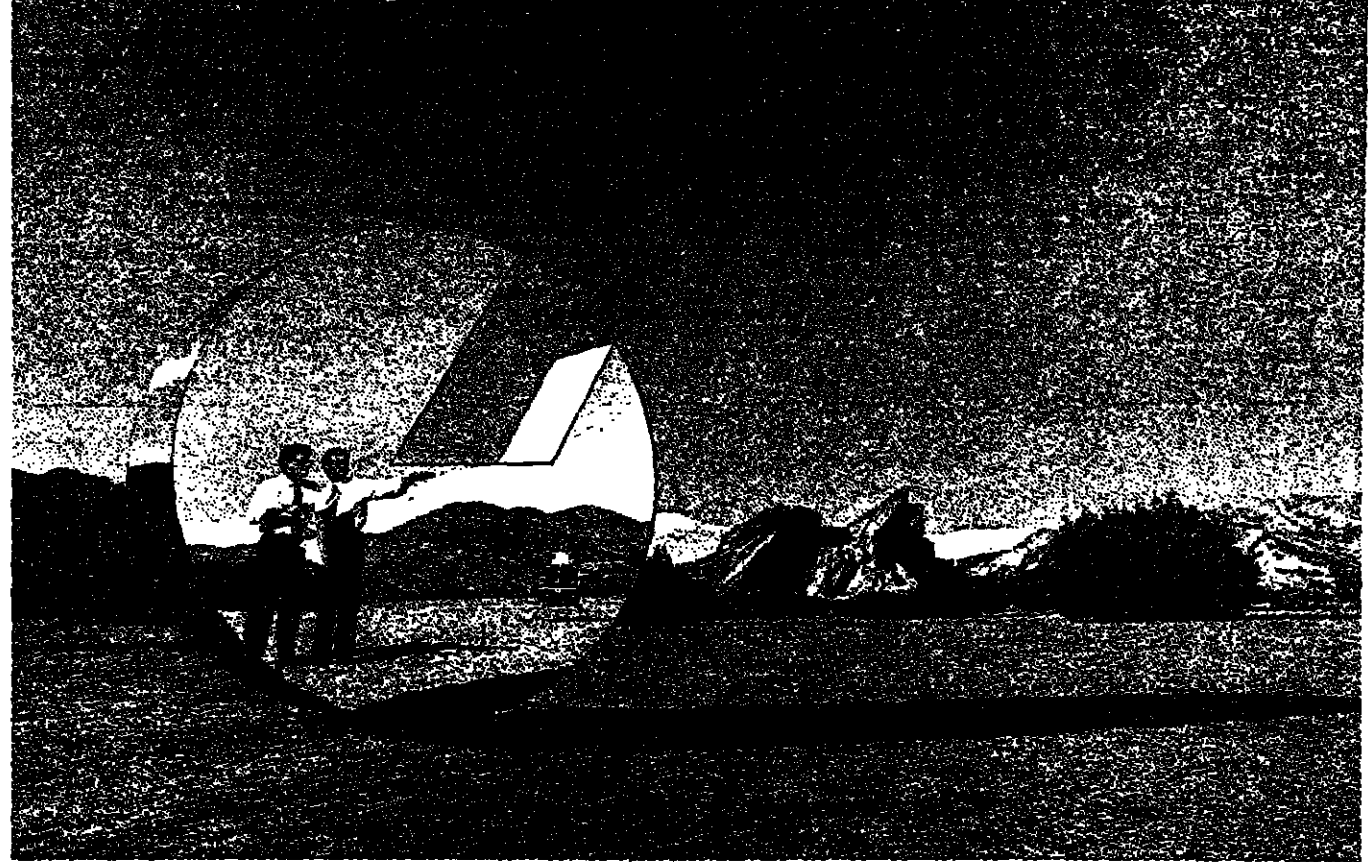
Large-scale systematic surveys of long-term unemployed people do not paint as dire a portrait of this group as Mr Ashby's small-scale non-representative dialogues.

Both unemployment and long-term unemployment will again be rising sharply over the next year or two. Once again the motivation and personal qualities of unemployed people will be called into question, but of course the real reason for their predicament will be the coming recession.

We should stop blaming individual unemployed people for the failure of government, trade unions and employers to tackle those constraints, and especially that of the wage price spiral, which makes steady growth and adequate job creation impossible.

Peter Robinson  
Campaign for Work,  
Annette D. Tottenham  
Town Hall  
Town Hall Approach Road, N15

## We put your ideas into perspective.



Our strong base in the home market facilitates your worldwide operations. What distinguishes us from other banks is that we have twice the resources. As a large international commercial bank in our own right, we are represented in the world's key business centers and, as the central institution of Germany's co-operative banking system, we operate on the broad basis through a network of 3,000 local "Volksbanken" and "Raiffeisenbanken", Europe's most extensive branch network.

That's why you will find our strength wherever your international operations require it. In the best co-operative tradition, we uncompromisingly put both our global resources and our strong position in the home market at your service. We put your ideas into perspective.

DG BANK London Branch, 10 Aldersgate Street, London EC1A 4XX, England, Telephone (71) 7266791, Telex 886647, Telefax (71) 5884763. DG INVESTMENT BANK Ltd, 10 Aldersgate Street, London EC1A 4XX,

England, Telephone (71) 6000539, Telex 914958, Telefax (71) 5884763. Head Office: DG BANK, Am Platz der Republik, P.O. Box 100651, D-6000 Frankfurt am Main 1, Tel. (69) 7447-01, Telex 412291, Telefax (69) 7447-1685.

Offices in: New York, Los Angeles, Atlanta, Rio de Janeiro, Hong Kong, Singapore, Tokyo, Kuala Lumpur, Amsterdam, Luxembourg, Paris, Zurich, Geneva, Monte Carlo, Moscow, Budapest, Bucharest.

DG BANK







السؤال الثاني

**Little Green Book**  
for ICL hardware and software  
**Ring Brian McGregor**  
091 2210722

# FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1990  
Wednesday September 26 1990

**OVERSEAS MOVING**  
BY MICHAEL GERSON  
081-446 1300

**INSIDE**  
**Crisis puts top oil groups on the spot**  
**Oil price**  
Brent spot (\$/barrel)  
The big international oil companies are enjoying increased profits as a result of the Gulf crisis. This week's rise to yet new heights will give their profits a further fillip. How much profit will rise depends largely on how long oil prices remain high, but the big companies will be winners, although in different ways. Page 24

**About face on buy-back**  
On Monday morning the Amsterdam bourse woke up to some unsettling news. Rodamco, the large Dutch property investment fund, announced that it was suspending its traditional policy of buying back shares when asked to do so by investors. Rodamco's sudden switch had a knock-on effect on the Dutch property sector. Following the bourse's decision to suspend the company's shares for two days, trading in at least two other funds was also temporarily halted. Page 22

**Fashioning a compromise**  
Couturier Loris Azzaro, whose sleek evening dresses have adorned the likes of Sophia Loren and Tina Turner (left), is back in the driving seat. After 18 months of squabbling with Maurer and Wirtz, the German shareholders in his company Loris Azzaro, a compromise was agreed which will give him control of the fashion side of the business. The German chemicals group becomes the outright owner of the Loris Azzaro perfume brand name. George Graham reports. Page 22

**Property for life**  
Scottish Widows Fund is getting into the property business. The large mutual life assurance group yesterday made a £48.3m (\$91m) cash offer for Connell, the estate agency chain. The deal will give Scottish Widows, until now one of the few large insurance groups without an estate agency operation, a network of 112 residential agencies and 19 provincial commercial offices. David Barchard reports. Page 25

**Curbing chemical warfare**  
The Dutch Government has declared war on chemical pesticides. New proposals to cut the use of pesticides were unveiled last month by the agriculture ministry and are regarded as the strictest in the world. They will bring far-reaching changes to Dutch farms. Ronald van de Krol looks at the lessons to be learned from organic farmers and the implications for Dutch agriculture. Page 31

## Elders' A\$1.3bn loss is Australia's biggest

By Kevin Brown in Sydney

ELDERS XL, Mr John Elliott's troubled brewing, farming and finance conglomerate, yesterday announced a loss of A\$1.3bn (\$1.5bn) for the year to June 30, after writing off A\$1.64bn in abnormal and extraordinary losses.

The result was Australia's biggest loss yet after including abnormal and extraordinary items, and far exceeded market expectations.

The board said it intended to press ahead with plans to dispose of non-core assets in order to restructure the group around its brewing interests, which include leading Australian brands such as Fosters Lager.

However, the directors said they had decided to pass the final dividend and cancel a planned capital distribution to shareholders because of the slow progress of the restructuring proposals.

The decision is likely to worsen the financial problems of Harlin Holdings, the privately-owned company controlled by Mr Elliott, which owns 56 per cent of Elders.

Harlin is dependent on returns from Elders to service around A\$3.6bn in debt acquired to finance the purchase of its controlling stake. Harlin recently

proposed the sale of 20 per cent of Elders to Asahi Breweries of Japan for A\$500m, but may not be able to service the remaining debt without income from Elders.

Excluding extraordinary losses, Elders reported net profits of A\$132m, struck after abnormal items of A\$265m, compared with a comparable net profit last year of A\$668m. Turnover was down from A\$17.2bn to A\$15.4bn, reflecting asset sales.

The extraordinary loss of A\$1.44bn included losses of A\$491m on the sale to Carter Holt Harvey of New Zealand of a controlling stake in Elders Resources NZFP, and A\$350m on the sale of shares in Scottish and Newcastle Breweries of the UK following a failed takeover attempt.

The other leading items were a provision of A\$245m against losses in the agribusiness division, largely on wool and pastoral activities, and A\$474m in loan provisions and other costs related to the group's failure to sell the Elders Finance division's businesses as going concerns.

At the pre-tax level, the only bright spot was the brewing division, which increased profits from A\$530m to A\$593m, in spite of the impact of high interest

rates on the group's Courage subsidiary in the UK.

The agribusiness division was badly hit by problems in the Australian wool industry, but the profitable brewing materials and meat businesses helped the division to reach profits of A\$33m, compared to A\$66m last year.

The board said it would retain the pastoral elements of the agribusiness division, which it had hoped to sell or float on the stock market. The future of the business would be reconsidered once it had returned to profitability.

The directors said they were optimistic about the future profitability of the group, which is to be renamed Fosters Brewing Group when the sale of non-brewing assets has been achieved.

"The strength and acknowledged expertise of the brewing group - the fourth largest in the world - will provide sustainable profits with opportunities for steady growth, and is expected to yield attractive returns to shareholders over time," the board said.

The shares closed at A\$1.35 before the results were announced, compared to a high for the year of A\$2.40. Lex, Page 29



John Elliott: board will press ahead with non-core disposal plans

## First half profits decline at Total

By William Dawkins in Paris

TOTAL-CFP, the French state-controlled oil group, yesterday reported a decline in net profits from FF1.9bn (\$385m) to FF1.3bn for the first half of 1990. It also said it was holding slightly larger oil stocks than usual as a precaution because of the Gulf crisis.

Excluding FF1.4bn stock loss, due to falling oil prices early this year, the underlying result was a large jump in net profits from FF400m to FF2.6bn, on sales up from FF51.1bn to FF53.1bn.

Total made a FF1.7bn stock profit in the same period of last year, and is likely to make another significant stock gain in the current half as oil prices continue to rise. Its results sent the shares up 1.4 per cent to FF720, before falling back to end the day at FF709, just under the FF710 opening price.

Mr Serge Tchuruk, chairman, said margins in the refining division, Total's largest profits earner, had not been hit by the oil price rise, thanks to the continuing strength of demand for refined products.

Net profits in the refining division jumped from FF600m to FF1.8bn, continuing its growing importance to Total, which until two years ago used to make most of its profits in production. Those activities contributed FF600m to group profits, the second most important source of earnings and a swing from a FF200m loss in the first half of last year.

The group's net debt gearing had improved from 47 per cent of shareholders' funds at the end of the year to 41 per cent by the end of June. Mr Tchuruk confirmed that he was considering the sale of his Paris headquarters, estimated by analysts to be worth FF1.2bn, a tactic used by several other large French companies to improve their balance sheets over the past year.

It was impossible to predict the likely impact of the Gulf crisis on the full year results, though Mr Tchuruk was operating on the assumption that "Total's main markets were set for a 'mild recession'."

While the group was keeping crude stocks at the level it would normally expect during winter, it did not plan to make speculative purchases.

Elf Aquitaine, Total's larger state-owned counterpart, yesterday signed an accord with the Soviet Consortium for Commercial and Economic Co-operation with France, under which the consortium will help Elf develop its activities in the Soviet Union.

## News Corporation shares plunge to three-year low

By Kevin Brown in Sydney

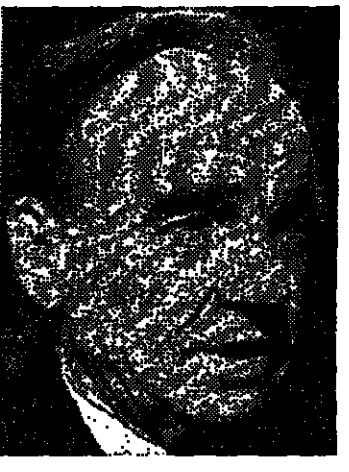
SHARES in Mr Rupert Murdoch's News Corporation fell to a three-year low in Sydney yesterday amid concern about the group's debt and suggestions that it might withdraw from the Australian Stock Exchange (ASX) unless the exchange changes its listing rules.

The shares hit a low of A\$8.48 (\$7.08) before recovering to close at A\$8.74, a drop of 26 cents on the day, following a fall of 60 cents on Monday. The shares last traded below A\$9 shortly after the global stock market crash in October 1987.

Analysts said the suggestion that the group might withdraw from the ASX had added to worries about the group's prospects after a 43 per cent fall in net profits to A\$282m for the year to June 30.

The limited recovery in the share price yesterday afternoon followed reassuring comments on the group's financial position by Mr Murdoch in a surprise appearance at an Australian investment conference in New York.

He said the group intended to



Rupert Murdoch: reassuring

reduce its A\$10.5bn debt burden through higher earnings over the next three or four years.

It was discussing ways of rescheduling the high proportion of short-term debt, and had maintained "a very good relationship" with its leading banks, he said.

Mr Murdoch said the group had no plans for a rights issue, but warned that News Corporation would "make the New York Stock Exchange our home rather than Australia" if the ASX failed to change its rules to allow issues of limited voting and non-voting shares.

News Corporation plans to ask shareholders at its annual meeting next month to approve plans for a one-for-one bonus issue of limited voting preference shares early next year.

The issue would be allowable under the rules of the New York and London exchanges, where News Corporation is also quoted, but would be blocked by ASX regulations.

The national listing committee of the ASX has recommended that the exchange should move into line with London and New York.

However, the proposal is opposed by some senior ASX officials and by institutional investors, including the AMP Society, Australia's biggest single shareholder.

## Deputy chief executive is to leave Goodman

By Kieran Cooke in Dublin

MR BRIAN BRITTON, deputy chief executive of Goodman International, the Irish beef processing group, is to leave the company.

The group, which owes its bankers more than £245m (\$411m), announced last month that it was in financial difficulties and was given protection from its creditors by the Dublin High Court. Representatives of the lending banks are meeting in Dublin today to discuss whether to lend further working capital to the group.

In proceedings in the High Court last week, some banks which have lent to Goodman alleged that they had been given misleading information by Mr Britton.

In affidavits read to the court, two of the banks concerned said that banks were "led to believe by Goodman International and its officers that Goodman International and its subsidiaries were in a sound financial position."

Yet it was later confirmed by figures submitted by Goodman International to the banks that the company was in fact insolvent.

Mr Britton has until now been regarded as the right hand man of Mr Larry Goodman, head of the privately-held Goodman group.

Last month Mr Tom Walsh, treasurer of the Goodman group, who was also named in last week's court proceedings, left the company. The outcome of today's bankers meeting will determine Goodman International's immediate future.

Mr Peter Fitzpatrick, the Examiner appointed by the High Court to oversee Goodman International's affairs, says that by the end of this week company funds will be exhausted.

He says he needs an additional £20m to ensure the survival of the company until the end of the present cattle slaughtering season.

Though the banks have been acting in unison on the Goodman issue, it has become clear that some want to see Goodman's operations continue, for the time being at least, while others, mainly Bank of America and the continental banks involved, are taking a more hard line. Background, Page 29

## UK government rejects Polly Peck's inquiry call

By Richard Waters in London

THE UK government yesterday rejected a call from the beleaguered Polly Peck International for an official investigation into the circumstances which led to the collapse in its share price last week.

The company's board had asked for a Department of Trade and Industry inspection in an attempt to restore City confidence following last week's events.

The value of the fruit trading and consumer electronics group fell by more than half last Thursday when it emerged that the Serious Fraud Office had searched the offices of a company linked to Mr Asif Nadir, Polly

Peck's chairman and chief executive.

The DTI believes that such an inspection would complicate matters, involving too many groups of investigators. Also, it would not help the company in any way, since a DTI report could not be published "were any court action to arise in relation to the matters under investigation".

In a letter to the company yesterday Mr John Redwood, under secretary of state for corporate affairs, said: "I am not at present satisfied that in the circumstances, and particularly in the light of other inquiries, the secretary of state should appoint inspectors under section 432."

This is the section of the 1985 Companies Act under which any investigation would be carried out, according to the DTI.

Mr Redwood said the fraud office had "the necessary powers to investigate all the allegations of which we are aware."

He added that the DTI would reconsider, if Polly Peck provided more evidence showing "good reason" for an investigation.

It would also have to confirm in writing that it was prepared to pay the costs, which "could exceed £1m (\$1.8m)".

The Guinness and House of Fraser inquiries each cost more than £1.5m, the DTI has said. Background, Page 28

## Biggest UK housebuilder falls 36%

By Andrew Taylor in London

TARMAC, Britain's biggest housebuilder, slumped by more than a third at the pre-tax level from £153.8m to £97.8m (£184m) during the first half of this year.

The group was one of the fastest growing and most successful British construction and building material companies during the 1980s. However, it has been hit hard by the collapse of the housing market.

Tarmac, which combines its construction activities with a large building materials business, produces little profit from continental Europe. Other large British materials groups such as RMC, Redland and Steetley have been able to shelter behind their continental earnings.

Construction output has risen sharply in Germany and remains strong in France and Spain compared with the UK, where output is expected to fall by up to 6 per cent this year.

Housing profits at Tarmac during the first six months of this year fell by 56 per cent from £78.1

to £24.1m as pre-interest margins on house sales collapsed.

Tarmac, which increased turnover by 18 per cent from £1.52bn to £1.79bn, said it was maintaining its interim dividend at 3p.

Two years ago, British housebuilders started work on 216,000 new private homes. This year, private housing starts will be only about 125,000 - a fall of more than 40 per cent.

Sir Eric Forth, group chairman, said the downturn in housing had inevitably affected profits at Tarmac's quarry products and building materials divisions.

Quarry products profits fell from £66.3m to £40.3m during the first half. Building materials profits fell by more than 40 per cent from £13.5m to £7.9m. Concrete and aggregate margins had been eroded by the downturn in demand from private housing. Brick sales had also fallen sharply.

Sir Eric warned that confidence in the housing market had deteriorated further since June

and little improvement was expected in the short term.

Earnings per share fell from 13.2p to 8.4p after tax and the interest charge increased from £1.4m to £2.7m.

The number of houses sold by Tarmac during the first six months of this year actually increased by 475 to 4,745, but the average price of a home fell from £98,400 to £77,300.

By the end of this year, Tarmac expects to have sold about 11,000 homes - 9 per cent fewer than the 12,065 homes which it sold last year.

Most worrying, it says, is the way in which the recession in housing has spread to other areas of UK construction since the spring.

Tarmac's profits in the US rose slightly from £14.6m to £15.1m. This market is expected to become more difficult during the second half, as the downturn affecting many areas of US construction is expected to continue. Lex, Page 30

| Market Statistics    |       |                        |       |
|----------------------|-------|------------------------|-------|
| Base lending rates   | 4.0   | London traded options  | 25    |
| Benchmark Govt bonds | 2.5   | London traded futures  | 25    |
| FT 100 index         | 25    | Managed fund service   | 36-38 |
| FT 100 bond service  | 25    | Money markets          | 40    |
| Financial futures    | 40    | New Int. bond issues   | 25    |
| Foreign exchanges    | 40    | World commodity prices | 25    |
| London stock index   | 25    | World stock index      | 41    |
| London share service | 34-35 | UK dividends announced | 25    |

| Companies in this section |        |                      |    |
|---------------------------|--------|----------------------|----|
| Acer                      | 23     | Northern Feather     | 22 |
| Amalg. Steel Mills        | 23     | PFG Hodgson Kenyon   | 22 |
| Antofagasta               | 23     | Pentland Industries  | 22 |
| Blackwood Hodge           | 22     | Pirelli SPA          | 22 |
| British Telecom           | 30     | Polly Peck           | 22 |
| Connell                   | 28     | Rank Organisation    | 22 |
| Cummins Engine            | 23     | Rathbone Brothers    | 30 |
| Dean & Deane              | 23     | Reebok International | 22 |
| Dom & General             | 23     | SEI                  | 22 |
| Espirito Santo            | 23     | Richmond Oil and Gas | 22 |
| Fletcher Challenge        | 23     | Rodamco              | 22 |
| GIMM                      | 23     | SEET                 | 22 |
| Goode Durrant             | 23     | STC                  | 22 |
| Ischold                   | 23     | Stag Holding         | 22 |
| Jarvis Matheson           | 23     | Scottish Widows      | 22 |
| Kwik-Fit                  | 23     | Svenska Handelsbank  | 22 |
| Lafca                     | 23     | Total-CFP            | 22 |
| Maurer and Wirtz          | 22     | UAI                  | 22 |
| Morson Leisure            | 22     | Unigroup             | 22 |
| Musterlin                 | 22     | Youghal Carpets      | 22 |
| News Corp                 | 21, 22 | Yule Catto           | 22 |

| Chief price changes yesterday |                |             |            |
|-------------------------------|----------------|-------------|------------|
| FRANKFURT (DEM)               |                | Value       | 307 + 9    |
| Basle                         | 200.5 - 11.2   | Basle       | 200 + 25   |
| Berlin                        | 200.5 - 11.2   | Berlin      | 200 + 25   |
| Dusseldorf                    | 200.5 - 11.2   | Dusseldorf  | 200 + 25   |
| Frankfurt                     | 200.5 - 11.2   | Frankfurt   | 200 + 25   |
| London                        | 200.5 - 11.2   | London      | 200 + 25   |
| Paris                         | 200.5 - 11.2   | Paris       | 200 + 25   |
| Stockholm                     | 200.5 - 11.2   | Stockholm   | 200 + 25   |
| Vienna                        | 200.5 - 11.2   | Vienna      | 200 + 25   |
| Wien                          | 200.5 - 11.2   | Wien        | 200 + 25   |
| Yokohama                      | 200.5 - 11.2   | Yokohama    | 200 + 25   |
| Am. Bonds                     | 67 1/2 + 1 1/2 | Am. Bonds   | 1900 + 190 |
| Am. Stocks                    | 42 1/2 + 1 1/2 | Am. Stocks  | 2100 + 210 |
| Gen. Elect.                   | 42 1/2 + 1 1/2 | Gen. Elect. | 1920 + 210 |
| IBM                           | 42 1/2 + 1 1/2 | IBM         | 1920 + 210 |
| Intel                         | 42 1/2 + 1 1/2 | Intel       | 1920 + 210 |
| Microsoft                     | 42 1/2 + 1 1/2 | Microsoft   | 1920 + 210 |
| Oracle                        | 42 1/2 + 1 1/2 | Oracle      | 1920 + 210 |
| SAP                           | 42 1/2 + 1 1/2 | SAP         | 1920 + 210 |
| Sun                           | 42 1/2 + 1 1/2 | Sun         | 1920 + 210 |
| Unisys                        | 42 1/2 + 1 1/2 | Unisys      | 1920 + 210 |
| Wang                          | 42 1/2 + 1 1/2 | Wang        | 1920 + 210 |
| Yale                          | 42 1/2 + 1 1/2 | Yale        | 1920 + 210 |
| Yale                          | 42 1/2 + 1 1/2 | Yale        | 1920 + 210 |

| New York prices at 12.30 |          |             |         |
|--------------------------|----------|-------------|---------|
| Am. Bonds                | 229 + 16 | Am. Bonds   | 177 + 9 |
| Am. Stocks               | 31 + 10  | Am. Stocks  | 123 + 5 |
| Gen. Elect.              | 189 + 18 | Gen. Elect. | 8 - 9   |
| IBM                      | 189 + 18 | IBM         | 8 - 9   |
| Intel                    | 189 + 18 | Intel       | 8 - 9   |
| Microsoft                | 189 + 18 | Microsoft   | 8 - 9   |
| Oracle                   | 189 + 18 | Oracle      | 8 - 9   |
| SAP                      | 189 + 18 | SAP         | 8 - 9   |
| Sun                      | 189 + 18 | Sun         | 8 - 9   |
| Unisys                   | 189 + 18 | Unisys      | 8 - 9   |
| Wang                     | 189 + 18 | Wang        | 8 - 9   |
| Yale                     | 189 + 18 | Yale        | 8 - 9   |
| Yale                     | 189 + 18 | Yale        | 8 - 9   |

### FREEPHONE 100 FOR £1 BILLION OF PROPERTY DEALS

If you're an industrial or commercial operator, developer or investor, looking for property opportunities in England, there is one organisation which can offer you land and premises to lease or buy in 17 prime New Town locations.

And you need only use one telephone number for information on property in the North, Midlands and South of England.

Last year alone, this organisation sold more than £300 million of property in English New Towns, and they still have in excess of £1 billion worth of property assets to dispose of.

Basildon, Bracknell, Central Lancashire, Corby, Crawley, Harlow, Hatfield, Hemet Hempstead, Northampton, Peterborough, Redditch, Runcorn, Skelmersdale, Stevenage, Warrington, Washington, Welwyn Garden City.

One telephone call, and you could share in the success of the English New Towns. Dial 100 and ask for Freephone CNT Property Centre.

COMMISSION FOR THE NEW TOWNS.  
PO BOX 176, LONDON SW15 1BU.



## INTERNATIONAL COMPANIES AND FINANCE

## Rodamco hauls in the safety net

Ronald van de Krol on reaction to change at the Dutch property fund

Trading is scheduled to resume today in Rodamco, the large Dutch property investment fund which stunned the Amsterdam bourse on Monday with the news that it was suspending its traditional policy of buying back shares when asked to do so by investors.

Analysts say a substantial fall in share price is inevitable, with estimates ranging from 10 per cent to more than 20 per cent. The shares closed at 173.30 on Friday.

Though trading remained suspended yesterday, Rodamco's sudden switch on Monday from an effectively open-end structure to a closed-end structure continued to have a knock-on effect on the Dutch property sector.

Trading in VastNed, a smaller open-end fund, was also suspended yesterday, in line with a decision to halt trading in VIB, another open-end Dutch property fund, on Monday.

Analysts said Rodamco's move - which came as a shock despite provisions in its statutes which allow for a reversal of policy - had also caused a dent in confidence in its owner, the Rotterdam-based Robeco group, Europe's biggest

independent fund manager. "Robeco's image is tarnished but I think that people believe it when it says that it has no plans to make a similar switch in the way it operates its share and bond funds," one analyst said.

He also noted that Rodamco had probably benefited from the Amsterdam bourse's decision to suspend trading for two days rather than the standard one day. "Nerves are steadier now, and people see that Rodamco had little choice but to suspend its share purchases," he said.

On Monday morning Mr Pieter Korteweg, Robeco group chairman, said Rodamco would no longer buy back shares at their net asset value, a starting break with the 11-year-old fund's previous practice. Over the past nine months, the fund had been forced to buy back 30 per cent of its outstanding shares, causing a F12.3bn (\$1.3bn) drain on liquidity.

Because property is illiquid, Rodamco would have had to sell off holdings at big losses to find enough money to continue buying in shares. In effect, Mr Korteweg meant that, after today, Rodamco will be no different from any other share and will be subject to rises and

falls caused by supply and demand.

The other implication is that, like other property funds, its share price will stand at a discount to net asset value now that the safety net provided by Rodamco's share purchases has been pulled away.

Rodamco's move exploded like a bombshell on a property market that has been weakened recently by higher interest rates and fears of recession. As the largest Dutch property fund and the fourth biggest in the world, Rodamco is a property investment trend-setter, though the fund has no real equivalent because most property funds are closed-end.

Until now, Rodamco had cushioned investors from potential swings in share prices by voluntarily plugging the gap between the net asset value per share of its substantial property holdings.

This policy was the key to the marketing success of Rodamco, which has built up a property portfolio of F1.8bn since 1979. During the stock market crashes of 1987 and 1989, Rodamco's shares barely moved while other stocks were buffeted.

Before the opening of trading every morning, the fund would tell the "hookmen" - market specialists on the Amsterdam bourse - the bid and sell prices at which it was prepared to intervene if its market price threatened to get out of step with net asset values.

These prices, in turn, were based on Rodamco's judgment of the current value of its worldwide property holdings. The daily calculations were affected by a number of factors, the most important of which was exchange rate movements.

A fall in the value of sterling or the dollar would cause changes to the projected value of Rodamco's rental income, as 40 per cent of its holdings are in the US and 34 per cent in the UK.

With the suspension of its share redemption policy, Rodamco will now have to decide how often it will publish estimates of net asset value. Although it will be required to release these figures when it issues half-year and full-year results, Rodamco will probably want to do so more frequently in an attempt to restore badly-needed confidence in the shares, analysts say.

## Compromise brings end to acrimony at Azzaro

By George Graham in Paris

MR LORIS AZZARO, the couturier, has agreed a compromise with Maurer and Wirtz, his German shareholders, ending one of the angriest squabbles in the Paris fashion world.

Mr Azzaro's deal with Maurer, a chemicals company which holds the licence for Azzaro perfumes, will give him back control of the fashion side of the business.

The two sides had worked together harmoniously for 10 years, with Maurer as perfume licensee for the Azzaro name, but things went sour after 1986, when the German company persuaded Mr Azzaro to sell it 51 per cent of the business he had founded.

Two years later, he was unceremoniously fired after a series of rows with the managers put in to run the company, which plunged into loss.

After 18 months of lawsuits and reciprocal insults, Mr Azzaro has come to a working arrangement: he will take 51 per cent of the Loris Azzaro company, covering couture, ready-to-wear and some accessories. Maurer and Wirtz will keep 49 per cent and become owner of the perfume brand name.

In his enforced idleness since 1988 Mr Azzaro has turned his hand to designing spectacles, watches and lighting fixtures, but he is best known for the sleek evening dresses with which he has clothed the likes of Sophia Loren, Tina Turner and Liza Minnelli.

"A woman must be much more beautiful with my dress on than off. I make them for women to put on and for men to take off," he says.

## Pirelli dips to L137bn

PIRELLI SpA, the main industrial holding company of the Pirelli tyres and cables group, reported a fall in first-half net profit to L137bn (US\$117m) from L158bn, Reuters reports. It said lower profit from tyres was offset partly by better results in cables and diversified products.

## Restructuring at Danish textile group

By Hilary Barnes in Copenhagen

NORTHERN Feather Holding (NFI), the Danish-based international bedding, home furnishings and textiles group, announced yesterday that it had sold 52 per cent of its equity for DKR460m (\$77.2m) to Northern Feather International (NFI) of Holland.

Mr Johannes Petersen, NFI chairman, told an extraordinary meeting of shareholders that the buyers were business partners of NFI in the US, Japan and Germany, investors and trusts.

Northern Feather Holding's share quotation on the Copenhagen Stock Exchange was suspended at the request of the company on June 28. The deal was made at the average listed price of the shares for the 10 days prior to suspension.

The deal will turn Northern Feather into a group with a turnover of about DKR7m-8m a year, with a global presence and strength as a supplier of textiles for the vehicle industry, said Mr Petersen.

The group, which two years ago bought Chatham Manufacturing, an American textiles manufacturer, has concluded partnership deals with three

new companies: Mount Vernon, a family-owned textiles group in the US; Takamura, a Japanese company and leading supplier of textiles to the Japanese vehicle industry; and Hofkammer des Hauses Württemberg, Germany.

These three will have minority shareholdings in Northern Feather International. However, in spite of critical questioning from dissatisfied shareholders, Mr Petersen declined to reveal who holds what in NFI, or to name the members of NFI's board. Shareholders in NFI were also critical of the paucity of financial information revealed by the chairman.

However, Mr Petersen said that NFI and "friendly" trusts retained control of NFI. He said the deal would benefit shareholders, who would receive the yield on the DKR460m, which would amount to roughly the same as the 10 per cent dividend to be paid, as well as a dividend from NFI.

He said that in the year to the end of March, NFI increased profits after net financial items from DKR11m to DKR110m, and net profits from DKR72m to DKR98m.

## COMPANY NEWS IN BRIEF

MANNESMANN, the West German engineering group, said it was holding talks with other companies about some form of alliance or co-operation with its computer-related operations, writes Our Financial Staff.

The company said it was in talks with companies over a possible partnership in this activity, but gave no details. Mannesmann's statement followed a report that it was negotiating the sale of all or a majority of the shares in the computer operations included in its Mannesmann Kleinle subsidiary.

Analysts have said that a disposal of Mannesmann's computer activities, employing about 4,000 people, was a possibility, as these did not fit in with the rest of the group.

Benetton Group, the Italian casual wear manufacturer, announced consolidated net earnings in the first half of 1990 up 20 per cent to L65.5bn (\$56.3m) from L54.7bn in the comparable period of 1989, AP-JJ reports.

Consolidated revenue rose a record 25 per cent to L1,045bn in the first six months, from L836.3bn a year earlier. This was due in part to a rapid expansion in east Asian markets, particularly South Korea and Japan.

Safra Republic Holdings, a Luxembourg-based bank holding company, said it had authorised its subsidiaries to purchase up to 400,000 of its own shares, Reuters reports.

"The company believes that the purchase of its own stock at current prices, which are below book value, represents an appropriate use of group corporate funds," it said.

Volker Stevia, the Dutch builder, boosted first-half net profit to F1.1m (\$4.1m) from F1.49m. Turnover rose to F1.08bn from F1.97bn. Operating profit increased to F1.145m.

## Blackwood Hodge taken over by BM Group

By Jane Fuller in London

BLACKWOOD HODGE, one of the world's largest distributors of earth-moving equipment, is being taken over by BM Group, the fast-growing manufacturer and distributor of construction equipment and building products.

Blackwood Hodge only just survived the UK recession of the early 1980s, but its profits returned in the first half of this year, when pre-tax profit nearly halved to £3.2m (\$5.8m) and tax charges and reorganisation costs inflicted a retained loss of almost £2m.

BM's agreed one-for-seven share offer, which values Blackwood Hodge at about £54m, or 32.7p per share, has been accepted by the holders of at least 62 per cent of the target's stock.

Mr Roger Shute, chairman of BM, said his company was strong in the UK, whereas Blackwood Hodge was strong overseas. The two had a complementary range of construction equipment.

BM also announced yesterday a 46 per cent increase in pre-tax profit to £23.1m for the year to June 30. Turnover advanced by 18 per cent to £228.4m and earnings per share by 40 per cent to 22.6p.

This compares with Blackwood Hodge's 1989 figures of £18.3m taxable profit on sales of £497m, with earnings of 7.4p.

Mr Shute said on day one of the new operation combined borrowings would be £35m and net assets £143m (£30m BM and £113m Blackwood Hodge). Before the deal BM was ungeared and the 30 per cent partial cash option has a limit of £11m.

His prognosis for gearing was that by next June it would be 62 per cent, falling to 35 per cent by June 1992. In 1991-92, the group was estimated to have a turnover of £780m and he showed eyebrow-raising charts for growth in pre-tax profit and earnings per share.

BM announced a final dividend of 1.4p, making a total of 2.6p from 2p.

His share price, suspended on Monday at 245p in London, closed yesterday at 225p. Blackwood Hodge, suspended at 21p, closed at 21p. Lex, Page 21

## Svenska Handelsbanken up strongly to SKr3.3bn

By Robert Taylor in Stockholm

SVENSKA Handelsbanken, one of Sweden's leading commercial banks, boosted group operating profits by 29 per cent for the first eight months of the year, to SKr3.34bn (\$583m) from SKr2.58bn a year earlier. Group operating revenue rose by a similar percentage to SKr6.60bn.

Profits from mainstream banking operations rose by 17 per cent to SKr2.61bn, while operating revenue climbed to SKr5.02bn.

Interest income for the Handelsbanken group increased by 35 per cent to SKr5.05bn, while its return on capital rose to 24.4 per cent for the January-August period, compared with 22.1 per cent for the same period of last year.

Profit per share increased to SKr16.30 from SKr12.60 for the

first eight months of last year. Handelsbanken said its group credit losses had climbed by as much as 66 per cent over the period to SKr196m, with a 58 per cent jump in the bank operation's credit losses to SKr145m.

Group expenses went up by 26 per cent to SKr3.11bn, with a 15 per cent growth in the bank's expenses to SKr2.27m.

The first eight-month results for the group include the activities of Svenska Banken, which was acquired in November. They also include figures from Oslo Handelsbank, which joined the group in May.

Handelsbanken said its operating profits for the whole of this year would be better than in 1989 when they reached SKr3.55bn - an 8 per cent improvement.

## Reebok warns of earnings decline for third quarter

By Karen Zagor in New York

REEBOK International, the sports shoe maker which has been losing market share to Nike, said yesterday it expected its third-quarter per-share income to drop to between 33 and 35 cents from 44 cents a year earlier, although the company expected improved fourth-quarter earnings.

The Stoughton, Massachusetts-based company attributed the third-quarter decline to lower US sales of its Reebok brand footwear, and higher expenses for advertising and promotions.

Reebok hopes the short-term negative impact of promoting its adjustable-pressure Pump sports shoe will be more than offset by future gains.

Mr Paul Fireman, chairman and chief executive, said: "Paced by orders for our expanding line of The Pump

products, the Reebok brand's order backlog in the US as of mid-September was 15 per cent higher than a year ago, and US sales of Reebok brand footwear should resume their growth in the fourth quarter."

Shares in Reebok fell 75 cents to \$9 1/4 in moderately heavy trading on the New York Stock Exchange. Pentland, the UK consumer goods group which has been trying to sell its 31 per cent stake in Reebok since June, last month said it would suspend active marketing of the block until Reebok's share price recovered.

At the time, Reebok stock was trading at \$13 1/4, down from about \$18 when Pentland decided to sell its stake.

Reebok expects earnings of about \$1.53 a share for the whole of 1990, little changed from a year earlier.



## Espirito Santo Financial Holding S.A.

("ESFH")

(a Société Anonyme incorporated and registered under Luxembourg law)

## Unaudited Consolidated Interim Results for the six months ended 30th June, 1990.

|                                                                   | Six months to 30 Jun 90 (unaudited) US \$'000s | Six months to 30 Jun 89 (unaudited) US \$'000s | Year to 31 Dec 89 (unaudited) US \$'000s |
|-------------------------------------------------------------------|------------------------------------------------|------------------------------------------------|------------------------------------------|
| <b>INCOME</b>                                                     |                                                |                                                |                                          |
| Interest income and other operating income                        | 392,316                                        | 370,105                                        | 1,162,689                                |
| Other income                                                      | 36,267                                         | 28,923                                         | 64,495                                   |
|                                                                   | <u>428,583</u>                                 | <u>399,028</u>                                 | <u>1,227,184</u>                         |
| <b>EXPENSES AND CHARGES</b>                                       |                                                |                                                |                                          |
| Interest expense and other operating charges                      | 359,065                                        | 335,662                                        | 1,102,293                                |
| General and administrative expenses and other charges             | 32,177                                         | 22,735                                         | 54,121                                   |
| Provisions                                                        | 3,954                                          | 4,778                                          | 17,110                                   |
|                                                                   | <u>395,196</u>                                 | <u>363,175</u>                                 | <u>1,173,524</u>                         |
| <b>OPERATING INCOME</b>                                           | <u>33,387</u>                                  | <u>35,853</u>                                  | <u>53,660</u>                            |
| Amortisation of goodwill                                          | (1,708)                                        | (1,359)                                        | (3,217)                                  |
| Translation gain (loss)                                           | 1,710                                          | (8,337)                                        | (7,147)                                  |
| Other non-operating income                                        | 1,776                                          | 540                                            | 7,180                                    |
| Net income before taxation                                        | 35,165                                         | 26,697                                         | 50,476                                   |
| Provision for taxation                                            | (10,787)                                       | (6,025)                                        | (13,072)                                 |
| Net income after taxation                                         | 24,378                                         | 20,672                                         | 37,404                                   |
| Net income (charge) attributable to minority interests            | (9,866)                                        | (7,431)                                        | (15,917)                                 |
| <b>NET INCOME</b>                                                 | <u>\$14,512</u>                                | <u>\$13,241</u>                                | <u>\$21,487</u>                          |
| <b>TOTAL ASSETS</b>                                               | <u>2,106,007</u>                               | <u>1,802,761</u>                               | <u>1,596,245</u>                         |
| <b>TOTAL LIABILITIES</b>                                          | <u>1,733,794</u>                               | <u>1,520,177</u>                               | <u>1,272,004</u>                         |
| <b>TOTAL SHAREHOLDERS' EQUITY AND CONVERTIBLE NOTES AND BONDS</b> | <u>\$236,586</u>                               | <u>\$214,395</u>                               | <u>\$227,406</u>                         |
| Earnings per share*                                               | \$1.85                                         | \$1.90                                         | \$2.93                                   |

\*EPS is calculated on the average number of shares in issue during the period. (Six months to 30 June 1990: 7,859,314; six months to 30 June 1989: 6,966,301; and year to 31 December 1989: 7,323,500.) ESFH pays an annual but no interim dividend.

## CHAIRMAN'S STATEMENT

"I am pleased to be able to report good results for the half year to 30 June 1990 across practically the whole range of our businesses. ESFH as a Portuguese oriented multinational group is well placed to take advantage of the opportunities arising from the expected unification of EC markets in 1992 and the anticipated growth of the Portuguese economy."

"The Directors of Espirito Santo Financial Holding are confident that the Group's progress will continue."

MANUEL RICARDO PINHEIRO ESPRITO SANTO SILVA, Chairman of the Board.

Copies of this interim statement may be obtained from the London Representative Office of E.S. International Holding S.A., 99 Gresham Street, London EC2V 7NA.

1,509

BSN RISES...

Consolidated sales of BSN during the first six months of 1990, ended June 30, came to 26.9 billion french francs, against 23.9 billion french francs for the 1989 relevant period.

In the 1990 period, net income was 1,509 million french francs against 1,413 million french francs a year earlier, a gain of 6.3%.

It should be noted that net income at June 30, 1989 included, for one month, financial costs related to the acquisition of Nabisco biscuit companies, but did not take into account related profits. In addition, first half of 1989 figures included the capital gain recorded after the divestiture of unbranded activities in the US in the field of biscuits. The profit for the period ended June 30, 1990 is including the restructuring costs related to the closing down of the plant at Danmon (Dairy Products) in Ridgefield, New Jersey in the US.

Operating income, after depreciation but before net interest expense and taxes, amounted to 2,873 million french francs against 2,558 million french francs during the first half of 1989.

The breakdown by Division was as follows:

| (millions of french francs)         | 6/30/1989 | 6/30/1990 |
|-------------------------------------|-----------|-----------|
| Dairy Products                      | 541       | 499       |
| Grocery Products                    | 443       | 499       |
| Biscuits                            | 522       | 479       |
| Beer                                | 497       | 550       |
| Champagne, Mineral water            | 318       | 453       |
| Containers                          | 342       | 413       |
| Total operating income of Divisions | 2,663     | 2,893     |
| Unallocated income                  | (105)     | (20)      |
| Group operating income              | 2,558     | 2,873     |

The consolidated figures of BSN for the first half have been reviewed by the Statutory Auditors and have received the legal certification.

The first half results are consistent with our forecasts; in 1990, results will benefit from an extremely hot summer, boosting mineral water and beer consumptions; profits of Kronenbourg and Evian, for example, have been very satisfactory during the summer.



FRANCE'S LEADING FOOD AND BEVERAGE GROUP



## INTERNATIONAL COMPANIES AND FINANCE

## Cummins warns of further loss in fourth quarter

By Karen Zagor in New York

CUMMINS Engine, the world's biggest independent manufacturer of diesel engines, yesterday said it expected its third-quarter loss to exceed the \$39.7m reported in 1989 and to report a fourth-quarter loss.

Cummins attributed its worsening fortunes to the accelerated decline in demand for North American heavy-duty trucks, the softening of related markets for components and replacement parts and lower sales of generator sets for recreational vehicles.

The Columbus, Indiana-based company had earlier warned it expected to report a loss in the three months to the end of September because of the continuing slump in North American demand for heavy-duty truck engines, but it had expected the deficit to be smaller than a year earlier.

Cummins has taken mea-

sures to cut costs in response to the weakening market conditions, including the reduction of engine assembly at its headquarters facilities in Columbus, voluntary lay-offs and salary cuts. It does not expect the North American heavy-duty truck market to improve in the near future.

Cummins also plans to begin a tender offer for its outstanding liquid yield option notes (Lyons, \$375m principal amount) on or about September 26 at a price of \$270 per \$1,000 principal amount of Lyons. It said the purchase of Lyons in the private transaction would result in an extraordinary gain of about \$12m. The planned purchase of the remaining Lyons would result in an additional gain of \$22m. Cummins' third-quarter projections do not include these one-time items.

## Sasea takes 20% stakes in three oil companies

By William Dufforce in Geneva

SASEA HOLDING, the parent company of the investment banking group controlled by Mr Florio Fiorini, has acquired 20 per cent stakes in three oil companies belonging to France's Bolloré Group in part exchange for its holdings in Rivard Group companies.

Bolloré, in association with Credit Lyonnais Investissement, is paying FF1.7bn (\$322m) for the shares held by Sasea and Cominac, a company owned by Mr Giancarlo Parretti, in Socfin (Financière des Caoutchoucs) and Plantations des Terres Rouges (PTR). Sasea held 57 per cent of PTR.

In addition, Bolloré is buying for FF400m Sasea's package of Rivard shares, including a 5 per cent stake in Financière de Moncey.

In return Sasea Holding is acquiring 20 per cent shares in the capital of Bolloré Energie (France), Calpa (Holland)

and Satram (Switzerland). Sasea led a consortium which in 1988 acquired holdings averaging 38 per cent in several companies in the Rivard Group. This move was intended to facilitate the ambition of Mr Parretti to secure control of the French cinema chain in France, an ambition which has been thwarted by the French government.

Mr Gilles Somers, Sasea's secretary-general, said the Geneva-based holding company had secured a substantial capital gain from the transactions with Bolloré but would not give a figure.

The exchange would reinforce the group's activities in the energy field. Sasea has a 35 per cent stake in Tamol (Switzerland) which recently took over Gatol, Switzerland's fourth largest oil company. The majority partner in Tamol is Libya's Olinvest.

## Accusations fly over proposed UAL buy-out by employees

THE UNITED Airlines Pilots Association, one of the unions still laboring to put together an employee-led buy-out of the US carrier, has accused UAL chairman, Mr Stephen Wolf, of telling his board that the employee-initiative does not have the full backing of workers, writes Nikki Tait.

"Mr Wolf is telling UAL's board the employee ownership initiative is not broadly supported by the union rank and file - only the union leaders want it to happen in his opinion," claimed a letter, made public on Monday from the pilots' association to its members.

It urged members to affirm their support and warned that the board "may even be further misled by an anti-ESOP (employee share ownership plan) pro-Wolf letter-writing campaign which is currently being conducted... by anonymous sponsors."

UAL said there was "growing concern in the industry about being a highly leveraged carrier in the near future."

Mr Wolf, said the airline, had received many concerned letters from employees. The pilots' association letter added that if members were opposed to the buy-out plan it would return to regular wage negotiations and was "confident in our ability to confront senior management... up to and including a strike."

Publication of the letter comes only days before a UAL board meeting, at which the airline says it will consider any proposals which the buy-out team puts forward. The board has given the unions until October 9 to secure financing for a bid.

Lockheed, the US aerospace group, delivered a further rebuff to Dallas-based investor, Mr Harold Simmons, saying it would not alter the group's poison pill provisions so that this NL Industries could raise its Lockheed stake. It agreed to suspend the provisions if most of its shareholders backed a fully financed, all-cash offer.

Mr Simmons, who controls NL Industries, had proposed acquiring a further 10m shares, taking NL's stake to about 33 per cent.

## Acer plans to set up European factory

By John Elliott in Taipei

ACER Incorporated, Taiwan's biggest producer of personal computers, is planning to establish a European manufacturing presence costing an estimated US\$30m to US\$50m by the end of next year.

Acer is considering either taking over an existing company or opening a new factory. The most likely locations are West Germany, the UK or Spain.

Early in July, Acer clinched its largest international acquisition when it bought Altos Computer of the US, a Silicon Valley producer of computer systems, for US\$94m. This was the culmination of a series of smaller acquisitions in Europe and the US.

Mr Stan Shih, founder and chairman of Acer, said recently there was a need for a "more conservative approach" to acquisitions because of restricted growth. Profits, which totalled US\$64m before tax on turnover of US\$688.9m, were below forecasts. But a

large manufacturing plant in Europe, which had been under consideration for some time, was still needed.

Mr Philip Peng, vice president for corporate finance, said that European manufacturing should be ready for 1992, which indicated a move by the end of next year. A budget of US\$30m was likely if a new factory was built, or US\$50m if a company was taken over.

This is likely to spark extensive competition from European countries wanting to attract Acer. Mr Peng said the UK was one possible choice because of good investment incentives and relatively low labour costs. West Germany could offer high productivity and, as with the UK, had an established infrastructure. Spain's advantage was low labour costs.

Apricot Computers of the UK was looked at by Acer as a possible purchase, but was judged too expensive and was bought by Mitsubishi of Japan.

## FCL sells fishing operation to Carter Holt Harvey

By Terry Hall in Wellington

FLETCHER Challenge ended its long-standing involvement in New Zealand's fishing industry yesterday with the sale of its deep water operations for NZ\$139m (US\$87m) to Carter Holt Harvey.

It has raised a total of NZ\$210m through the sale of its fishing operations since May when it decided to concentrate on businesses in which it could be internationally competitive.

FCL said it could not acquire any sizeable overseas fishing businesses to link with its New Zealand operations and so decided to withdraw unless there were unexpected improvements in the pulp and paper sector. The company reported per share earnings of 55.7 cents in the year to June 30, down from 60 cents in a comparable period a year earlier. Net earnings in the latest year were NZ\$662.4m, against NZ\$653.4m.

Carter Holt Harvey, which is FCL's biggest competitor in New Zealand forestry, has had a long involvement in fishing and as a result of the latest purchase its Sealand subsidiary becomes the dominant company in New Zealand fishing.

Sealand will expand its fishing fleet from six to eight vessels and the purchase will more than double its exports to NZ\$300m a year. It will have a staff of 1,000.

In a separate deal FCL is selling its deep sea vessel FT Aconia for about NZ\$1m to American Seafoods of Seattle.

Fletcher Challenge does not expect earnings to improve in the next 18 months, said Mr Hugh Fletcher, chief executive officer, Reuter reports.

He said that the group would see depressed earnings unless there were unexpected improvements in the pulp and paper sector. The company reported per share earnings of 55.7 cents in the year to June 30, down from 60 cents in a comparable period a year earlier. Net earnings in the latest year were NZ\$662.4m, against NZ\$653.4m.

## SGS Société Générale de Surveillance Holding S.A.

8, rue des Alpes - Geneva

The shareholders are hereby convened to an

## Extraordinary General Meeting

on Friday, October 12th, 1990 at 3:00 p.m. at the Noga-Hilton Hotel, Ballroom, Mezzanine, 19 quai du Mont-Blanc, Geneva.

The doors will open at 2:00 p.m.

Access will only be authorised upon presentation of the admission card which must be remitted at the entrance before 2:50 p.m. The doors will close at 3:00 p.m. precisely.

## AGENDA

- Auditors' report.
- Capital increase and issue of bonds de jouissance, category A ("split")
  - Capital increase of Sfr. 136,633,000, by the issue of:
    - 480,000 registered shares with a par value of Sfr. 100 each, with warrants, offered to the present registered shareholders.
    - 135,056 bearer shares with a par value of Sfr. 500 each, with warrants, offered to the present bearer shareholders.
    - 42,200 bearer shares with a par value of Sfr. 500 each, excluding preferential subscription rights, reserved for the exercise of the warrants.
  - Issue of 110,649 bonds de jouissance, category A, in bearer form, without par value, with warrants, offered to the present holders of bonds.
- Amendment to Art. 5, para. 1 and 2, of the Statutes.

Holders of bearer shares who wish to participate at the general meeting or be represented are asked to deposit their share(s) (or a proper attestation of their deposit with another bank) at the latest on Friday, October 5th, 1990, at any of the branches in Switzerland of Union Bank of Switzerland. Their shares will be kept on deposit until the end of the general meeting. A receipt and an admission card will be remitted to them. No admission card will be delivered after October 5th or at the entrance of the meeting.

The convening notice, together with the request for an admission card, will be directly sent to the registered address of the holders of the registered shares on record on September 17th, 1990. From September 18th to October 12th, 1990 no registered share transfer will be entered into the share register. The voting rights attached to the registered shares sold before September 17th to a new shareholder who is not yet registered belong to the shareholder of record.

The proposal of the Board of Directors and the amendment to the Statutes relating to it will be at the disposal of the shareholders at the registered office of the Company and at all branches in Switzerland of Union Bank of Switzerland, Pictet & Cie., Banque Julius Bar & Co. S.A., Borsier & Cie., Banque Sarasin & Cie. and Banque J. Vontobel & Co. S.A. as from September 24th, 1990.

Geneva, this 24th day of September, 1990

on behalf of the Board of Directors

The Chairman  
Elizabeth SALINA AMORINI

## COMPANY NOTICE

MALAYSIA MINING CORPORATION BERHAD  
(Incorporated in Malaysia)  
NOTICE OF EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of the Company will be held at The Paddock, 30th Floor, Kuala Lumpur Hilton, Lot 1157, Jalan Sultan Ismail, 50250 Kuala Lumpur on Monday, 15 October 1990 at 11:00 a.m. for the purpose of considering and, if thought fit, to pass the following as an ORDINARY RESOLUTION:

"That approval be and is hereby given for the Company to divest 25,641,000 ordinary shares of 50 cents each in Sime Darby Berhad (SDB) in consideration of S\$9,999,900 to Permodalan Nasional Berhad, subject to the terms and conditions agreed upon by both Malaysia Mining Corporation Berhad and Permodalan Nasional Berhad: AND THAT the Directors of the Company be and are hereby unconditionally authorized to take all such steps as they may deem necessary or expedient in order to implement, finalize and give full effect to the said divestment."

By Order of the Board  
ABDUL MALIK ABDUL MAJID  
WAN MOHAMED WAN YUSOFF  
Secretaries

NOTES:  
1. A member entitled to attend and vote in the meeting is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.  
2. A form of proxy to be valid must reach the Malaysian Registrar's office at Persara Charter Management Sdn Bhd, 32nd Floor, Menara PNB, 201A, Jalan Tun Razak, 50400 Kuala Lumpur Malaysia or the United Kingdom Registrar's office at Bursary Registrars Limited, 6, Grosvenor Place, London SW1P 3PL, England, not less than 48 hours before the meeting.

## PUBLIC NOTICES



## MMC INVITES EVIDENCE ON THE SUPPLY OF PHOTOCOPIERS

The Monopolies and Mergers Commission is investigating whether there is a monopoly in the supply in the United Kingdom by manufacturers and importers of indirect electrostatic photocopiers and, if so, whether any aspect of such supply operates against the public interest.

Any persons wishing to give information or views on the matter should write as soon as possible, but not later than 30 November 1990 to: The Reference Secretary (Photocopiers), Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

WEST WATWATERLAND GOLD HOLDINGS LIMITED  
(Incorporated in Republic of South Africa)

Juniorbera Minerals N.L. (Inc. in Vic. Australia) intends to apply within 21 days for the issue of a duplicate copy of the following lost Westwatt certificates:

| Certificate No. | No. of Shares | Class of Shares |
|-----------------|---------------|-----------------|
| 010145/182      | 10,000,000    | Ordinary        |
| 010186          | 1,000,000     | Ordinary        |
| 010187          | 400,000       | Ordinary        |

Please direct queries to: Patrick Elliott c/o Fentler Hodgson & Co. Pty. (612) 2344555 Fax: (612) 2902638 or 55 York Street, Sydney, 2000 AUSTRALIA

## PERSONAL

**PUBLIC SPEAKING**  
Overcome the fear and nervousness of public speaking.  
Phone Leadership Skills Training. Tel: 0727 821399

## BUSINESS SOFTWARE

A selection of software packages to suit your business needs appears every Saturday in the WEEKEND FT.  
Order your copy today.

## Consortium challenges GIMM bid for Cananea

By Richard Johns in Mexico City

THE AWARD of the state-owned Cananea copper company to Mr Jorge Larrea's Grupo Minero de Mexico (GIMM) in alliance with ASEC-Union Minière of Belgium at a privatisation auction held last month is facing an 11th-hour challenge from a consortium called Sintemex.

It is alleging irregularities in the bidding process and breach of Article 28 of the constitution forbidding private monopolies. It is offering a 35 per cent stake to the mine workers' union.

Union members are unhappy about Mr Larrea's company owning Cananea because of GIMM's treatment of the labour force at the nearby La Caridad mine of Mexicana de Cobre, also owned by GIMM.

Sintemex's complaint was lodged with Nafinsa, the state development bank, last week before the deadline for payment of \$45m, the winning bid submitted by GIMM in the auction. Ownership of the mine would give GIMM about 95 per cent of Mexican output.

At an earlier auction held on June 25, Dr Ricardo Sanchez,

head of the Sintemex consortium, claims it was prepared to submit a \$60m offer at the last minute but the judge had absented himself and the company was unable to submit the bid before the deadline. Mexican law states the government must accept the highest bid in such sales, Dr Sanchez said.

The judge was provisionally awarded to the Cuprifera de Cananea consortium led by the ICA construction group with a \$465m offer but the award was annulled because it could not meet the payments schedule.

Sintemex claims further irregularities at the second auction, including a wrongly presented letter of credit.

Dr Sanchez said last week the consortium comprised 23 companies, had arranged financing and had access to technology, but would give no details.

In the privatisation exercise the government is assuming a substantial loss as Nafinsa is assuming debts of the old state-owned Compania de Cananea (declared bankrupt last August) amounting to about \$700m.

## Diamandis to leave Hachette

HACHETTE Publications, the French publishing group, said it had terminated the employment of Mr Peter Diamandis, chairman and chief executive officer of its US offshoot Diamandis Communications, as of Monday, Reuter reports.

Hachette said that, although

Mr Diamandis' contract did not expire until December 31, it had been mutually agreed his employment would be ended.

Mr Daniel Filippacchi, Hachette chairman, said he would assume Mr Diamandis' duties. The company would be re-named Hachette Publications.

## U.S.\$900,000,000

## Floating Rate Subordinated Loan Participation Certificates due 2000

Issued by Salomon Brothers Aktiengesellschaft for the purpose of financing a subordinated loan to

## The Mitsubishi Bank, Limited

Notice is hereby given that for the two month interest period from 25th September 1990 to 25th November 1990 the Certificates will carry a Coupon Rate of 8.5625% per annum.

Coupon payable on 25th November 1990 will amount to: US\$1,450.57 per US\$1,000,000.00 Certificate and US\$14,505.70 per US\$10,000,000.00 Certificate, respectively

Mitsubishi Bank (Europe) S.A.  
As Agent Bank

BANQUE D'ARBITRAGE, DE TRESORERIE ET D'INSTRUMENTS FINANCIERS  
BATEF (Tranche A and Tranche B)  
Guaranteed Floating Rate Notes with Guaranteed Floor Warrants due March 1995

For the period from September 26, 1990 to March 26, 1991 the Notes will carry an interest rate of 8 1/2% per annum with an interest amount of US\$0.42738 per US\$100,000 Note.

Interest amount per Floor Warrant tranche A : 0  
Tranche B : 0

The relevant interest payment date will be March 26, 1991.

BANQUE PARIBAS LUXEMBOURG  
Societe Anonyme  
Agent Bank



Interim Report Highlights 1990

## Jardine Matheson

- Profit before taxation +27%
- Earnings per share +27%
- Dividend per share +17%

- Excellent performances from subsidiaries and associates
- Full listing granted on The International Stock Exchange, London

"The rate of increase in the Group's interim earnings is unlikely to be repeated in the second half. Nevertheless, we are confident that the full-year results for 1990 will show a satisfactory improvement over the record levels of last year."

HENRY KESWICK, Chairman

25th September 1990

## HALF-YEAR RESULTS

|                                             | (unaudited)<br>Six months ended<br>30th June | 1989<br>US\$ million | Year ended<br>31st December<br>1989<br>US\$ million |
|---------------------------------------------|----------------------------------------------|----------------------|-----------------------------------------------------|
| Turnover                                    | 2,454.0                                      | 2,138.4              | 4,638.1                                             |
| Operating profit                            | 136.7                                        | 107.1                | 238.0                                               |
| Share of profits less losses of associates  | 142.9                                        | 112.9                | 231.7                                               |
| Profit before taxation                      | 279.6                                        | 220.0                | 469.7                                               |
| Taxation                                    |                                              |                      |                                                     |
| - Company and subsidiary undertakings       | (32.1)                                       | (26.1)               | (57.2)                                              |
| - associates                                | (30.1)                                       | (26.1)               | (54.9)                                              |
| Profit after taxation                       | 217.4                                        | 167.8                | 357.6                                               |
| Outside interests                           | (94.1)                                       | (69.9)               | (162.5)                                             |
| Profit after taxation and outside interests | 123.3                                        | 97.9                 | 195.1                                               |
| Extraordinary items                         | -                                            | 43.6                 | 43.6                                                |
| Profit attributable to shareholders         | 123.3                                        | 141.5                | 238.7                                               |
| Dividends                                   | (16.3)                                       | (13.4)               | (61.4)                                              |
| Transfer to reserves                        | 107.0                                        | 128.1                | 177.3                                               |
|                                             | USc                                          | USc                  | USc                                                 |
| Earnings per share                          |                                              |                      |                                                     |
| - basic                                     | 24.48                                        | 19.25                | 38.60                                               |
| - fully diluted                             | 22.56                                        | 18.08                | 36.15                                               |
| Dividends per share                         | 3.15                                         | 2.69                 | 12.18                                               |

Jardine Matheson Holdings Limited  
Incorporated in Bermuda with limited liability



# WHAT CAN THE RAIN IN IOWA AND THE REIGN IN RUSSIA DO FOR YOUR BOTTOM LINE?

A great deal. Because virtually everything that affects the world affects the agricultural markets. Weather. Politics. Economic events. Savvy risk managers follow the action with Chicago Board of Trade agricultural futures and options. Where the liquidity of established contracts combines with the excitement of ever-changing markets.

Where opportunity exists with every grain and oilseed contract. CBOT agricultural futures and options. For a better bottom line from the ground up.

For information on our new ag market strategy books, call 1-800-THE-CBOT, ext. 3300, or 1-312-435-3558, ext. 3300.

Chicago Board of Trade

© 1990, Chicago Board of Trade

## INVESTING IN BRASIL

Investing in Brazil is a high-risk, high-reward proposition. The country's economy is growing rapidly, but it is also highly volatile. The political situation is unstable, and the currency is subject to fluctuations. However, the potential for high returns is significant. The country's natural resources are abundant, and its population is young and growing. The government is investing heavily in infrastructure, and the private sector is booming. The country's economy is becoming more diversified, and its international trade is increasing. The country's political situation is becoming more stable, and the currency is becoming more predictable. The potential for high returns is still there, but the risks are also increasing. Investors should carefully consider the risks before investing in Brazil.

COMMUNICATION AND STRATEGY INTERNATIONAL

## intrum justitia

(Registered in Curacao, Netherlands Antilles)

### Notice to Shareholders

Shareholders of Intrum Justitia NV whose registered office is at Fulkstraat 6, Willemstad, Curacao, The Netherlands Antilles, are hereby informed that the Management Board resolved to declare on 6 September 1990 an interim dividend of 0.6 pence per share payable on 26 October, 1990. Bearer shareholders are asked to submit Coupon No 4 to the Paying Agents for collection of the dividend. Shareholders who have not returned share certificates in the name of Intrum Justitia NV in exchange for new share certificates in the name of Intrum Justitia NV should do so immediately.

#### Paying Agents

Kredietbank SA Luxembourg  
43 Boulevard Royal  
L-2955 Luxembourg

Hambros Bank Limited  
41 Tower Hill  
London  
EC3N 4HA

#### Return of Share Certificates

**Registered Shares**  
The Royal Bank of Scotland Plc  
PO Box 435  
Owen House  
8 Bankhead Crossway North  
Edinburgh  
EH11 4BR  
F.a.o. Mr D Gilchrist

**Bearer Shares**  
The Royal Bank of Scotland Plc  
Registrars Department  
25 Gresham Street  
London  
EC2V 7HN  
F.a.o. Mr D Ladd

## ALUMINIUM

The Financial Times proposes to publish this survey on:

24th October 1990

For a full editorial synopsis and advertisement details, please contact:

Anthony Hayes  
on 021-454 0922

or write to him at:

George House  
George Road  
Edgbaston  
Birmingham B15 1PG

FINANCIAL TIMES

## INTERNATIONAL COMPANIES AND FINANCE

# Gulf crisis puts oil companies on the spot

Richard Gourlay looks at the impact of the price jump on the world's leading suppliers

| Company             | Production (million barrels/day) | Crude oil sales (\$m) | Refined oil sales (\$m) | Other sales (\$m) | Total sales (\$m) | Profit (\$m) | Per share (\$) |
|---------------------|----------------------------------|-----------------------|-------------------------|-------------------|-------------------|--------------|----------------|
| Amoco               | 170                              | 37                    | 18.2                    | 1.2               | 56.4              | 1.2          | 1.2            |
| Exxon               | 480                              | 105                   | 5.9                     | 0.3               | 111.2             | 2.5          | 2.5            |
| Shell               | 840                              | 140                   | 8.3                     | 0.3               | 148.6             | 3.5          | 3.5            |
| BP                  | 40                               | 9                     | 0.2                     | 0.1               | 9.3               | 0.2          | 0.2            |
| British Petroleum   | 30                               | 7                     | 0.1                     | 0.1               | 7.2               | 0.1          | 0.1            |
| Unocal              | 225                              | 49                    | 2.7                     | 0.1               | 51.8              | 1.2          | 1.2            |
| Edinburgh Petroleum | 235                              | 51                    | 2.7                     | 0.1               | 54.8              | 1.2          | 1.2            |
| Chevron             | 1325                             | 242                   | 12.1                    | 0.3               | 254.4             | 6.0          | 6.0            |
| Marathon            | 630                              | 138                   | 7.1                     | 0.3               | 145.4             | 3.5          | 3.5            |
| Marathon Petroleum  | 30                               | 7                     | 0.1                     | 0.1               | 7.2               | 0.1          | 0.1            |
| Refined Oil Sales   |                                  |                       |                         |                   |                   |              |                |

### IMPACT OF \$1 PER BARREL CHANGE IN OIL PRICES

This week's rise in Brent crude oil prices to fresh heights will be a further boost to international oil company profits already boosted by the Iraqi invasion of Kuwait. How much profits will rise depends largely on how long oil prices remain high, but the Gulf disruption will leave the big companies winners in different ways.

Three factors determine how oil company profits will rise in the short term. The first is the location of oilfields - whether they are in areas where the marginal tax rate on oil is high or low; how much refining and marketing capacity the company has relative to its oil production; and to what extent the company has invested in the troubled petrochemical industry.

Based on stock market valuations in dollar terms, Amoco, the US independent, is leader of the pack with an 11.7 per cent increase in its share price since the invasion. Other US majors, Unocal and Atlantic Richfield, have risen 8.5 and 8.0 per cent respectively, followed closely by British Petroleum with a 7.6 per cent rise.

In the middle are Mobil with a 2.5 per cent rise, and Shell and Exxon whose share prices have barely edged up. At the tail end are Chevron with a 1.1 per cent fall, Exxon down 1.4 per cent and Royal Dutch which has slid 3.7 per cent. The Dow Jones Industrial Average and the FT-SE 100 indexes have fallen more than 13 per cent in the same period.

Stock markets tend to be more influenced by immediate factors, such as the oil price, than longer term considerations such as whether the company has natural gas investments. Nevertheless, the stock markets are probably the best measure of relative changes in value.

In general, the more an oil company's profits come from crude oil production as opposed to refining, distribution or petrochemicals, the more the profits will rise in the short term on crude price rises. BP derives 54 per cent of its operating profit from production. Furthermore, in the US,

where it is the largest producer, most of its output is from Alaskan fields where it faces marginal tax rates of only 34 per cent. No other leading oil company derives as high a proportion of its oil production from fields concentrated in so low a tax regime.

Shell's crude oil production accounted for 34 per cent of 1989 operating profit and its more geographically dispersed fields left it facing a marginal tax rate of 64 per cent.

Amoco, Hess, Arco, and to a lesser extent Unocal are the other big winners because they derive high proportions of operating profits from production or are big in Alaska.

Exxon, the US giant, has been a significant loser. Its shares may not reflect the full impact of higher oil prices as it is still languishing somewhat under the cloud of the Exxon Valdez disaster.

The majors will also be affected by how much natural gas they produce. Shell has diversified more than BP into gas, a move some analysts believe stands it in better stead long term. However, contracts in Europe are generally linked to the price of oil with a six-month lag.

In the US, gas prices have lost some of their links with oil prices. As a result, the big gas suppliers Chevron and

Amoco have had to watch relatively larger oil producers profit more from crude oil prices while demand for gas has remained relatively sluggish, according to Mr Dillard Sprague, president of New York based Petroleum Analysts.

The second factor bearing on relative growth of earnings is refining and distribution. Previous oil shocks have severely squeezed refinery margins - the value of the refined profits less the cost of the crude oil.

But because Iraq's invasion removed about 760,000 barrels a day of refined products from world markets as well as crude oil, refinery margins have risen sharply and now stand close to record levels.

The refiners should have been closer. Contrary to this popular view, refiners have been unable to pass on the full increases at the petrol pumps and marketing margins are being squeezed, according to Mr David Gray, analyst at stockbroker James Capel.

The big winners are companies that refine more than they distribute. Ultramar, for example, refines about double what it retails, selling the balance wholesale at world market prices. Analysts find it hard to determine whether improved refinery margins will be fully offset by squeezed marketing margins. Mobil's chairman, Mr Allen Murray, believes combined profits will fall.

Some refiners will be better placed than others. As the

hangs over what would otherwise be a rosy picture for the oil companies. Here all operators are facing a doubling in the price of their main feedstock, naphtha, while overseas they are struggling to pass on price rises to their customers.

Shell has the greatest exposure to petrochemicals. The sector provided 25 per cent of group operating profits in 1989, compared with 18 per cent for BP.

The profits decline had been arrested by the interim stage this year before the Gulf crisis but a further dent in earnings can now be expected, says Mr Gray. In the US, Exxon, Amoco and Shell have the largest exposure to petrochemicals and all are being hit further by a decline in consumer spending due to the economic slowdown.

These factors leave oil companies with a mixed albeit positive picture. The companies' increased value as a result of the Gulf crisis lies in oil still in the ground. This will be reflected in asset values rather than immediate improvements in profits.

Oil companies are unlikely to try to bring on stream new production until they are more certain that the higher price levels are likely to persist, an assumption that is difficult to make while so much uncertainty remains in the Gulf.



### THE OFFSHORE SURVIVAL KIT

Living and working overseas? Resident Abroad is the complete guide to survival in problems of offshore tax, investment planning, property and schooling. ON SALE LOCALLY NOW

ON SALE IN: BERMUDA, CYPRUS, MALTA, GIBRALTAR, HONG KONG, LUXEMBOURG, PORTUGAL, SINGAPORE, SPAIN, U.A.E., FRANCE AND DENMARK.

# Jardine lists in Sydney as interim profits jump 26%

By Angus Foster in Hong Kong

JARDINE Matheson Holdings, the Bermuda domiciled trading company controlled by Britain's Kewick family, has reported strong interim profits growth and announced it has given permission to list its shares on the Australian Stock Exchange.

The company said profits after tax and outside interests gained 26 per cent to US\$123.3m in the six months to the end of June. Mr Henry Kewick, chairman, said the rate of profits growth was likely to slow in the second half. But full-year results were still expected to show a "satisfactory improvement" over last year's record figures, he added.

Turnover gained 14.5 per cent to \$2.45bn. Earnings per share rose 27 per cent to 24.48 cents. The company is raising its interim dividend 17 per cent to 3.15 cents.

In a separate statement issued in Australia, the com-

pany said listing its shares on stock exchanges other than Hong Kong was in line with its more international business and shareholder base.

Nearly 50 per cent of profits after tax and outside interests are earned outside Hong Kong and China, compared with only 34 per cent in 1988.

Jardine Matheson's interests in Australia, through subsidiaries and associates, include the Franklins supermarkets chain, the third largest in the country. The company also owns an insurance broker, a merchant bank, motor dealerships and franchises for Plaza Hui restaurants.

Earlier this year Jardine Matheson was listed on the International Stock Exchange in London and on the Luxembourg bourse. Other companies in the group, such as Hong Kong Land and Mandarin Oriental, are seeking London listings.

Jardine executives say the moves overseas are designed to attract international interest and lift its share price. In Hong Kong, the moves are partly seen as an attempt to distance the group from the colony's problems in the lead up to 1997 and the return to Chinese sovereignty.

Mr Kewick said the strong results reflected good performance from subsidiaries and associates. Last week associates Dairy Farm and Hongkong Land announced interim profits at the top end of market expectations.

Jardine Fleming, an investment banking joint venture between Jardine Matheson and Robert Fleming of London, had an "excellent first half" and lifted funds under management, Mr Kewick said. That performance is unlikely to be repeated in the second half, due to the Gulf crisis.

# Amalgamated Steel Mills turnover improves 34%

By Lim Siong Hoon in Singapore

AMALGAMATED Steel Mills (ASM), Malaysia's largest industrial group, lifted its turnover 34 per cent to RM1.3bn (US\$461m) from RM952m (US\$315m) for the year to June. Group pre-tax profit jumped 67 per cent to RM101m.

The steel, motor and retail divisions were its main contributors, and the improved results were due to a buoyant economy and a fast expanding construction sector.

However, net earnings, at RM45m, were down from RM50.14 a share to RM30.11 because of a RM3.1m tax bill. After a final dividend of 8 per cent gross, the total annual

net dividend amounted to RM17m.

● Kumpulan Guthrie, Malaysia's largest rubber, palm oil and cocoa group, has reported a 56 per cent fall in first-half pre-tax profits to M\$33m from M\$74m in the first half of 1989.

Turnover declined to M\$412m compared with M\$432m before.

With barely M\$10m in profit to shareholders, the group's earnings per share fell 62 per cent to M\$0.01 from M\$0.025.

Despite lower earnings, Guthrie has proposed a maintained interim dividend at M\$0.02 a share, or 2 per cent gross.

## ROYAL TRUST ASSETMIX FUND SICAV

Following the acquisition of ROYAL TRUST ASSETMIX ADVISORY SA by COMMERCIAL UNION, the leading London-based insurer, the ROYAL TRUST ASSETMIX FUND SICAV has accepted the resignation of Adrian COLLINS, Chairman and Director.

At the same time, Michael REID, Chief Executive of ROYAL TRUST ASSETMIX ADVISORY SA, has been appointed as a Director of ROYAL TRUST ASSETMIX FUND SICAV.

Both changes took effect from 13 August 1990.

## EUROPEAN OIL INDUSTRY

The Financial Times proposes to publish this survey on:

9th November 1990

For a full editorial synopsis and advertisement details, please contact

Ima Ely -Corbett  
on 071 873 3389

or write to him at:

Number One  
Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES

## BANQUE NATIONALE DE PARIS

USD 500,000,000 Undated Subordinated F.R.M.

Notice is hereby given that the rate of interest for the period from September 28th 1990 to March 28th 1991 has been fixed at 8.40 per cent per annum. The coupon amount due for this period is USD 42,400 per USD 100,000 denomination and USD 4,240 per USD 10,000 denomination and is payable on the interest payment date March 28th, 1991.

The Fiscal Agent  
Banque Nationale de Paris  
(Luxembourg) S.A.

## The Prudential Insurance Company of America

U.S. \$500,000,000 Collateralized Mortgage Obligations Series 1986-1

For the period 25th September, 1990 to 25th October, 1990 the Bonds will carry an Interest Rate of 8.7625% per annum with an Interest Amount of U.S. \$144.42 per U.S. \$50,000 (the original Principal Amount) Bond payable on 25th October, 1990. The Principal Amount of the Bonds outstanding is expected to be 39,555,917,698% the original Principal Amount of the Bonds, or U.S. \$19,777.96 per Bond until the Forty Sixth Payment Date.

Bankers Trust Company, London Agent Bank

## NOTICE OF REDEMPTION CREDIT D'EQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES (CEPME)

10% per cent. Guaranteed Notes Due October 25, 1991

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(b) of the Notes CEPME (the "Company") has elected to redeem on October 25, 1991 the "Notes" at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue. The Notes should be presented and surrendered to the paying agents as shown on the Notes on the Redemption Date with all interest coupons including subsequent coupons due October 25, 1990 should be detached and presented for payment to the usual manner.

26 September, 1990  
By Citicorp, N.A. (CSEI Dept.)  
London Principal Paying Agent

CITIBANK







# Liffe revamps Japanese bond futures contract

THE London International Financial Futures Exchange has overhauled its Japanese bond futures contract in a bid to attract more users to the product.

The contract will be introduced next April and will become the first product to trade all day on APT, the exchange's electronic market.

The contract changes come after a couple of years of extensive research and consultation between the Liffe and the Tokyo Stock Exchange. They address one of the central problems cited by the existing contracts' users over the lack of a link with the Tokyo market.

In the new contract, trading in London will trade as a pre-market to Tokyo's futures market and traders will have the option of rolling their Liffe positions into the TSE contract when they close.

The exchange will ensure that traders can move easily between the markets by a unique arrangement which involves closing Liffe positions automatically at the end of each day and opening them in cash on the first available opening price for the Tokyo contract.

It will then be left to traders themselves to take out a corresponding position in the Tokyo market.

"Liffe traders will be taking out a short-term position in a longer-term futures contract,"

said Mr Nick Carew-Hunt at Liffe.

If the opening price in Tokyo differs from the closing Liffe price, buyers and sellers of Liffe contracts will be committed to making up the difference for their own purposes.

Since all positions on Liffe will be closed at the end of each day, Liffe will carry no open interest in the bond futures contract.

Mr Carew-Hunt explained that the success of the contract would partly depend on the continued growth of the cash market for Japanese bonds in London. "But if we were even to lose it, it would not hurt Tokyo's trading level, we would see the contract providing what it is supposed to and that is a continuation of the Tokyo market."

Liffe's existing Japanese bond contract trades little over 200 lots a day compared with the TSE's daily volume of 65,000 contracts.

Some 20 per cent of Liffe's members are Japanese houses, and the exchange said it was looking for more Japanese in its new contract since they were the ones who would provide the liquidity. However, relationship traders without a relationship with Japan would be able to trade the product on a cash basis.

The new contract is provisionally set to trade on APT from 7am until 5pm.

**By Richard Lapper**

**COMMERCIAL Union**, the UK general and life insurer, is extending its presence in Italy by acquiring a 40 per cent equity interest in three subsidiaries of Akros, the Milan-based insurance company established by leading Italian companies in 1987.

The move follows last week's agreement with Credito Italiano to exchange 30 per cent shares in the bank for 30 per cent shares in Akros' subsidiaries, Mediobanca, Mediobanca and Mediobanca.

**By Janet Bush in New York**

A GROUP of 33 professionals led by Bankers Trust, the diversified US bank, and teamed up with Japan Leasing Corporation to form a private investment banking firm which will specialise in project and leading finance, private placements and corporate restructuring.

The new company will be called Fieldstone Private Capital and will be based in New York with offices in London and Tokyo.

The majority will be owned by the former Bankers Trust professionals, five of whom are based in London, who will be partners with Japan Leasing.

Japan Leasing is a commercial finance and leasing company headquartered in Tokyo but with offices around the world. Its assets are valued at about \$20bn. Japan Leasing will serve on the firm's advisory committee.

Five of the senior partners of Fieldstone were managing directors at Bankers Trust. Mr Charles Hill was former co-chairman of the company. Mr William J. O'Connell, Mr Sharon Peterson and Mr Wesley Reynolds were co-heads of the bank's lease and project financing group; Mr Charles Quattrocchi was former group head of high yield capital markets; and Mr Gaby Abitow was former managing director of merchant banking.

Mr Hill, who will serve as managing partner, said that the decision to set up a new company was made partly because he and his colleagues wanted to be able to avoid the conflicts of interest inherent in the bank's business lines which invest their own capital in equity deals as well as offer advice on deals to investors.

He said: "We want to emphasise our ability to give objective advice to our clients." He believes that a private company also avoids the pressures on earnings and performance that a public company must face.

The core business of the firm will arrange tailor-made private placements for clients to finance unusual and technically complex deals.

## Simon London explains why the buying and selling of loan portfolios may increase

**T**he buying and selling of loan portfolios in the secondary bank-loan market could increase dramatically next year. Some banks, faced with stringent capital adequacy requirements, may be forced into a wholesale reduction of loan exposure.

Even institutions in a better position are concentrating resources on portfolio management, off-loading loans that are unlikely to yield profitable additional business in the bank's core portfolio. For the first time in many years, Japanese banks may be net sellers of assets in 1991.

However, the secondary loans market is opaque and secretive. Banks do not like to admit that they are pulling back from existing deals. Firm details of deals are hard to come by and the estimated size of the European secondary market varies between \$100m and \$200m. One leading player estimates the average size of secondary market trades to be around \$2m.

Some secondary market sales represent a wholesale withdrawal of a bank from a commercial sector. For example, Chemical Bank openly sold its aviation-based loan portfolio in 1989. Bank of America sold its portfolio of home mortgage business as fast as cash in 1978.

More cautious banks are using the market as a portfolio management tool. For example, National Westminster is reported to be using the secondary market to manage its portfolio of UK com-

mercial loan assets. The European secondary market for loans matured throughout the 1980s, with the development of techniques and documentation. One key innovation was the introduction of "transferable loan certification" into standard loan documentation. This legal tool enables banks to trade loans with a minimum of paperwork. Most loans in the primary market now include this clause.

This means the secondary loans market has taken over some features with securities markets, but does not have the liquidity. There is no standard clause, so due diligence is required before a trade can be agreed.

For this reason there are, as yet, no brokers or agents in the market, and trading remains investor driven. Demand comes often from continental European and Scandinavian institutions, who wish to quality loan business in the primary market, which can buy "off the shelf" from big US commercial banks. It is still relatively rare for a bank to offer a menu of products to buyers.

Similarly, pricing of loan assets is described as a "non-scientific process", again driven by investor demand for specific loan business.

Now the secondary market may be entering a new phase of development, as banks come under increasing pressure to manage their balance sheets. Like the securitisation of loan business,

secondary market sales could be a key method of maintaining capital adequacy. However, removal of loan assets from the balance sheet hinges on transferability.

Thus, although the US market is bigger in terms of volume, it is to some extent less sophisticated than in Europe because the use of standard "transferable loan certification" is more limited. In the US, trading generally takes place on a "sub-participation" model, where the original lending bank remains in the loan group as a "trough" for the secondary market investors. The original institution remains the lender of record in the loan agreements, channelling funds from the sub-participant bank to the borrower. If the sub-participant defaults on the loan, it is the original lending bank which is liable. But if the borrower defaults it is the sub-participant which suffers the loss.

**T**his makes it more difficult for the original bank to remove the loan from its balance sheet although the Bank of England has agreed that sub-participated loans can, under certain circumstances be taken off the balance sheet. From the point of view of balance sheet management, sub-participation arrangements are generally less favourable.

However, such a structure does at least allow the lender bank to maintain a relationship with the borrower.

without being committed in cash form. Borrowers themselves have sometimes noted the outright sale of loans in the secondary market. For example, sub-participation agreements remain more prevalent in the US because borrowers are unwilling to accept outright transferability. This is partly because US syndicated loans have often been larger than their European counterparts, with much larger syndicates. Under such circumstances, a stable banking group is more likely to maintain the loan record static. They have even been cases of "unfalsified sub-participation" of debt, where the borrower was left unaware of the secondary market transaction.

Syndicate leaders are also keen to maintain the credit quality of a banking group, particularly on a revolving credit facility.

However, the pressure is on US and Japanese banks, many of which are over-extended, to manage loan portfolios and the secondary market is likely to expand accordingly.

If and when market volume does increase, both transparency and pricing may improve with it. The Gulf crisis has already forced a number of Middle East institutions to sell loan assets through brokers. If pain in the banking sector intensifies, the role of the middle person may become established and lucrative.

**By Simon London**

**COMMERCIAL** property group BHH issued a ground-breaking \$900m five-year floating-rate deal, backed by a pool of UK commercial mortgages. The triple-A rated paper pays 37½ basis points over the three-month London interbank offered rate.

Placed and wholly underwritten by Paribas Capital Markets, the issue is the first UK commercial mortgage-backed issue to be rated and listed in the Euromarkets. The

## INTERNATIONAL BONDS

Issue is guaranteed by Financial Security Assurance, the specialist insurance company, with second recourse to BBH's commercial property portfolio.

Paribas reported that the paper had been placed with mainly European institutions

| Issuer                        | Amount in<br>US DOLLARS | World % | Price   | Maturity | Yield     | Book number            |
|-------------------------------|-------------------------|---------|---------|----------|-----------|------------------------|
| Shimano Industrial Co.        | 200                     | (5 1/4) | 100     | 1994     | 2 1/2 1/2 | Nikko Secs.Co.(Europe) |
| Seahorse Banked-Φ             | 100                     | (a)     | 100     | 2000     | 300p      | Nikko Secs.Co.(Europe) |
| LSM                           |                         |         |         |          |           |                        |
| IBM Int.Fin. NV-Φ(b)          | 150bn                   | 12 1/4  | 101 1/2 | 1994     | 1 1/2 1/4 | ECB                    |
| STERLING<br>BHL Int.Fin.Pic-Φ | 80                      | (c)     | 100     | 1995     | -         | Paribas Cap.Mkts.      |

ΦFirm name. ΦFloating rate note. ΦWith equity warrants. Φ3-month Libor + 35bp for first 5 yrs plus 45bp thereafter.  
 (a)Variable. Support agreement from World Trade Center.  
 (b)Fixed.  
 (c)Fixed.

and was trading around issue price of par. Until now UK mortgage-backed Eurobond issues have been restricted to the domestic mortgage sector. The BHH issue has overcome legal hurdles, so securitisation may now be able to extend into new areas. In the US, FSA was a pioneer of securitised corporate loan obligations and it expects this issue to presage a wave of loan-backed offerings in the Euromarkets.

The issue offers BHH funding at less than the cost of bank borrowings, its usual

proceeds will be used to repay preference share financing and to prepay all existing bank loans. An additional \$27.5m will be used to finance commercial property acquisitions in the UK.

Elsewhere, Nikko Securities launched \$100m 10-year subordinated issue for Japanese financial institution Ashihaga Bank. Like other capital-raising issues from Japanese banks, the paper was largely pre-sold to Far Eastern institutional investors and secondary market activity is likely to be

The Ashihaga paper pays 8 basis points over Libor for the first five years and 45 basis points over Libor thereafter, slightly above the spread on similar issues for better known names in the sector.

For example, subordinated 10-year paper from Tokai Bank launched recently pays 30 basis points for the first five years and 40 basis points thereafter.

Nikko also acted as lead manager on an issue of \$200m equity warrant-linked bonds for Sumitomo Industrial, despite a 418 point fall in the Nikkei

**By Deborah Hargrave**

THE American Stock Exchange has postponed the launch of its Japan Index option which was due to start trading yesterday.

The exchange says the delay is not due to the index being held up by the US Securities and Exchange Commission which has to approve new products.

The index says it has postponed the start to finalize last minute details.

The Tokyo Stock Exchange is understood to have expressed its concern about the product and has refused to agree an information sharing arrangement with the exchange.

These agreements are usually prerequisites for US exchanges wanting to trade

<sup>6</sup> The Financial Times Ltd 1990. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries.

| EQUITY GROUPS<br>& SUB-SECTIONS                             |                                 | Tuesday September 25 1990 |                                                                                                                                                                                                                                                                                                                                                      |                                      |                                                                                                                                                                                                                                                                                                 |                               |                                                                                                                                                                                                                                            |              |                                                                                                                                                                                       |              |                                                                                                                                  | Mon<br>Sep<br>24 | Fri<br>Sep<br>22                                                            | Thu<br>Sep<br>20 | Year<br>ago<br>Sept  |
|-------------------------------------------------------------|---------------------------------|---------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----------------------------------------------------------------------------------------------------------------------------------|------------------|-----------------------------------------------------------------------------|------------------|----------------------|
| Figures in parentheses show number of<br>stocks per section |                                 | Index<br>No.              | Day's<br>Change<br>%                                                                                                                                                                                                                                                                                                                                 | Est.<br>Earnings<br>Yield<br>(Mill.) | Gross<br>Div.<br>Yield<br>(%)                                                                                                                                                                                                                                                                   | Est.<br>P/E<br>Ratio<br>(Est) | Ind. adj.<br>1990<br>to date                                                                                                                                                                                                               | Index<br>No. | Index<br>No.                                                                                                                                                                          | Index<br>No. | Index<br>No.                                                                                                                     | Index<br>No.     | Index<br>No.                                                                | Index<br>No.     |                      |
| 1                                                           | CAPITAL GOODS (198)             | 665.34                    | +1.0                                                                                                                                                                                                                                                                                                                                                 | 7.73                                 | 7.03                                                                                                                                                                                                                                                                                            | 7.32                          | 29.40                                                                                                                                                                                                                                      | 658.43       | 664.07                                                                                                                                                                                | 662.65       | 662.65                                                                                                                           | 662.65           | 662.65                                                                      | 973.21           |                      |
| 2                                                           | Building Materials (26)         | 829.48                    | +1.1                                                                                                                                                                                                                                                                                                                                                 | 17.73                                | 7.31                                                                                                                                                                                                                                                                                            | 6.94                          | 34.59                                                                                                                                                                                                                                      | 826.41       | 826.41                                                                                                                                                                                | 812.92       | 812.92                                                                                                                           | 812.92           | 812.92                                                                      | 1173.25          |                      |
| 3                                                           | Contracting, Construction (36)  | 994.71                    | +0.2                                                                                                                                                                                                                                                                                                                                                 | 22.26                                | 8.02                                                                                                                                                                                                                                                                                            | 5.87                          | 50.99                                                                                                                                                                                                                                      | 993.11       | 993.11                                                                                                                                                                                | 1026.10      | 1026.10                                                                                                                          | 1026.10          | 1026.10                                                                     | 1580.36          |                      |
| 4                                                           | Electricals (38)                | 1012.89                   | +0.3                                                                                                                                                                                                                                                                                                                                                 | 15.51                                | 7.36                                                                                                                                                                                                                                                                                            | 7.06                          | 33.05                                                                                                                                                                                                                                      | 1008.79      | 1008.79                                                                                                                                                                               | 1031.91      | 1031.91                                                                                                                          | 1031.91          | 1031.91                                                                     | 1864.53          |                      |
| 5                                                           | Electronics (27)                | 1507.85                   | +1.4                                                                                                                                                                                                                                                                                                                                                 | 10.88                                | 7.86                                                                                                                                                                                                                                                                                            | 12.39                         | 54.74                                                                                                                                                                                                                                      | 1498.79      | 1498.79                                                                                                                                                                               | 1506.34      | 1506.34                                                                                                                          | 1506.34          | 1506.34                                                                     | 2064.53          |                      |
| 6                                                           | Engineering-Aerospace (6)       | 404.09                    | +1.1                                                                                                                                                                                                                                                                                                                                                 | 16.66                                | 5.96                                                                                                                                                                                                                                                                                            | 7.22                          | 17.17                                                                                                                                                                                                                                      | 399.79       | 399.79                                                                                                                                                                                | 404.60       | 404.60                                                                                                                           | 404.60           | 404.60                                                                      | 610.81           |                      |
| 7                                                           | Engineering-General (46)        | 362.56                    | +0.3                                                                                                                                                                                                                                                                                                                                                 | 16.62                                | 7.17                                                                                                                                                                                                                                                                                            | 7.23                          | 16.25                                                                                                                                                                                                                                      | 363.21       | 363.21                                                                                                                                                                                | 364.78       | 364.78                                                                                                                           | 364.78           | 364.78                                                                      | 511.73           |                      |
| 8                                                           | Metals and Metal Forming (4)    | 388.24                    | +0.6                                                                                                                                                                                                                                                                                                                                                 | 29.86                                | 8.70                                                                                                                                                                                                                                                                                            | 4.07                          | 17.02                                                                                                                                                                                                                                      | 384.99       | 384.99                                                                                                                                                                                | 387.81       | 387.81                                                                                                                           | 387.81           | 387.81                                                                      | 511.73           |                      |
| 9                                                           | Motors (13)                     | 264.55                    | +0.4                                                                                                                                                                                                                                                                                                                                                 | 19.37                                | 24.94                                                                                                                                                                                                                                                                                           | 6.01                          | 14.26                                                                                                                                                                                                                                      | 260.41       | 260.41                                                                                                                                                                                | 263.51       | 263.51                                                                                                                           | 263.51           | 263.51                                                                      | 373.26           |                      |
| 10                                                          | Other Industrial Materials (28) | 1126.52                   | +1.6                                                                                                                                                                                                                                                                                                                                                 | 7.22                                 | 7.56                                                                                                                                                                                                                                                                                            | 11.08                         | 29.52                                                                                                                                                                                                                                      | 1126.52      | 1126.52                                                                                                                                                                               | 1136.52      | 1136.52                                                                                                                          | 1136.52          | 1136.52                                                                     | 1580.36          |                      |
| 11                                                          | CONSUMER GROUP (79)             | 1126.92                   | +0.5                                                                                                                                                                                                                                                                                                                                                 | 11.01                                | 4.99                                                                                                                                                                                                                                                                                            | 11.22                         | 29.31                                                                                                                                                                                                                                      | 1121.42      | 1121.42                                                                                                                                                                               | 1137.12      | 1137.12                                                                                                                          | 1137.12          | 1137.12                                                                     | 1580.36          |                      |
| 12                                                          | Brewers and Distillers (22)     | 1382.10                   | +0.9                                                                                                                                                                                                                                                                                                                                                 | 11.33                                | 4.27                                                                                                                                                                                                                                                                                            | 10.69                         | 33.47                                                                                                                                                                                                                                      | 1376.10      | 1376.10                                                                                                                                                                               | 1389.74      | 1389.74                                                                                                                          | 1389.74          | 1389.74                                                                     | 1461.17          |                      |
| 13                                                          | Food Manufacturing (20)         | 762.53                    | +0.3                                                                                                                                                                                                                                                                                                                                                 | 12.13                                | 5.08                                                                                                                                                                                                                                                                                            | 10.17                         | 24.61                                                                                                                                                                                                                                      | 759.08       | 759.08                                                                                                                                                                                | 778.71       | 778.71                                                                                                                           | 778.71           | 778.71                                                                      | 1081.17          |                      |
| 14                                                          | Food Retailing (16)             | 1219.11                   | +0.3                                                                                                                                                                                                                                                                                                                                                 | 12.13                                | 5.08                                                                                                                                                                                                                                                                                            | 10.17                         | 24.61                                                                                                                                                                                                                                      | 1219.11      | 1219.11                                                                                                                                                                               | 1239.74      | 1239.74                                                                                                                          | 1239.74          | 1239.74                                                                     | 1580.36          |                      |
| 15                                                          | Health and Household (16)       | 2139.01                   | +1.1                                                                                                                                                                                                                                                                                                                                                 | 7.66                                 | 3.21                                                                                                                                                                                                                                                                                            | 15.47                         | 47.38                                                                                                                                                                                                                                      | 2129.35      | 2129.35                                                                                                                                                                               | 2162.84      | 2162.84                                                                                                                          | 2162.84          | 2162.84                                                                     | 2654.84          |                      |
| 16                                                          | Leisure (32)                    | 1217.01                   | +0.9                                                                                                                                                                                                                                                                                                                                                 | 13.26                                | 5.54                                                                                                                                                                                                                                                                                            | 9.11                          | 36.79                                                                                                                                                                                                                                      | 1217.43      | 1217.43                                                                                                                                                                               | 1229.71      | 1229.71                                                                                                                          | 1229.71          | 1229.71                                                                     | 1580.36          |                      |
| 17                                                          | Packaging & Paper (12)          | 476.55                    | +0.1                                                                                                                                                                                                                                                                                                                                                 | 13.51                                | 7.30                                                                                                                                                                                                                                                                                            | 8.99                          | 22.54                                                                                                                                                                                                                                      | 477.24       | 477.24                                                                                                                                                                                | 482.79       | 482.79                                                                                                                           | 482.79           | 482.79                                                                      | 684.74           |                      |
| 18                                                          | Publishing & Printing (2)       | 2688.32                   | +0.3                                                                                                                                                                                                                                                                                                                                                 | 12.68                                | 5.54                                                                                                                                                                                                                                                                                            | 9.89                          | 118.55                                                                                                                                                                                                                                     | 2678.17      | 2678.17                                                                                                                                                                               | 2764.70      | 2764.70                                                                                                                          | 2764.70          | 2764.70                                                                     | 3794.22          |                      |
| 19                                                          | Stores (33)                     | 721.57                    | +0.3                                                                                                                                                                                                                                                                                                                                                 | 12.13                                | 5.08                                                                                                                                                                                                                                                                                            | 10.17                         | 24.61                                                                                                                                                                                                                                      | 718.44       | 718.44                                                                                                                                                                                | 734.54       | 734.54                                                                                                                           | 734.54           | 734.54                                                                      | 984.74           |                      |
| 20                                                          | Textiles (11)                   | 391.00                    | +0.6                                                                                                                                                                                                                                                                                                                                                 | 15.42                                | 9.22                                                                                                                                                                                                                                                                                            | 8.21                          | 19.76                                                                                                                                                                                                                                      | 388.19       | 388.19                                                                                                                                                                                | 394.54       | 394.54                                                                                                                           | 394.54           | 394.54                                                                      | 511.73           |                      |
| 21                                                          | OTHER GROUPS (187)              | 935.24                    | +0.3                                                                                                                                                                                                                                                                                                                                                 | 13.62                                | 6.39                                                                                                                                                                                                                                                                                            | 8.88                          | 31.51                                                                                                                                                                                                                                      | 932.33       | 932.33                                                                                                                                                                                | 949.24       | 949.24                                                                                                                           | 949.24           | 949.24                                                                      | 1185.55          |                      |
| 41                                                          | Agencies (16)                   | 1027.82                   | +0.3                                                                                                                                                                                                                                                                                                                                                 | 10.17                                | 3.77                                                                                                                                                                                                                                                                                            | 11.94                         | 22.00                                                                                                                                                                                                                                      | 1065.28      | 1090.10                                                                                                                                                                               | 1077.93      | 1056.86                                                                                                                          | 1056.86          | 1056.86                                                                     | 1356.86          |                      |
| 42                                                          | Chemicals (24)                  | 1054.41                   | +1.5                                                                                                                                                                                                                                                                                                                                                 | 13.92                                | 6.89                                                                                                                                                                                                                                                                                            | 8.49                          | 46.23                                                                                                                                                                                                                                      | 1040.54      | 1064.94                                                                                                                                                                               | 1091.43      | 1091.43                                                                                                                          | 1091.43          | 1091.43                                                                     | 1302.14          |                      |
| 43                                                          | Commericals (16)                | 1027.82                   | +0.3                                                                                                                                                                                                                                                                                                                                                 | 10.17                                | 3.77                                                                                                                                                                                                                                                                                            | 11.94                         | 22.00                                                                                                                                                                                                                                      | 1065.28      | 1090.10                                                                                                                                                                               | 1077.93      | 1056.86                                                                                                                          | 1056.86          | 1056.86                                                                     | 1356.86          |                      |
| 44                                                          | Telephone (13)                  | 1764.78                   | +0.9                                                                                                                                                                                                                                                                                                                                                 | 13.75                                | 5.99                                                                                                                                                                                                                                                                                            | 9.21                          | 65.20                                                                                                                                                                                                                                      | 1780.92      | 1780.92                                                                                                                                                                               | 1816.84      | 1816.84                                                                                                                          | 1816.84          | 1816.84                                                                     | 2284.74          |                      |
| 46                                                          | Transport Networks(2)           | 1023.32                   | -0.1                                                                                                                                                                                                                                                                                                                                                 | 13.08                                | 5.50                                                                                                                                                                                                                                                                                            | 9.95                          | 26.09                                                                                                                                                                                                                                      | 1033.97      | 1056.09                                                                                                                                                                               | 1063.82      | 1169.76                                                                                                                          | 1169.76          | 1169.76                                                                     | 1484.74          |                      |
| 47                                                          | Water(10)                       | 1936.51                   | +0.7                                                                                                                                                                                                                                                                                                                                                 | 15.93                                | 7.00                                                                                                                                                                                                                                                                                            | 7.06                          | 68.12                                                                                                                                                                                                                                      | 1922.57      | 1946.34                                                                                                                                                                               | 1961.70      | 1961.70                                                                                                                          | 1961.70          | 1961.70                                                                     | 2484.74          |                      |
| 48                                                          | Wooltextiles (27)               | 1345.55                   | +0.1                                                                                                                                                                                                                                                                                                                                                 | 13.64                                | 6.27                                                                                                                                                                                                                                                                                            | 7.90                          | 61.39                                                                                                                                                                                                                                      | 1346.37      | 1348.09                                                                                                                                                                               | 1463.87      | 1463.87                                                                                                                          | 1463.87          | 1463.87                                                                     | 1945.87          |                      |
| 51                                                          | INDUSTRIAL GROUP (480)          | 1023.32                   | +0.6                                                                                                                                                                                                                                                                                                                                                 | 13.92                                | 5.68                                                                                                                                                                                                                                                                                            | 3.24                          | 30.96                                                                                                                                                                                                                                      | 1050.56      | 1061.90                                                                                                                                                                               | 1063.82      | 1063.82                                                                                                                          | 1063.82          | 1063.82                                                                     | 1284.74          |                      |
| 53                                                          | Oil & Gas (20)                  | 2292.02                   | +1.7                                                                                                                                                                                                                                                                                                                                                 | 7.46                                 | 5.25                                                                                                                                                                                                                                                                                            | 12.54                         | 64.75                                                                                                                                                                                                                                      | 2285.70      | 2289.67                                                                                                                                                                               | 2297.33      | 2297.33                                                                                                                          | 2297.33          | 2297.33                                                                     | 2726.54          |                      |
| 54                                                          | 540 SHARE INDEX GROUP           | 1027.12                   | +0.2                                                                                                                                                                                                                                                                                                                                                 | 10.64                                | 5.50                                                                                                                                                                                                                                                                                            | 7.78                          | 31.27                                                                                                                                                                                                                                      | 1076.29      | 1076.29                                                                                                                                                                               | 1085.16      | 1085.16                                                                                                                          | 1085.16          | 1085.16                                                                     | 1307.74          |                      |
| 61                                                          | FINANCIAL GROUP (177)           | 130.90                    | +1.5                                                                                                                                                                                                                                                                                                                                                 | 24.64                                | 7.53                                                                                                                                                                                                                                                                                            | 3.31                          | 22.79                                                                                                                                                                                                                                      | 127.29       | 127.29                                                                                                                                                                                | 127.29       | 127.29                                                                                                                           | 127.29           | 127.29                                                                      | 1307.74          |                      |
| 62                                                          | Banks (9)                       | 664.57                    | +2.2                                                                                                                                                                                                                                                                                                                                                 | 24.59                                | 8.64                                                                                                                                                                                                                                                                                            | 5.32                          | 41.50                                                                                                                                                                                                                                      | 650.43       | 655.93                                                                                                                                                                                | 665.93       | 665.93                                                                                                                           | 665.93           | 665.93                                                                      | 824.74           |                      |
| 65                                                          | Insurance (Liffe) (7)           | 1247.57                   | +2.2                                                                                                                                                                                                                                                                                                                                                 | -                                    | 6.15                                                                                                                                                                                                                                                                                            | -                             | 54.97                                                                                                                                                                                                                                      | 1233.20      | 1276.01                                                                                                                                                                               | 1280.95      | 1287.78                                                                                                                          | 1287.78          | 1287.78                                                                     | 1580.36          |                      |
| 66                                                          | Insurance (Composites) (6)      | 536.76                    | +1.0                                                                                                                                                                                                                                                                                                                                                 | -                                    | 7.91                                                                                                                                                                                                                                                                                            | -                             | 27.35                                                                                                                                                                                                                                      | 526.46       | 542.90                                                                                                                                                                                | 552.72       | 552.72                                                                                                                           | 552.72           | 552.72                                                                      | 658.78           |                      |
| 67                                                          | Insurance (Brokers) (4)         | 765.26                    | +1.0                                                                                                                                                                                                                                                                                                                                                 | 11.70                                | 8.45                                                                                                                                                                                                                                                                                            | 11.17                         | 40.46                                                                                                                                                                                                                                      | 751.70       | 776.63                                                                                                                                                                                | 779.96       | 779.96                                                                                                                           | 779.96           | 779.96                                                                      | 984.74           |                      |
| 68                                                          | Life Insurance (17)             | 1212.31                   | +2.9                                                                                                                                                                                                                                                                                                                                                 | -                                    | 12.31                                                                                                                                                                                                                                                                                           | -                             | 12.31                                                                                                                                                                                                                                      | 1212.31      | 1212.31                                                                                                                                                                               | 1212.31      | 1212.31                                                                                                                          | 1212.31          | 1212.31                                                                     | 1307.74          |                      |
| 69                                                          | Property (477)                  | 837.71                    | +4.0                                                                                                                                                                                                                                                                                                                                                 | 9.08                                 | 5.86                                                                                                                                                                                                                                                                                            | 14.60                         | 24.52                                                                                                                                                                                                                                      | 823.50       | 845.73                                                                                                                                                                                | 853.95       | 853.95                                                                                                                           | 853.95           | 853.95                                                                      | 1036.95          |                      |
| 70                                                          | Other Financial (22)            | 235.20                    | +0.2                                                                                                                                                                                                                                                                                                                                                 | 11.54                                | 7.51                                                                                                                                                                                                                                                                                            | 11.39                         | 30.90                                                                                                                                                                                                                                      | 234.76       | 235.22                                                                                                                                                                                | 245.00       | 245.00                                                                                                                           | 245.00           | 245.00                                                                      | 305.76           |                      |
| 71                                                          | Investment Trusts (66)          | 971.05                    | +0.3                                                                                                                                                                                                                                                                                                                                                 | -                                    | 4.07                                                                                                                                                                                                                                                                                            | -                             | 24.36                                                                                                                                                                                                                                      | 974.78       | 988.90                                                                                                                                                                                | 1001.20      | 1001.20                                                                                                                          | 1001.20          | 1001.20                                                                     | 1262.55          |                      |
| 91                                                          | Overseas Traders (5)            | 1100.82                   | +0.0                                                                                                                                                                                                                                                                                                                                                 | 13.08                                | 5.87                                                                                                                                                                                                                                                                                            | 9.10                          | 59.66                                                                                                                                                                                                                                      | 1079.53      | 1112.32                                                                                                                                                                               | 1127.20      | 1127.20                                                                                                                          | 1127.20          | 1127.20                                                                     | 1427.70          |                      |
| 99                                                          | ALL-SHARE INDEX (678)           | 965.39                    | +2.3                                                                                                                                                                                                                                                                                                                                                 | -                                    | 5.94                                                                                                                                                                                                                                                                                            | -                             | 33.89                                                                                                                                                                                                                                      | 962.59       | 979.29                                                                                                                                                                                | 976.23       | 976.23                                                                                                                           | 976.23           | 976.23                                                                      | 1186.44          |                      |
|                                                             |                                 | Index<br>No.              | Day's<br>Change<br>% <td>Index<br/>No.</td> <td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%</td></td></td></td></td></td> | Index<br>No.                         | Day's<br>Change<br>% <td>Index<br/>No.</td> <td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%</td></td></td></td></td> | Index<br>No.                  | Day's<br>Change<br>% <td>Index<br/>No.</td> <td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%</td></td></td></td> | Index<br>No. | Day's<br>Change<br>% <td>Index<br/>No.</td> <td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%</td></td></td> | Index<br>No. | Day's<br>Change<br>% <td>Index<br/>No.</td> <td>Day's<br/>Change<br/>%<td>Index<br/>No.</td><td>Day's<br/>Change<br/>%</td></td> | Index<br>No.     | Day's<br>Change<br>% <td>Index<br/>No.</td> <td>Day's<br/>Change<br/>%</td> | Index<br>No.     | Day's<br>Change<br>% |
| DOW-JONES SHARE TRUSTS                                      |                                 | 1986.7                    | +0.2                                                                                                                                                                                                                                                                                                                                                 | 1986.7                               | +0.2                                                                                                                                                                                                                                                                                            | 1986.7                        | +0.2                                                                                                                                                                                                                                       | 1986.7       | +0.2                                                                                                                                                                                  | 1986.7       | +0.2                                                                                                                             | 1986.7           | +0.2                                                                        | 1986.7           | +0.2                 |

## RISES AND FALLS YESTERDAY

|                                          | Rises      | Falls      | Same       |
|------------------------------------------|------------|------------|------------|
| British Funds                            | 13         | 54         | 28         |
| Corporations, Dominion and Foreign Bonds | 1          | 4          | 74         |
| Industrial                               | 262        | 497        | 24         |
| Financial and Properties                 | 123        | 250        | 34         |
| Oils                                     | 15         | 33         | 4          |
| Plantations                              | 56         | 29         | 7          |
| Wines                                    | 28         | 104        | 104        |
| Others                                   |            |            |            |
| <b>Totals</b>                            | <b>518</b> | <b>975</b> | <b>141</b> |

## EQUITIES

[illegible]

| Issue | Amount | Latest | 1990 | Closing |
|-------|--------|--------|------|---------|
|-------|--------|--------|------|---------|

[illegible]

| First Dealings | Sept. 17 |
|----------------|----------|
| ...            | ...      |

**THE APPROACHING** anniv. of discount to fair value with a firm equity options

September futures and options and the difficulty of trading in the underlying equity market held the reins of the derivative markets yesterday.

Institutions dominated dealing in the September and December FT-SE contracts in the Libe by rolling over from the September issue and into the December contract.

The September issue spent most of the morning around a 10-point discount to fair value. It was squeezed up by the US GNP report and optimism over the S & P 500. The American Express and Wall Street journals both opened stronger than expected.

Over 9,087. The December issue which closed at 2,080, more than 20 points cheaper than its estimated fair value, lease saw its highest bid of 2,060.

The continuing trend of FT-SE option business in the London Traded Options Market appeared early in the day when BZW made a heavy and bullish trade in Euro FT-SE 100 call options.

BZW bought 1,500 calls and sold 1,500 puts in the October lease as a synthetic future deal, a 'way of buying into the equivalent of a call option'.

It was the belief that the market is ready to climb that the deal made up the bulk of the Euro FT-SE's final 3,883 turnover.

However, most of the business was mildly bearish and continuing on a continuation of gloom.

Institutions realised that the market was still in a slump, and because they have been tight or stocks, they have been outperforming expectations and were ready to induce in some portfolio re-aligning.

The turnover of 28,937 contracts (18,182 calls and 20,785 puts), and the turnover of 13,868 in the normal FT-SE option mirrored the previous day's levels.

Options trading in the September stars were BP (with a turnover of 2,488), STC (1,323), Marks & Spencer (1,290) and British Tele-

| It ended up at 1,556, a 3-point |     |          |            |         |      |          |            |         |     | over which left it way above the |            |         |     |          |            |         |     |          |            | corn (1949). |     |          |            |         |      |  |  |  |  |
|---------------------------------|-----|----------|------------|---------|------|----------|------------|---------|-----|----------------------------------|------------|---------|-----|----------|------------|---------|-----|----------|------------|--------------|-----|----------|------------|---------|------|--|--|--|--|
| GULLS                           |     |          |            |         | PETS |          |            |         |     | GULLS                            |            |         |     |          | PETS       |         |     |          |            | GULLS        |     |          |            |         | PETS |  |  |  |  |
| Optim                           | Set | Ad. Male | Ad. Female | Ad. Imm | Set  | Ad. Male | Ad. Female | Ad. Imm | Set | Ad. Male                         | Ad. Female | Ad. Imm | Set | Ad. Male | Ad. Female | Ad. Imm | Set | Ad. Male | Ad. Female | Ad. Imm      | Set | Ad. Male | Ad. Female | Ad. Imm |      |  |  |  |  |
| ADM (L)                         | 420 | 20       | 30         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 460 | 5        | 19         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        | 18         | 32      | 8    | 20       | 25         | 25      | 25  | ADM (L)                          | 330        | 17      | 32  | 37       | 6          | 12      | 17  | ADM (L)  | 220        | 16           | 22  | 24       | 8          | 13      | 14   |  |  |  |  |
| ADM (L)                         | 500 | 3        |            |         |      |          |            |         |     |                                  |            |         |     |          |            |         |     |          |            |              |     |          |            |         |      |  |  |  |  |

[illegible]

| PRICE   | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|---------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| INRACES | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 | 265 | 266 | 267 | 268 | 269 | 270 | 271 | 272 | 273 | 274 | 275 | 276 | 277 | 278 | 279 | 280 | 281 | 282 | 283 | 284 | 285 | 286 | 287 | 288 | 289 | 290 | 291 | 292 | 293 | 294 | 295 | 296 | 297 | 298 | 299 | 300 |
|         | 168 | 169 | 170 | 171 | 172 | 173 | 174 | 175 | 176 | 177 | 178 | 179 | 180 | 181 | 182 | 183 | 184 | 185 | 186 | 187 | 188 | 189 | 190 | 191 | 192 | 193 | 194 | 195 | 196 | 197 | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |

|    |                 |       |       |       |
|----|-----------------|-------|-------|-------|
| 20 | 18   Preference | 13.06 | 13.08 | 10.39 |
|----|-----------------|-------|-------|-------|

40 Opening Index: 1991: 9; 9 am 2004: 6; 10 am 1997: 2; 11 am 2000: 8; Noon 1993: 7; 1 pm 1987: 1; 2 pm 1991: 5; 3 pm 1998: 3; 4 pm 1997: 5; 4.10 pm 1998: 0; (a) 9.03 am (b) 12.37 pm ↑ Flat index. Rights and lower record, base data, values and constituent changes are published in Saturday boxes. A list of constituents is available from the Publishers, *The Financial Times*, Number One, Southwark Bridge, London SE1 9HL, price 15p, by

1.5A



521 من الامارات

FINANCIAL TIMES WEDNESDAY SEPTEMBER 26 1990

27

## An award winning advertisement for ITV.

Once again we have received acclaim for our programmes from around the world.

In May we were presented with the world's top entertainment prize, "The Golden Rose of Montreux", for the comedy 'Mr. Bean'. Last week we were awarded two prestigious 'Prix Italia' television awards.

These were for the documentary 'Hello, Do You Hear Us? Red Hot' and for the environmental programme 'Can Polar Bears Tread Water?'

A third special award was also presented for the arts programme 'Una Stravaganza Dei Medici' which we made for Channel 4. With this kind of range and quality, it's hardly surprising that, every

day over the last four months, we've also picked up more viewers than BBC1.

Popular quality television, made in Britain for British viewers, and admired worldwide.



## UK COMPANY NEWS

## Scottish Widows makes agreed bid for Connell

By David Barchard

SCOTTISH WIDOWS FUND, the large Scottish mutual life assurance group, yesterday made an agreed £48.3m cash offer for Connell, the London-based estate agency chain which operates mainly in the south east.

The deal will give Scottish Widows, until now one of the few large insurance groups without an estate agency operation, a network of 112 residential agencies and 19 provincial commercial offices.

The existing board and senior management at Connell will be retained and Scottish Widows said yesterday that it would support plans by the Connell board to expand the network.

The deal is the latest step by Scottish Widows to broaden the ways in which its distributes its products to the market, by building up a network of appointed representatives among 100 companies, mostly brokers.

"The attraction of Connell's to us is the strength of its man-

agement team," Mr Alisdair Buchanan, marketing manager at Scottish Widows said.

Connell is the 12th largest chain in the UK and claims to be the largest remaining independent estate agency operation. In the past year the company has prided itself on its ability to stay in the black at a time when most agency networks are making heavy losses.

In the first half of the year, Connell's pre-tax profits rose by 12 per cent to £2.83m according to results announced yesterday by Mr John Simson, Connell's chairman. House sales by the agency reached 4,887, 28 per cent more than in the first half of 1989.

Mr Simson said Connell had remained profitable by cutting its costs at the outset of the recession in the housing market and was now well poised to take advantage of market improvements.

"This deal with Scottish Wid-

ows will now enable us to

escape from the restrictions attached to being a small listed company in an unfashionable sector which have been a deterrent to growth."

Scottish Widows, who are being advised by Kleinwort Benson, are offering 194p per share, giving shareholders a 44 per cent premium on the closing price for Connell's shares on Monday night.

Mr Buchanan said yesterday that Scottish Widows had already purchased 30.1 per cent of the Connell equity.

The main shareholders of

## Mecca £42m in red and no pref. dividend

By David Owen

MECCA LEISURE, which was taken over by Rank Organisation in a £490m agreed offer earlier this year, yesterday reported a £42.2m interim pre-tax loss and omitted to declare a dividend on its convertible preference shares.

The group said that it would consider the situation regarding the preference shares "once the audited accounts for the ten months to 31st October 1990 are available in January 1991."

Just under 15 per cent of the 304m shares remain outstanding. "This is not a company in a fit state to be paying a dividend on its preference shares," said Mr Michael Gifford, managing director.

"There will be for many years a company called Mecca Leisure that is a subsidiary of the Rank Organisation."

Should the board of that company decide that it was capable of paying the dividend at some point in the future, then it would do so.

Trading profit for the six months to June 30 slumped to £29.9m from £49.1m in 1989, with the downturn particularly pronounced in the holidays and machines divisions.

Turnover moved ahead from £255.5m to £287.5m. Net interest costs of £27.3m (£17.5m) meant that profit before exceptional items amounted to just £2.7m (£21.6m).

The company took £44.9m of exceptional charges, the bulk of which were accounted for by a £28.4m writedown in respect of properties held for disposal and a £12.5m loss on the July sale of Maxims casino.

An unspecified profit which will arise on the sale of the Claremont casino was not included since the group said the sale was the subject of a conditional contract.

There was also a £5.8m extraordinary charge arising mainly from the cost of defending the Rank bid.

The deal created Britain's largest leisure group with annual sales of more than £1.6bn.

"The problem with Mecca Leisure Group is its balance sheet," Mr Gifford concluded. "We bought Mecca for the trading profit that we believe it will generate in the future and as a result of Rank's ownership."

Rank said that it had provided funds to Mecca and taken action to satisfy the immediate concerns of Mecca's bankers since its offer went unconditional.

Rank shares closed ahead 5p at 528p.

## Espirito Santo makes over \$35m

With good results across almost the whole range of businesses, Espirito Santo Financial increased first half pre-tax profit from \$36.7m to \$38.17m, or 115.6m.

The company is Luxembourg based, and is the holding concern for the international financial activities of the Espirito Santo Group.

Most important operations are in Portugal, where it anticipated benefiting from the growth in the economy. It also operates in Switzerland, France and Spain, and is looking at the possibilities of starting in the UK.

Net income for the half year was \$14.5m (\$13.24m), or \$1.85 (£1.90) per share on increased capital.

## New outlets help lift Kwik-Fit by 4.5%

By Jane Fuller

KWIK-FIT Holdings, the retailer of tyres, exhausts and other automotive parts which opened 107 new centres last year, saw pre-tax profit advance by 4.5 per cent from £9.62m to £10.05m in the six months to August 31.

Turnover increased by 24 per cent to £230.81m (£97.07m) and operating profit by 13 per cent to £12.3m (£10.4m). Interest payments doubled to £2.92m (£1.47m).

The market, which had been expecting a pre-tax figure of between £8m and £9m, welcomed the performance with a 11p rise in the share price to 68p.

Mr Tom Farmer, chairman and chief executive of the Edinburgh-based company, said the group had recovered from a weak second half of last year, when operating profit fell below £5m because of expansion costs and the mild winter.

With the number of outlets totalling 609 in February, of which 450 were in the UK, this year's effort was focused on improving profit from the existing network.

In terms of sales, tyres accounted for 44 per cent, exhausts for 33 per cent and brakes, introduced last year, for 5 per cent.

Mr Peter Holmes, marketing director, said tyre sales had increased by 22 per cent and exhausts by 15 per cent. Both had improved market share.

According to Mr Farmer, the market for replacement exhausts was improving for the first time in three years. The trough had been caused by a switch to systems with a life of five years instead of three.

Turnover from supplying fleet operators with tyres and exhausts was on course to double to £20m this year.

Overall, gross margins had been improved by tighter con-



Tom Farmer: exhaust market improving for first time in three years

trols, particularly of labour costs and stock.

Borrowings had been reduced by £4m to £40m, bringing down gearing from 70 to 60 per cent. Mr Farmer expected it to fall further as net openings would be only about 10 this year.

Overseas, the group had profitable Dutch (110 outlets) and Irish operations, but was losing money on its French business. Mr Farmer said the UK accounted for almost all the profit.

Earnings per share rose to 3.53p (3.76p). The interim dividend is 1.1p (1.04p).

## COMMENT

The openings which ate into the previous half's profit have borne fruit in spite of the squeeze on UK consumer spending. The unexpected strength of the performance revived the theory that when people stop buying new cars they spend more on parts for their old ones.

However, the recovery in the share price might have been a bit overdone, bearing in mind the continuing trend towards more durable parts and constraints on demand, particularly on the corporate

side where margins are tighter anyway.

Although the reduction of gearing was welcome, interest cover seemed a bit tight at little more than four in a good half.

The second half performance was partly dependent on the weather: the icier and saltier it is, the better. Upgraded forecasts range from £16m to £18m, giving a prospective p/e of between 10 and 11. Although interest is ginged up by Continental's 15 per cent stake, yesterday's price rise more than took the cheapness out of the shares.

## Reebok expects third quarter earnings fall

Reebok International, the US sports footwear company in which the Pentland Group has a 31 per cent stake, expects earnings to fall from 44 cents to 33-35 cents per share in the third quarter to September 30.

The decline was mainly due to lower US sales of the Reebok brand shoes and higher advertising costs, Mr Paul Fireman, the chairman said.

However, the order backlog in the US was 15 per cent higher by mid-September, and sales growth in the fourth quarter should see earnings reach the level of a year ago at 30 cents per share for the quarter and \$1.53 for the year.

Reebok reported earnings of 84 cents per share for the first six months, against 79 cents a year ago. It expects an improved performance in 1991.

Pentland, the consumer group, is seeking to sell its stake in Reebok. Last month it suspended the sale when Reebok shares slid to \$13.4, from \$18 in June.

## Richmond Oil plans to raise a further £31m

By Richard Gourley

RICHMOND OIL and Gas, the start-up US energy development, company yesterday announced plans to raise £31m (\$57m) to help acquire and develop oil and gas interests in Texas. The company came to the London market last July with a poorly received public launch.

The 28m new shares will be placed at 125p with institutions with a clawback for existing shareholders on a 2-for-5 basis. The placing will be underwritten by County NatWest and Gilbert Elliot.

The shares closed yesterday down 11p at 130p. Richmond is paying \$85m (£46m) for the 93,000 acres Johnson Ranch Property in Loving County, Texas, some 52,000 acres of which is freehold. The property has 3,23m barrels and 3,800m cubic feet of proven and probable oil and gas reserves.

The proceeds of the placement will be used for an

immediate \$33m payment to the former owners, majority held by Merrill Lynch International of New York, and will add about \$24m to working capital to help develop more than 200 new oil and gas well locations. The company will be taking on £28m of debt.

Richmond and Merrill Lynch agreed the purchase price in June, before the current rise in the oil price. It is already operating a lease on 3,000 acres of the Johnson Ranch, where it produces the bulk of its 600 barrels of oil and 2m cubic feet of gas a day from 23 wells.

Richmond's public launch last July was one of the least successful issues the London market has seen. Only 12.2 per cent of the £30m share offering was taken up after the market reacted cautiously to Richmond's lack of track record.

## Polly Peck revives dormant Swiss offshoot

By Haig Simonian in Nyon, Switzerland and Clay Harris in London

POLLY PECK International has revived a dormant Swiss subsidiary whose registered purposes are identical with the businesses carried on by its parent company.

The company, Elbise SA, is legally based at the same convalescent home in the village of Givrins as Nadir Investments, a private investment company linked to Mr Asil Nadir, Polly Peck's chairman and chief executive.

In London, Polly Peck said Elbise had "recently been revived to pay the salary of Mr Asil Nadir, a Swiss citizen, who co-ordinates Polly Peck's transport operations for Europe out of Switzerland."

Despite this limited role, the statutes of the revived Elbise - dated May 7 of this year - list its activities as trading in fruit and vegetables, textiles, clothing, electronic goods and packaging materials, all businesses in which Polly Peck is engaged or was at the time.

Formerly headquartered in Fribourg, Elbise was transferred in May to the Domaine de Leydeuf, the Givrins headquarters for Nadir Investments.

Elbise, which means suit or dress in Turkish, was listed as a subsidiary in Polly Peck's accounts for the year to July 31 1987, but has not appeared in the accounts for the two subsequent years. It will be listed in the accounts for 1990, Polly Peck said.

Mr Botfield, one of Elbise's two listed executives, said yesterday that the company was purely involved in co-ordinating Polly Peck's international transport activities. According to Mr

Botfield, it was understandable to list Elbise's activities as being so similar to those of Polly Peck, in view of its transport function for the group.

Asked why such Elbise should be based in a Swiss haven, rather than at Polly Peck's London headquarters or elsewhere, Mr Botfield drew attention to Geneva's good transport links and its convenient location in the middle of Europe.

A Swiss resident for the past 26 years, Mr Botfield said he had no links with Nadir Investments, or with any of the staff based at the Domaine de Leydeuf. "I have no idea at all what it [the company] does," he said.

Mr Botfield said he had met Mr Jason Davies, the former UK stockbroker who lives in nearby Founex, a number of times, but he said he did not have close links with Mr Davies or any idea of his whereabouts. Mr Davies' transactions in Polly Peck shares have been investigated

by the Stock Exchange's insider dealing group.

Mr Botfield said Elbise, which now has its offices in the village of Givrins, a few minutes away down the road, had been resident at the Domaine de Leydeuf only for a short period.

However, official records at the commercial register at Nyon, the main administrative centre covering Givrins, give no details of the latest change of location.

Mr Botfield took his present position at Elbise on May 29, according to the official register. Meanwhile, Mr Robert Fehrmann, a resident of Geneva, is listed as being the company's administrator as of May 9. The official records at Nyon also confirmed that Mr Davies became a director of Nadir Investments on May 14 this year.

Mr Davies' appointment as the fifth member of the company's management came seven months after an increase in Nadir Investments' capital to \$120,000 from \$50,000.

Although Mr Asil Nadir himself is not listed as an executive of Nadir Investments, a communal official at Givrins said that his application for a residence permit had described him as the administrator of Nadir Investments.

The official also said Mr Nadir's one-year residence permit had expired on September 1. His lawyer had told the official that Mr Nadir was not at present in Switzerland, but that the formalities for renewing his permit would be completed shortly.

Mr Nadir has been seen in the village of Givrins from time to time, according to residents. Official matters, such as the renewal of his residence permit, are handled by his lawyer, Mr Jean Heim.

Mr Heim, a prominent Lausanne-based attorney, is also chairman of Nadir Investments. He was unavailable for comment yesterday.

See Lex

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange and is published on 26 September 1990.

Listing Particulars relating to The Thai Development Capital Fund Limited ("the Fund") have been delivered to the Registrar of Companies in England and Wales. Application has been made to the Council of The Stock Exchange for the Ordinary Shares and the Warrants (and for the Ordinary Shares to be allotted pursuant to any exercise of the subscription rights attaching to the Warrants) of the Fund to be issued pursuant to the placing described below to be admitted to the Official List. It is expected that the Ordinary Shares and Warrants will both be admitted to the Official List and that dealings in each, separately, will commence on 1 October 1990.

### THE THAI DEVELOPMENT CAPITAL FUND LIMITED

(incorporated with limited liability under the law of the Cayman Islands with registered number 358655)

Placing of  
1,500,000  
Ordinary Shares of US\$0.10 each  
at a price of US\$10.60 per share  
(payable in full on allotment)

and 300,000 Warrants\*

in units of 5 Shares and 1 Warrant

by  
Crosby Securities (U.K.) Limited - UK Placing  
Crosby Securities Limited - International Placing

At the discretion of Crosby Securities Limited the placing may be increased to up to 3,000,000 Ordinary Shares and 600,000 Warrants. These additional Ordinary Shares and Warrants will be issued on the same terms and conditions which apply to the rest of the Placing.

Share capital following the Placing  
(assuming full subscription)

| No. of Shares authorised | No. of Shares issued (fully paid) |
|--------------------------|-----------------------------------|
| 2<br>8,999,980           | 2<br>1,500,000                    |

Founder Shares of US\$1 each  
Ordinary Shares of US\$0.10 each

Listing Particulars relating to the Fund are available from The Stock Exchange micro-fiche service. Copies of the Listing Particulars may be obtained (for collection only) during normal business hours (Saturdays and public holidays excepted) up to and including 28 September 1990 from The Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD, and up to and including 8 October 1990 from:

Crosby Securities (U.K.) Limited  
98, Floor, 95 Aldwych  
London WC2B 4JF

Smith New Court Plc  
Chetwynd House  
24 St Swithun's Lane  
London EC4N 8AE

\* Subscribers for Ordinary Shares in the Placing will receive one Warrant for each five Ordinary Shares registered in their name. Each Warrant confers the right to subscribe for one Ordinary Share at US\$10.00 on 31 March in any one of the years 1992 to 1996 inclusive

26 September 1990

This announcement appears on a matter of record only.

# MEB

## Midlands Electricity PLC

### £400,000,000

#### Revolving Credit Facility

Arranged by

Midland Montagu

Underwriters

The Sumitomo Bank, Limited

Canadian Imperial Bank of Commerce

Deutsche Bank Aktiengesellschaft

Midland Bank plc

The Mitsubishi Bank, Limited

Morgan Guaranty Trust Company of New York

Union Bank of Switzerland

Lead Managers

Bayerische Landesbank Girozentrale

The Dai-ichi Kangyo Bank, Limited

The Nikko Bank (UK) plc

The Sanwa Bank, Limited

Managers

Den Danske Bank Aktieselskab

The Industrial Bank of Japan, Limited

Postbank Ltd.

The Yasuda Trust and Banking Company Limited

Participants

Amsterdam-Rotterdam Bank N.V.

The Mitsui Bussan Kaisha Bank Limited

The Toronto-Dominion Bank

Baring Brothers & Co. Limited

Agents

Samuel Montagu & Co. Limited

September 1990



## UK COMPANY NEWS

## Shares in PFG Hodgson slip 9% on results

By Andrew Hill

SHARES in PFG Hodgson Kenyon International slipped nearly 9 per cent yesterday after Britain's largest quoted funeral director disappointed the City with first-half profits of \$6.31m before tax.

PHK said the profits - the first six-month figures since last July's merger - were 19 per cent ahead of the equivalent last year for the two merged companies, Hodgson Holdings and Kenyon Securities.

But investors were upset by the news that PHK's attempt to carve a larger niche in the monumental masonry business had failed to match management expectations.

The division - the largest after the core funeral business - lost \$85,000 in the first half and is unlikely to show benefits of reorganisation until the second quarter of 1991. Analysts had expected the division to make \$1m or \$2m this year and PHK's shares slipped 13p on the day to 137p.

PHK's borrowings were also somewhat higher than expected at \$25m. That included \$5m of finance for the group's new fleet of limousines and hearses.

Interest charges knocked \$1.54m off operating profits. The group also had trouble selling surplus assets because of the tough property market.

As chairman of Hodgson Holdings, Mr Howard Hodgson, PHK's chief executive, pursued a policy of rapid expansion by acquisition. PHK's growth was more likely to be organic, the group said yesterday.

Only seven acquisitions were made during the first half of 1990 for just \$1.6m. With the UK death rate static PHK cannot count on the funerals division for growth, and may rely on diversified operations such as executive limousine hire.

Group turnover was 10 per cent higher at \$26m, than equivalent figures in the first half. Earnings per share reached 7.5p and the group declared a second interim dividend of 2.1p. The first interim, for the three months to December 31, was 1.2p.

Some 24 per cent of PHK is owned by Pompes Funèbres Générales, the funeral directing subsidiary of Lyonnaise des Eaux, which has just merged with Dumez, the construction company.

## Shares in Goode fall after profit warning

By Andrew Bolger

SHARES in Goode Durrant fell 5p to 80p yesterday after shareholders were given a profits warning by Mr Michael Waring, chairman of this vehicle, housebuilding and finance management group.

The shares fell although Waring said, a company controlled by trusts associated with the Nash family and registered in the British Virgin Islands, announced that it had lifted its stake in the group from 19.8 per cent to 22.25 per cent.

Mr Waring reminded yesterday's AGM that in July he had told shareholders he feared the year to next April would be demanding and said Goode Durrant could not be immune from the present economic climate.

He added: "Our first-quarter results indicate that, while all divisions are trading profitably, some are unlikely to achieve the levels of profits anticipated for the half year."

Mr Waring said that pre-tax profits for the current year were unlikely to match the record level of \$13.5m achieved in the year ended April 30 1990 but were nevertheless expected to exceed the \$11.2m for the previous year.

A motion to re-elect two directors was carried by 73 per cent to 27 per cent after Waring requested a poll. Mr Tim Nash, a director of Waring, said he had nothing against the two directors personally, but opposing the motion was the only way open to his company of opposing the current board's stewardship of the company.

A resolution to renew the directors' right to issue new shares was approved by 70 per cent to 30 per cent. However, because it was a special resolution it required a 75 per majority and therefore failed.

Mr Nash declined to elaborate on his company's intentions regarding its growing stake in Goode Durrant. However, he said he was anxious to see the group focus its current activities, which were all exposed to the same part of the economic cycle.

## Meat trader who may face a financial abbatoir

### Banks take a vital decision today on Goodman International, Kieran Cooke reports

The future of Goodman International, Europe's biggest beef processing and exporting company, could be determined by a vital meeting in Dublin today of more than 30 banks.

The banks, owed more than £450m by Goodman International, will decide whether or not to give further emergency funding to the group. This is a crucial stage in the effort to keep the group afloat which is being made by Mr Peter Fitzpatrick, the examiner appointed to Goodman International by the Dublin High Court under legislation rushed through the Irish parliament late last month.

Mr Fitzpatrick says that existing funds will be exhausted by the end of this week. If the banks refuse funding today, he will either have to look elsewhere for a national cash - or consign Goodman International to the financial abbatoir.

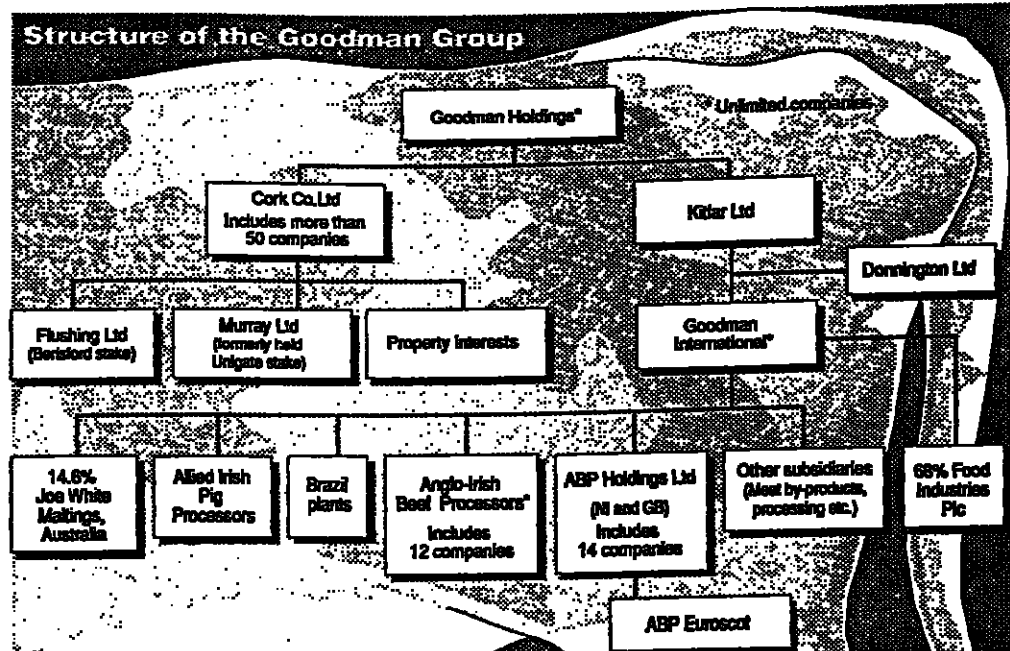
The High Court has asked him to report by October 10 on whether Goodman International can be saved. He will conclude it can, but only if there is a way to refinance or restructure the company's huge debts. For that he needs the co-operation of its bankers.

But some of the banks which have lent money to Goodman International have doubts. To say the least, they feel that Mr Larry Goodman, head of the labyrinth of private companies which come within the Goodman group, misled them.

Quite how more than 30 banks, including some of the top names, allowed themselves to become so deeply involved in the Goodman debacle is far from clear.

Bankers were clearly impressed by the mystique surrounding Mr Goodman. They understood him to have close connections with senior figures in the Irish government. But they apparently did little research into how Goodman International was structured or the state of its financial affairs.

Having advanced substantial loans, most of them made over an 18-month period in 1988-89, they failed to monitor how the cash was used. Most crucially, they did not ask for any security and were ready lenders. Now they are desperate to recover at least some of their money.



a. Cork Ltd consists of at least 54 companies, 31 of these Irish registered - have been brought under the Examiner's control following recent court actions. The rest including Flushing and Murray, are registered elsewhere. According to Goodman spokesmen it has been agreed that the assets of these additional non-Irish companies also be placed under the Examiner's control.

b. Kilar is a composite of the names of Mr Larry Goodman and his wife, Vicky. (One of the Cork companies is named Lark).

c. Nothing has become publicly known as yet about the activities of Donnington Ltd.

d. More than 90% of the shares in both Goodman Int. and Goodman International are held by Mr Larry Goodman.

e. Goodman Holdings and Goodman Int. are registered in Ireland. Kilar is Channel Islands registered. Cork Company is registered in Liechtenstein.

f. Anglo-Irish Beef Processors is a subsidiary of Goodman International (UK).

g. ABP Holdings Ltd is a subsidiary of Goodman International (UK).

h. Other subsidiaries include food processing etc.

i. ABP Eurocoast is a subsidiary of Goodman International (UK).

j. Goodman International (UK) is a subsidiary of Goodman International.

k. Goodman International (UK) is a subsidiary of Goodman International.

l. Goodman International (UK) is a subsidiary of Goodman International.

m. Goodman International (UK) is a subsidiary of Goodman International.

n. Goodman International (UK) is a subsidiary of Goodman International.

o. Goodman International (UK) is a subsidiary of Goodman International.

p. Goodman International (UK) is a subsidiary of Goodman International.

q. Goodman International (UK) is a subsidiary of Goodman International.

r. Goodman International (UK) is a subsidiary of Goodman International.

s. Goodman International (UK) is a subsidiary of Goodman International.

t. Goodman International (UK) is a subsidiary of Goodman International.

u. Goodman International (UK) is a subsidiary of Goodman International.

v. Goodman International (UK) is a subsidiary of Goodman International.

w. Goodman International (UK) is a subsidiary of Goodman International.

x. Goodman International (UK) is a subsidiary of Goodman International.

y. Goodman International (UK) is a subsidiary of Goodman International.

z. Goodman International (UK) is a subsidiary of Goodman International.

AA. Goodman International (UK) is a subsidiary of Goodman International.

AB. Goodman International (UK) is a subsidiary of Goodman International.

AC. Goodman International (UK) is a subsidiary of Goodman International.

AD. Goodman International (UK) is a subsidiary of Goodman International.

AE. Goodman International (UK) is a subsidiary of Goodman International.

AF. Goodman International (UK) is a subsidiary of Goodman International.

AG. Goodman International (UK) is a subsidiary of Goodman International.

AH. Goodman International (UK) is a subsidiary of Goodman International.

AI. Goodman International (UK) is a subsidiary of Goodman International.

AJ. Goodman International (UK) is a subsidiary of Goodman International.

AK. Goodman International (UK) is a subsidiary of Goodman International.

AL. Goodman International (UK) is a subsidiary of Goodman International.

AM. Goodman International (UK) is a subsidiary of Goodman International.

AN. Goodman International (UK) is a subsidiary of Goodman International.

AO. Goodman International (UK) is a subsidiary of Goodman International.

AP. Goodman International (UK) is a subsidiary of Goodman International.

AQ. Goodman International (UK) is a subsidiary of Goodman International.

AR. Goodman International (UK) is a subsidiary of Goodman International.

AS. Goodman International (UK) is a subsidiary of Goodman International.

AT. Goodman International (UK) is a subsidiary of Goodman International.

AU. Goodman International (UK) is a subsidiary of Goodman International.

AV. Goodman International (UK) is a subsidiary of Goodman International.

AW. Goodman International (UK) is a subsidiary of Goodman International.

AX. Goodman International (UK) is a subsidiary of Goodman International.

AY. Goodman International (UK) is a subsidiary of Goodman International.

AZ. Goodman International (UK) is a subsidiary of Goodman International.

BA. Goodman International (UK) is a subsidiary of Goodman International.

BB. Goodman International (UK) is a subsidiary of Goodman International.

BC. Goodman International (UK) is a subsidiary of Goodman International.

BD. Goodman International (UK) is a subsidiary of Goodman International.

BE. Goodman International (UK) is a subsidiary of Goodman International.

BF. Goodman International (UK) is a subsidiary of Goodman International.

BG. Goodman International (UK) is a subsidiary of Goodman International.

BH. Goodman International (UK) is a subsidiary of Goodman International.

BI. Goodman International (UK) is a subsidiary of Goodman International.

BJ. Goodman International (UK) is a subsidiary of Goodman International.

BK. Goodman International (UK) is a subsidiary of Goodman International.

BL. Goodman International (UK) is a subsidiary of Goodman International.

BM. Goodman International (UK) is a subsidiary of Goodman International.

BN. Goodman International (UK) is a subsidiary of Goodman International.

BO. Goodman International (UK) is a subsidiary of Goodman International.

BP. Goodman International (UK) is a subsidiary of Goodman International.

BQ. Goodman International (UK) is a subsidiary of Goodman International.

BR. Goodman International (UK) is a subsidiary of Goodman International.

BS. Goodman International (UK) is a subsidiary of Goodman International.

BT. Goodman International (UK) is a subsidiary of Goodman International.

BU. Goodman International (UK) is a subsidiary of Goodman International.

BV. Goodman International (UK) is a subsidiary of Goodman International.

BW. Goodman International (UK) is a subsidiary of Goodman International.

BX. Goodman International (UK) is a subsidiary of Goodman International.

BY. Goodman International (UK) is a subsidiary of Goodman International.

BZ. Goodman International (UK) is a subsidiary of Goodman International.

CA. Goodman International (UK) is a subsidiary of Goodman International.

CB. Goodman International (UK) is a subsidiary of Goodman International.

CC. Goodman International (UK) is a subsidiary of Goodman International.

CD. Goodman International (UK) is a subsidiary of Goodman International.

CE. Goodman International (UK) is a subsidiary of Goodman International.

CF. Goodman International (UK) is a subsidiary of Goodman International.

CG. Goodman International (UK) is a subsidiary of Goodman International.

CH. Goodman International (UK) is a subsidiary of Goodman International.

CI. Goodman International (UK) is a subsidiary of Goodman International.

CJ. Goodman International (UK) is a subsidiary of Goodman International.

CK. Goodman International (UK) is a subsidiary of Goodman International.

CL. Goodman International (UK) is a subsidiary of Goodman International.

CM. Goodman International (UK) is a subsidiary of Goodman International.

CN. Goodman International (UK) is a subsidiary of Goodman International.

CO. Goodman International (UK) is a subsidiary of Goodman International.

CP. Goodman International (UK) is a subsidiary of Goodman International.

CQ. Goodman International (UK) is a subsidiary of Goodman International.

CR. Goodman International (UK) is a subsidiary of Goodman International.

CS. Goodman International (UK) is a subsidiary of Goodman International.

CT. Goodman International (UK) is a subsidiary of Goodman International.

CU. Goodman International (UK) is a subsidiary of Goodman International.

CV. Goodman International (UK) is a subsidiary of Goodman International.

CW. Goodman International (UK) is a subsidiary of Goodman International.

CX. Goodman International (UK) is a subsidiary of Goodman International.

CY. Goodman International (UK) is a subsidiary of Goodman International.

CZ. Goodman International (UK) is a subsidiary of Goodman International.

DA. Goodman International (UK) is a subsidiary of Goodman International.

DB. Goodman International (UK) is a subsidiary of Goodman International.

DC. Goodman International (UK) is a subsidiary of Goodman International.

DD. Goodman International (UK) is a subsidiary of Goodman International.

DE. Goodman International (UK) is a subsidiary of Goodman International.

DF. Goodman International (UK) is a subsidiary of Goodman International.

DG. Goodman International (UK) is a subsidiary of Goodman International.

DH. Goodman International (UK) is a subsidiary of Goodman International.

DI. Goodman International (UK) is a subsidiary of Goodman International.

DJ. Goodman International (UK) is a subsidiary of Goodman International.

DK. Goodman International (UK) is a subsidiary of Goodman International.

DL. Goodman International (UK) is a subsidiary of Goodman International.

DM. Goodman International (UK) is a subsidiary of Goodman International.

DN. Goodman International (UK) is a subsidiary of Goodman International.

DO. Goodman International (UK) is a subsidiary of Goodman International.

DP. Goodman International (UK) is a subsidiary of Goodman International.

DQ. Goodman International (UK) is a subsidiary of Goodman International.

DR. Goodman International (UK) is a subsidiary of Goodman International.

DS. Goodman International (UK) is a subsidiary of Goodman International.

DT. Goodman International (UK) is a subsidiary of Goodman International.

DU. Goodman International (UK) is a subsidiary of Goodman International.

DV. Goodman International (UK) is a subsidiary of Goodman International.

DW. Goodman International (UK) is a subsidiary of Goodman International.

DX. Goodman International (UK) is a subsidiary of Goodman International.

DY. Goodman International (UK) is a subsidiary of Goodman International.

DZ. Goodman International (UK) is a subsidiary of Goodman International.

## Receivers in at Musterlin as banks refuse support

By Andrew Jack

MUSTERLIN GROUP, the troubled USM publisher, has gone into receivership under the shadow of heavy borrowings. Its shares were suspended on Monday.

Barclays Bank, the company's principal bankers, appointed an administrative receiver after the collapse of negotiations to sell and refinance Musterlin last Sunday.

"It is a very sad outcome, particularly for individual shareholders," said Mr Peter Nutting, chairman. "I don't think the company was very cleverly run in the past, but it could have been saved."

He estimated that a further \$500,000 loan was required to cover regular seasonal borrow-

ing requirements in the run-up to Christmas. "Unfortunately the bank felt unable to increase its \$7m exposure," he said.

"The burden of interest was crushing and there were substantial trading losses for the first six months of the year." Net debt stood at about \$10m.

Mr Nutting and another director were appointed to the board last May after Musterlin revealed pre-tax profits of \$384,000 in the year to December 31 1989, against expectations of about \$1.4m.

The chairman and a non-executive director resigned in July following a warning of "a very significant loss" for the interim results.

## Swiss stake in Leica up

DR STEPHAN Schmidheiny, the Swiss businessman, has taken his stake in Leica to 81.6 per cent following the sale by Dr Terence Gooding, former chairman, of his family's 10.5 per cent interest in the USM-listed optics company, writes David Owen.

Dr Gooding resigned his post earlier this month at the group's AGM. He was previously chairman of Cambridge Instrument, the UK company which formed Leica through its merger with Wild Leitz, the Swiss camera and optical

instruments group earlier this year.

Mr Markus Rauh, Leica chief executive, said that it was "definitely not" Mr Schmidheiny's intention to go private.

The merged entity is among the world's leading optical equipment groups with an annual sale of \$500m.

Dr Schmidheiny, whose directorships include Nestlé, Union Bank of Switzerland and ARB Asset Brown Boveri, paid 70p per unit for the additional shares. In London, Leica closed down 2p at 46p.

## Dean & Bowes

Dean & Bowes has increased its pre-tax profit by 12.5 per cent from £1.52m to £1.71m, in the opening half of 1990.

The group designs and refurbishes licensed premises, hotels and leisure centres. It is quoted on the USM but has decided to go for a full listing as soon as practicable.

The acquisition of Muschter Beheer Ter Aar, of Amsterdam, gave the group a significant foothold in Europe.

Turnover in the half year advanced 45 per cent to £19.2m (£13.27m). Earnings per share came to 7.2p (7.3p) and the interim dividend is held at 2.75p.

## MOBILE COMMUNICATIONS

The Financial Times proposes to publish this survey on:

11th October 1990

For a full editorial synopsis and advertisement details, please contact

Alison Barnard  
on 071 873 4148

or write to her at:

Number One  
Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## MALTA

The Financial Times proposes to publish this survey on:

16th October 1990

For a full editorial synopsis and advertisement details, please contact:

HENRY KRZYMUSKI  
on 071-873 3699

or write to him at:

Number One  
Southwark Bridge  
London  
SE1 9HL

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## Keep your fleet on the road but off your balance sheet

Sell and leaseback from Cowie Interleasing unlocks the capital you've got tied up in your fleet whether you've got 5 vehicles or 500. The idea's simple. First we buy up your fleet vehicles - often at book value. Then we lease the vehicles back to you at predictable monthly rates.

What's in it for you?

- a significant lump sum
- tighter cost control
- reduced administration
- off balance sheet financing
- tax advantages
- professional fleet maintenance and management.

Simply contact Jennie Walters (Midlands & South) or Christine Moffitt (North) for further details.

**COWIE Interleasing**

(Midlands & South)  
Brindley Wharf, Kidderley Port Road,  
Birmingham B16 0BE  
Tel: (021) 456 4444 Fax: (021) 456 4414

(North)  
Millfield House, Hylton Road,  
Sunderland SR4 7BA  
Tel: (091) 510 0494 Fax: (091) 514 4134

This advertisement has been issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or to purchase any securities in Mandarin Oriental International Limited ("Mandarin Oriental").

Application has been made to the Council of The Stock Exchange for all the issued Ordinary Shares of Mandarin Oriental to be admitted to the Official List. It is expected that listing will be granted on 28th September,



## GRANVILLE

### SPONSORED SECURITIES

| High | Low   | Company                     | Price | Change | Gross | Yield | P/E  |
|------|-------|-----------------------------|-------|--------|-------|-------|------|
| 343  | 270   | Asst. Brit. Ind. Ordway     | 270   | 0      | 10.3  | 3.8   | 7.3  |
| 30   | 19    | Arrington and Hedges        | 25    | 0      | 0     | 0     | 0    |
| 210  | 115   | Barton Group Co Prof (SE)   | 115   | 0      | 4.3   | 3.7   | 11.3 |
| 125  | 73    | Barton Group Co Prof (SE)   | 73    | 0      | 6.7   | 9.2   | 11.1 |
| 123  | 67    | Bray Technologies           | 67    | 0      | 4.7   | 7.0   | 11.1 |
| 110  | 80    | Brennell Corp. Prof         | 80    | 0      | 11.0  | 13.9  | 0    |
| 318  | 285   | CC Group Ordway             | 310   | 1      | 18.7  | 6.0   | 2.4  |
| 176  | 160   | CC Group 11% Conv. Prof     | 160   | 0      | 14.7  | 9.2   | 0    |
| 230  | 140   | Carbo Pils (SE)             | 220   | 0      | 8.0   | 3.5   | 12.9 |
| 110  | 109   | Carbo 7.5% Prof (SE)        | 110   | 0      | 10.3  | 9.4   | 0    |
| 7.5  | 0.125 | "Magnet Sp Non-Voting A Co" | 0.125 | 0      | 0     | 0     | 0    |
| 7.5  | 0.125 | "Magnet Sp Non-Voting B Co" | 0.125 | 0      | 0     | 0     | 0    |
| 30   | 15    | Idis Group                  | 35    | 0      | 8.0   | 22.9  | 2.0  |
| 145  | 98    | Jackman Group (SE)          | 97    | 0      | 4.3   | 4.4   | 8.7  |
| 245  | 230   | Matheson NV (AmSD)          | 230   | 0      | 11.0  | 8.3   | 3.9  |
| 158  | 98    | Robert-Johns                | 130   | 0      | 11.0  | 8.3   | 3.9  |
| 467  | 315   | Scruttons                   | 315   | 0      | 20.0  | 6.3   | 8.7  |
| 178  | 106   | Unicredit Europe Conv Prof  | 170   | 0      | 10.7  | 6.3   | 0    |
| 375  | 223   | Victory Drug Co. PLC        | 223   | 0      | 22.0  | 9.5   | 6.0  |
| 388  | 278   | W.S. Yates                  | 260   | 0      | 16.2  | 4.5   | 30.0 |

Securities designated (SE) and (AmSD) are dealt in subject to the rules and regulations of the ISE. Other securities listed above are dealt in subject to the rules of the ISE. These securities are dealt in strictly on a matched bargain basis. Neither independent Companies Exchange Limited nor Granville Davies Limited are market makers in these securities.

\* These securities are dealt on a restricted basis. Further details available.

Independent Companies Exchange Limited  
77 Mansell Street, London E1 6AF  
Telephone 071-488 1212  
Member of ISE

Granville Davies Limited  
77 Mansell Street, London E1 6AF  
Telephone 071-488 1212  
Member of ISE & TSA

## THIS YEAR, THE SMART MONEY IS IN LEATHER.

The smarter investor buys from the FT Collection - wallets, diaries and other luxury business accessories available by post.

Our new brochure is packed with products designed to enhance personal management - their elegance and practicality combine to make day-to-day planning simpler and more efficient.

Every item shows our commitment to providing quality and value in the finest traditions of English craftsmanship. Whatever you choose, the materials used are the very best - superior leather, lavish gilt, water marked FT-pink moiré silk. We also offer a comprehensive business gift service.

For full details on substantial discounts, publicity pages, gold blocking of company logos and more, ring us today.

For your FREE FT Collection 071-799 2002

brochure call us, fill in the coupon below or send us your business card.

To: FT Collection, FT Business Information Ltd., 50-64 Broadway, London SW1H 0DB.  
Tel: 071-799 2002. Fax: 071-799 2268. Telex: 927 282 FINTIM G.

Please send me the free FT Collection brochure ☐

Please send me details of your business gift service ☐

Name  Position

Company

Address

Postcode  Telephone

FT Business Information Ltd., Registered Office: Number One, Southwark Bridge, London SE1 9HL, Registered in England No. 980896.

## THE FT ESSENTIALS RANGE (As essential as the FT itself.)

The exclusive FT Essentials range (part of the FT Collection) could only have come from the Financial Times. Our experience ensures that everything is designed to make the right impression in terms of elegance and efficiency.

We've combined the finest materials and craftsmanship with a total practicality that's appreciated in today's business environment. Each product is lined in FT-pink moiré silk and is available in superb black finecell leather.

FT Essentials provide an excellent choice of business accessories from the immaculate FT Travel Organiser and FT Personal Investment Portfolio to a handy FT Memo Pad for quick notes. As part of the FT Collection their quality is beyond doubt.

The FT Meetings Folder comes in a sleek finecell black leather case with FT-pink moiré silk lining and gilt corners. It has two slash pockets, an A4 FT-pink paper pad and a pen loop. (244mm x 319mm x 12mm thick).

The FT Credit Card Case incorporates plastic pouches for up to 10 cards and a leather pocket for records of credit card transactions. It has a finecell black leather case with FT-pink moiré silk lining. (83mm x 107mm x 5mm thick).

The FT Jotter Wallet is super slim, smart and convenient. This carry-with-you jotter has an inside pocket lined with FT-pink moiré silk and will hold bank notes up to £10. (173mm x 93mm).

The FT Jotter/Calculator Wallet has a solar calculator on a magnetic base, a jotter with FT-pink paper and a ballpoint pen. It has a finecell black leather case with a clasp and gilt corners and is lined with FT-pink moiré silk. (82mm x 106mm x 6mm thick).

The FT Business Card Case has three turned leather pockets that will comfortably hold 30 cards. It has a black finecell leather case lined with FT-pink moiré silk. (77mm x 107mm x 5mm thick).

### FT COLLECTION - A QUALITY PROPOSITION

What we've shown here is but a small sample of the FT Collection, so why not send for the FT Collection colour brochure and see for yourself? It is packed with many invaluable business essentials from diaries to document cases. Contact us now on 071-799 2002 or write to FT Collection, FT Business Information Ltd., 50-64 Broadway, London SW1H 0DB or send your business card.

### FIRST IMPRESSIONS THAT LAST

All items will be doubly welcome if they are personalised with initials in high quality gold blocking. This kind of personal touch enhances the pleasure and worth to the user.

### THE WORLD'S MOST APPRECIATED BUSINESS GIFTS

Our business gift services include: • Gold blocking of your logo • Up to eight publicity pages in the diaries and personal organiser • Direct despatch to the recipients together with your complimentary slips or greetings cards • Samples.

### LARGE ORDER DISCOUNTS

Order 25 items or more from the FT Collection and you will qualify for discounts of up to 25%.

Contact us now on 071-799 2002 for more details on our business gift services.

## Mixed fortunes as interim profits decline by 9.7%

# Chemicals setback hits Yule Catto

By Maggie Urry

YULE CATTO, the specialty chemicals, building products and plantations group, suffered a 9.7 per cent fall in pre-tax profits in the half year to end June, but increased the interim dividend to from 1.5p to 2p. The group's shares slipped 3p to 94p.

Lord Catto, the chairman, said the results reflected "mixed fortunes" with the UK businesses suffering while overseas activities made "good progress".

The group's specialty chemicals business was responsible for the profit downturn - its

operating profits fell 22.1 per cent to £7.5m. This compared with a strong performance in the first half of last year, and the profit fall was exacerbated by the later timing of some large sales contracts which will come into the second half this year. Difficulties in passing on raw material price increases squeezed margins.

Group turnover was 2.8 per cent lower at £118.4m, and operating profits 7.8 per cent down at £10.8m. This included a rise of 88.2 per cent in the building products division to £3m. This does not include profits from Unilock, bought in August for £24.6m, and two smaller acquisitions.

The agriculture and land business increased operating profits 20.5 per cent to £567,000, though this included an unspecified contribution from housing development in Malaysia, a business which has now been sold. Excluding this, profits reduced because of lower prices for palm oil and latex.

Net interest charges were marginally higher at £1.5m. But, Mr Allister McLeish, finance director, said this would rise in the second half



Lord Catto: overseas activities made good progress as the impact of the cash purchase of Unilock took effect.

Group gearing has risen to close to 80 per cent. After a lower tax rate, earnings per share fell 7.5 per cent from 6.7p to 6.2p.

### COMMENT

Yule Catto is a somewhat ignored stock. In fact it is less than most and has a broad spread of activities. Its building products business, which makes no sales to domestic housing, has performed well and will benefit from the latest acquisitions next year. The balance sheet is a cause for some concern, but with positive cash flow the level of gearing will come down and interest cover is satisfactory. There probably will not be any further deals for a while. The group cannot escape the current economic trauma but its profits will slip rather than plunge. This year pre-tax should reach around £20m, against £21.3m, and there could be another slight fall next year. A 1991 p/e of around 7.5 and a yield this year of 6.7 per cent, assuming another small increase in the final, is not a demanding rating.

## SEET falls into the red and passes final dividend

PRE-TAX losses for the year to April 30 at SEET came out at £336,000 against profits last time of £203,000.

The result follows an interim loss of £133,000 and the Edinburgh-based textile company is passing the final dividend, leaving payments for the year at 1.5p against 5.3p.

Mr Jock MacKenzie, chairman, said that although the company was affected by the general downturn in textiles it maintained its competitive position and would benefit from any recovery.

He added that in the first four months of the present year turnover at Peter Macarthur, the tartan manufacturer, had increased by almost 20 per cent but margins had been reduced.

Sales of Harris Tweed continued to be depressed. Group turnover was lower at

£2.15m (£2.52m) with losses per share of 10.73p (£2.32p earnings).

There was an extraordinary charge of £538,000 (£144,000) including provisions for the loss on the sale of Elegance (Holdings) and a write-down in the value of the group's holding in Tace.

## Rathbone moves ahead by 19%

Rathbone Brothers, the USM-quoted financial services group, lifted pre-tax profit by 19 per cent from £1.06m to £1.26m, in the first half of 1990.

Turnover rose 27 per cent to £3.89m (£3.07m), while earnings reached £1.36p (£1.81p) and the interim dividend is raised to 2p (1.6p).

## Domestic & General profit surges by 42% to £3.4m

By Richard Lapper

DOMESTIC & General, the specialist domestic appliance breakdown insurer which was floated on the Stock Exchange in 1988, reported pre-tax profits of £3.4m for the year ending 30 June 1990, an increase of 42.3 per cent.

Earnings per share increased by 45.9 per cent to 31.37p compared to 21.5p last year.

A final dividend of 7p per share is proposed, making a total of 10.5p for the year, an increase of 27.3 per cent.

Mr Martin Copley, chairman, said that sales of extended warranty policies (one to five year insurance covers that extend manufacturers' guarantees by up to five years) for domestic appliances had proved resilient despite lower retail sales of both brown and white goods.

Premium income during the twelve months rose to £20.9m compared to £14.4m last year. "Realistic premiums for business written up to five years ago and careful claims control ensured modest underwriting profits," said Mr Copley.

The company claims that customers are becoming increasingly aware of this type of insurance product and retailers, who earn a commission on sales policy they sell, are marketing the policies aggressively, partially to compensate for depressed sales.

In addition D&G is winning a high level of response from its direct mail marketing efforts. Sales by direct mail now account for around 50 per cent of premium income compared to five per cent in 1988.

The group's Bedford-based claims centre handles 13,000 claims a month. "Efficient

administration of a high volume of small-claims policies is essential to our business," said Mr Copley.

Investment income, mainly earned on cash deposits or by the group's personal loan subsidiary, Copley Ltd, rose from £2.49m to £4.08m. The group has eschewed the equity markets and property investments.

The group has decided to close down its network of appliance installation outlets, acquired 18 months ago. According to Mr Copley the purchase had not "lived up to expectations."

Profit margins available on domestic appliance installation, and specifically gas cookers, "have proved to be inadequate to support the infrastructure necessary for a national network," added Mr Copley.

## Ricardo up 50% after SAC merger

RICARDO Group, the engines and transmissions designer which merged with SAC International earlier this year, raised taxable profits by 50 per cent for the year to June 30.

The profits rise from £2.56m to £3.83m is based on acquisition accounting and comprised 12 months of Ricardo and three and a half months of SAC, which contributed £330,000.

Turnover more than doubled to £33.02m (£16.01m), with SAC accounting for £14.36m. Interest revenue rose to £238,000 (£68,000) and tax increased to £1.11m (£725,000). There was no extraordinary item, against £287,000 previously.

Earnings per share work out at 13.9p (12.6p), and a final dividend of 3.8p (3.55p) is recommended making a total of 5.7p (5p).

Mr Roger Smedley, the chairman, said the merger had helped the group to cover more industries, and become a leading mechanical engineering design consultant with international capabilities.

The group planned to change its name to Ricardo International.

## Youghal Carpets £871,000 in red

Reduced demand in the UK because of high interest rates hit Youghal Carpets in the first half of 1990, and its pre-tax loss rose to £871,000, or £800,000.

That compared with £165,000 last time, which had increased to £1.36m by the year-end.

The directors said there were no immediate signs of an improvement in market conditions, so attention was being focused on further rationalisation to cut costs and align production capacity to demand.

Overall, turnover fell to £227.7m (£234m) and operating profit to £138,000 (£260,000). The group's interest charge came to £11m (£17.2,000).

## Administrative costs knock Autofagasta

A £181m increase in administrative expenses to £4.05m was the main contributor to a 4 per cent reduction in pre-tax profits at Autofagasta Holdings, the London-quoted group with a variety of industrial interests in Chile, in the first half of 1990.

The company added that the taxable result - £14.57m - was struck in spite of a 15 per

cent fall in copper prices and a steadily appreciating pound. The group has increased its share in the Cerro Negro copper mine to 66.6 per cent and has consolidated its full share of the results of Banco O'Higgins.

Group turnover rose some £1m to £26.01m. Net interest receivable tumbled to £548,000 (£1.53m). Below the line, there was a charge of £1.9m for exchange and inflation (credit £1.42m). Earnings were 88p (42.3p). The interim dividend is maintained at 6p.

## Exceptional items depress Unigroup

Taxable profits at Unigroup, the industrial holding company with interests in building, products, clothing, timber and communications, fell by £473,000 to £713,000 in the year to June 30.

Operating profits were down at £1.23m (£1.47m), but this was compounded by an exceptional loss of £190,000 (profit £34,000) relating to foreign exchange translation, abortive share issue and compensation payment for loss of office. Interest payable took £55,000 more to £274,000.

Earnings were down at 0.51p (1.83p) per share and there was an extraordinary loss of £396,000 (£291,000).

## Folkes tops £1.2m at halfway stage

Folkes Group, engaged in property, engineering and building products, increased its pre-tax profit from £1.1m to £1.27m in the first half of 1990.

Turnover fell from £28.48m to £20.46m. Earnings per share were 2.84p (2.26p) and the interim dividend is 0.55p (0.45p). There was an extraordinary credit of £3.08m, which included the profit from the disposal of the Bar Bright division.

## Poundstretcher hits Brown & Jackson

Brown & Jackson, the retailer, incurred a loss of £287,000 in the half year ended June 30 1990. That went against a profit of £1.78m last time although in certain material respects the figures are not comparable.

Because of the major significance of Poundstretcher, the variety discount store business, over 90 per cent of profits were normally earned in the last quarter of the year, while the opening three months showed a material trading loss, the directors explained.

The 1989 half year excluded £1.8m of pre-acquisition losses incurred by Poundstretcher in

the period January 1-March 12. Also there was a £500,000 profit contribution from Premier Construction, which was sold at the end of 1988.

Sales by the group, which retails toys, household goods, clothing and electrical goods, rose from £51m to £74m. Loss per share was 2.4p (earnings 1.04p) and the interim dividend is 0.6p (0.5p).

## Sheldon Jones up to £627,000

Sheldon Jones, the USM-quoted garden and timber supplies, chemicals and pet foods group, increased its pre-tax profit to £627,000 for the 13 months

ended June 30 1990, from the £471,000 of the previous year. Turnover was £12.4m (£15.79m) and operating profit £636,000 (£587,000). Earnings were 7.1p (6p) and the final dividend is 3.77p for a total of 5.3p (£6.5p).

The profit was struck after £73,000 exceptional charge and below the line there was an extraordinary provision of £876,000. They included all profits and costs associated with the sale of the agricultural division, the closure of Bruton Mill, insurance proceeds following a fire at Halberton Mill, the relocation of Pascoe's, FCG and Topwood, and compensation to certain executive directors.

## U.S. FEDERAL SECURITIES FUND S.A.

### Société d'Investissement à Capital Variable

2, Boulevard Royal  
L-2253 Luxembourg  
Grand Ducy de Luxembourg  
R.C. Luxembourg B-22917

Shareholders are informed that the Articles of Incorporation of the Company were amended on April 7, 1989 pursuant to which the Company is now a Société d'Investissement à Capital Variable qualifying as an Undertaking for Collective Investment in Transferable Securities ("UCITS") by the meeting of the law of March 30, 1988.

Shareholders may tender their share certificates for stamping at the main offices of Société d'Investissement à Capital Variable, 69, Route d'Esch, L-2449 Luxembourg, from October 8, 1990 to November 9, 1990. At the end of this period, only duly stamped certificates will be of good delivery on the Luxembourg Stock Exchange.

The current Prospectus of the Company dated March, 1990 is available at the registered office of the Company.

The Board of Directors

## EAST MIDLANDS

The Financial Times proposes to publish this survey on:

23rd November 1990

For a full editorial synopsis and advertisement details, please contact:

Paul M. Jeffers or Anthony Hayes  
on 021 454 0922

or write to them at:

George House  
George Road  
Edgbaston  
Birmingham B15 1PG

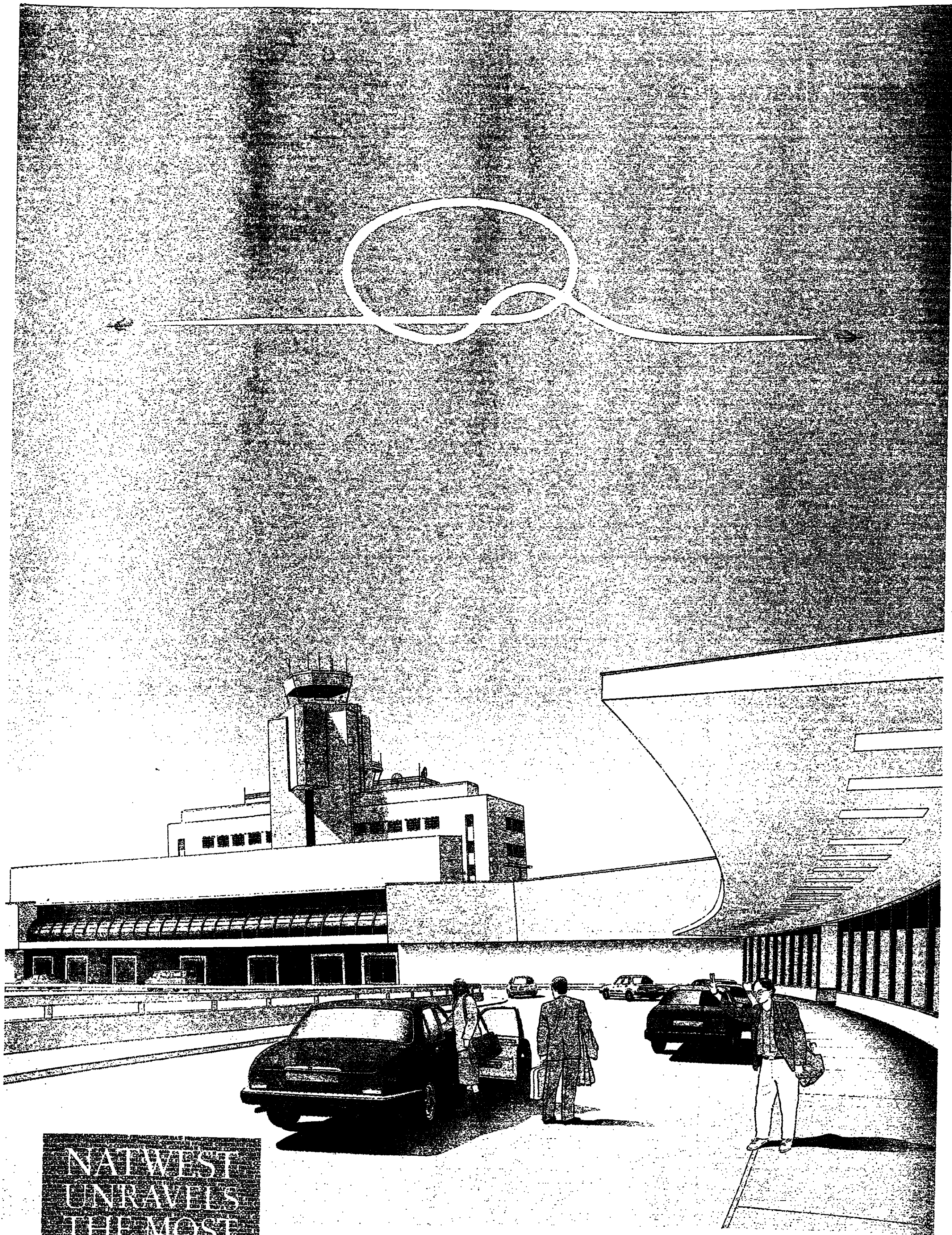
FINANCIAL TIMES  
Europe's Business Newspaper

071-799 2002









# NATWEST UNRAVELS THE MOST COMPLEX AEROSPACE PROBLEMS

Last year, Australian Airlines decided to buy three new Boeing aircraft

They opted for a Foreign Sales Corporation lease and then asked NatWest to help structure the deal.

This was a highly complex innovation but nonetheless typical of the way in which we work.

We are committed to finding

new ways of handling our clients' more intricate requirements which is why, in 1987, we established the Aerospace Agency.

Working within our Aerospace Group and alongside our specialists in leasing and syndicated loans, this expert unit now handles business worth £11.5 billion.

This finances 350 aircraft for 9

airline companies in association with over 300 banks. And these figures are continuing to climb.

If your own finances could benefit from an imaginative approach, Theo van Hensbergen on 071-920 5234 will be pleased to put you in touch with the team.

Whatever the problem, you'll find we rise to the challenge.

 NatWest

Corporate Finance

15100140







### MINERAL SUPPLEMENTS (Mineral) - Contd

٥٥٥ من الاصل



● Latest Share Prices are available on FT Cityline. To obtain your free Share Guide Booklet ring the FT Cityline help desk on 071-925-2128

| Stock | Price | + - |
|-------|-------|-----|
|-------|-------|-----|

[illegible]

|                    |    |    |  |  |
|--------------------|----|----|--|--|
| Small Bus. 10p.... | 12 | -1 |  |  |
| Bus 10p....        | 14 | -1 |  |  |
| Gold.....          | 18 | -1 |  |  |

[illegible]

Wilton Group 1p... 2 1/2

[illegible]

since reduced, passed or deferred  
to non-residents on application  
to meet special

[illegible]

% Dividend and yield based on prospectus or other official estimate.

estimates for 1990. L: Estimated annual real GDP based on latest annual estimates. P/E based on latest annual estimates. W: Divided on prospectus or other official estimates for 1990. P: Figures based on prospectus or other official estimates for 1987. G: Gross. F: Forecast annual real GDP based on prospectus or other official estimates. W: Pro forma figures. B: Blended total of L and P/E divided by 2. m: ex mrip issue; w: ex right issue.

Capital structure:

|      |         |             |   |
|------|---------|-------------|---|
| 1991 | £98     | United Drug | 1 |
| 1996 | £92 1/2 |             |   |
| 2000 | £181    |             |   |

|                           |                     |
|---------------------------|---------------------|
| 14702                     | 1.50                |
| <b>ADDITIONAL OPTIONS</b> |                     |
| 3-month call rates        |                     |
|                           | Racial Elec.        |
|                           | RHM                 |
|                           | Rank Org Ord        |
|                           | Real Int            |
|                           | STC                 |
|                           | Sears               |
|                           | Soc Sec, Benjamin A |
|                           | TL                  |
|                           | T8                  |
|                           | Tenors              |
|                           | Thorn EMI           |
|                           | Y&N                 |
|                           | Trust Hedges        |
|                           | Unilever            |
|                           | Vickers             |
|                           | Wellcome            |

Land Securities  
MEPC  
MounLeigh

|    |                   |    |    |
|----|-------------------|----|----|
| 46 | Arvin Patches     | 46 | 46 |
| 34 | Bert Peterson     | 34 | 34 |
| 37 | Bill Peterson     | 37 | 37 |
| 37 | Barthelme Control | 37 | 37 |
| 36 | Calvin Seaton     | 36 | 36 |
| 36 | Geologic Res.     | 36 | 36 |
| 39 | Prentiss          | 39 | 39 |
| 70 | Shell             | 70 | 70 |
| 22 | Tucker Res.       | 22 | 22 |
| 29 | Ultramar          | 29 | 29 |
| 48 |                   | 48 | 48 |
| 28 |                   | 28 | 28 |
| 11 |                   | 11 | 11 |
| 11 |                   | 11 | 11 |
| 28 |                   | 28 | 28 |
| 14 |                   | 14 | 14 |
| 42 |                   | 42 | 42 |
| 40 |                   | 40 | 40 |

# Oils

# Mines

# Lumps

# RTZ

service is available to every Company that is in  
 service throughout the United Kingdom for a fee of  
 £1000 per annum for each locality.







# FT MANAGED FUNDS SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-555-2128

| Target Trust Managers Ltd (120001F) |                |           |           |           |           |           |           |           |           |
|-------------------------------------|----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Target Trust Managers Ltd (120001F) | Capital        | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Assets         | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Liabilities    | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Net Assets     | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Units          | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Price          | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Yield          | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Dividend       | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Income         | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Capital Gains  | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Performance    | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Manager        | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Investment     | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Strategy       | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Risk           | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Rating         | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Notes          | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Other          | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Summary        | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Details        | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | History        | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Future         | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Conclusion     | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Recommendation | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Disclaimer     | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Footnote       | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Target Trust Managers Ltd (120001F) | Page           | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |

## INSURANCES



● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

| Adams & Neville Fund Mgmt (Continued) |        |      |  |
|---------------------------------------|--------|------|--|
| Worldwest Bond Fund Inc.              | \$1.28 | 1.33 |  |
| Worldwest Cap Fd Acc.                 | \$1.40 | 1.49 |  |
| Worldwest Emer Cos.                   | \$0.75 | 0.80 |  |



● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

[illegible]



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar firms on inflation fears

THE DOLLAR was firmer yesterday in a technical market still dominated by worries about US inflation. Sterling continued its recovery from last week's lower levels, while the Italian lira fell towards the bottom of the European Monetary System grid as money market rates eased.

The dollar began the day strongly in Europe after a large order to buy \$200 million for yen was executed towards the close of the previous session in New York. It then traded in a narrow range until the release of second quarter gross national product figures.

GNP rose by just 0.4 per cent, after adjusting for inflation, compared with a previous estimate of 1.2, and market expectations of a 1.1 increase. The large revision reinforced fears of an economic slowdown and the dollar moved lower.

However, the US currency rebounded slightly after Federal Reserve Board governor, said that cutting interest rates to offset the impact of higher oil prices would undermine monetary policy and could lead eventually to higher inflation.

Mr. Angell's remarks backed up comments by Mr. Alan Greenspan, chairman of the Fed, that there would be an

immediate change in monetary policy. But many dealers believe that the weakness in the American economy will force a loosening of policy.

Currency analysts added that the market remained short of dollars and would require more than words of reassurance from the Fed to close those short positions. Lower oil prices or a lessening of tension in the Gulf would be needed to tempt larger buyers back into the market.

The US dollar closed lower at DM1.5840 from DM1.5875; at SF1.3005 from SF1.2965; at ¥137.25 from ¥136.00; and at FF5.2350 from FF5.2125. The Bank of England's dollar index closed 0.2 point higher at 82.3. Sterling continued to pull back from the lows posted last week as some fund managers took out fresh long positions and Middle Eastern investors squared their books. The pound dipped to low of 82.6 on

Friday but yesterday it closed at 83.8, up 0.4.

The comments by Mr. John Major, the chancellor, that there would not be any reduction in interest rates until inflation had started to fall, have begun to alter sentiment towards sterling. "Mr. Major is beginning to win the propaganda war," said Mr. David Cocker, chief economist at Chemical Bank.

Sterling closed unchanged at DM2.9350, was earlier at \$1.8765 from \$1.8845; but firmed to SF1.3005 from SF1.2965; and to ¥137.25 from ¥136.00; and to FF5.2350 from FF5.2125. The lira became the second weakest currency within the EMS as money rates eased after the Bank of Italy supplied liquidity to the markets. The D-Mark firmed to L748.45 from L747.90 and the Bank was forced to buy lira for European Currency Units at the Milan fix.

## FINANCIAL FUTURES AND OPTIONS

| LITTS LUMBER FUTURE OPTIONS |      |      |            |
|-----------------------------|------|------|------------|
| Strike                      | Call | Put  | Settlement |
| 100                         | 4.00 | 0.20 | 0.40       |
| 110                         | 3.50 | 0.20 | 0.40       |
| 120                         | 3.00 | 0.20 | 0.40       |
| 130                         | 2.50 | 0.20 | 0.40       |
| 140                         | 2.00 | 0.20 | 0.40       |
| 150                         | 1.50 | 0.20 | 0.40       |
| 160                         | 1.00 | 0.20 | 0.40       |
| 170                         | 0.50 | 0.20 | 0.40       |
| 180                         | 0.20 | 0.20 | 0.40       |
| 190                         | 0.10 | 0.20 | 0.40       |
| 200                         | 0.05 | 0.20 | 0.40       |

| LITTS US TREASURY FUTURE OPTIONS |      |      |            |
|----------------------------------|------|------|------------|
| Strike                           | Call | Put  | Settlement |
| 100                              | 4.00 | 0.20 | 0.40       |
| 110                              | 3.50 | 0.20 | 0.40       |
| 120                              | 3.00 | 0.20 | 0.40       |
| 130                              | 2.50 | 0.20 | 0.40       |
| 140                              | 2.00 | 0.20 | 0.40       |
| 150                              | 1.50 | 0.20 | 0.40       |
| 160                              | 1.00 | 0.20 | 0.40       |
| 170                              | 0.50 | 0.20 | 0.40       |
| 180                              | 0.20 | 0.20 | 0.40       |
| 190                              | 0.10 | 0.20 | 0.40       |
| 200                              | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| LITTS EURO FUTURE OPTIONS |      |      |            |
|---------------------------|------|------|------------|
| Strike                    | Call | Put  | Settlement |
| 100                       | 4.00 | 0.20 | 0.40       |
| 110                       | 3.50 | 0.20 | 0.40       |
| 120                       | 3.00 | 0.20 | 0.40       |
| 130                       | 2.50 | 0.20 | 0.40       |
| 140                       | 2.00 | 0.20 | 0.40       |
| 150                       | 1.50 | 0.20 | 0.40       |
| 160                       | 1.00 | 0.20 | 0.40       |
| 170                       | 0.50 | 0.20 | 0.40       |
| 180                       | 0.20 | 0.20 | 0.40       |
| 190                       | 0.10 | 0.20 | 0.40       |
| 200                       | 0.05 | 0.20 | 0.40       |

| C IN NEW YORK |          |          |          |
|---------------|----------|----------|----------|
| Sept. 25      | Sept. 26 | Sept. 27 | Sept. 28 |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |
| 1.0000        | 1.0000   | 1.0000   | 1.0000   |


| STERLING INDEX |          |          |          |
|----------------|----------|----------|----------|
| Sept. 25       | Sept. 26 | Sept. 27 | Sept. 28 |
| 82.5           | 82.5     | 82.5     | 82.5     |
| 82.5           | 82.5     | 82.5     | 82.5     |
| 82.5           | 82.5     | 82.5     | 82.5     |
| 82.5           | 82.5     | 82.5     | 82.5     |
| 82.5           | 82.5     | 82.5     | 82.5     |
| 82.5           | 82.5     | 82.5     | 82.5     |
| 82.5           | 82.5     | 82.5     | 82.5     |
| 82.5           | 82.5     | 82.5     | 82.5     |
| 82.5           | 82.5     | 82.5     | 82.5     |
| 82.5           | 82.5     | 82.5     | 82.5     |

| CURRENCY MOVEMENTS  |                       |                           |       |
|---------------------|-----------------------|---------------------------|-------|
| Sept. 25            | Bank of England Index | Morgan Guaranty Changes % |       |
| Sterling            | 93.8                  |                           | -39.0 |
| U.S. Dollar         | 62.5                  |                           | -16.8 |
| Canadian Dollar     | 103.5                 |                           | -3.3  |
| Austrian Schillings | 109.6                 |                           | -11.7 |
| Belgian Franc       | 111.4                 |                           | -2.1  |
| Danish Krone        | 110.6                 |                           | +5.1  |
| Deutsche Mark       | 118.8                 |                           | +24.7 |
| Swiss Franc         | 116.7                 |                           | +25.1 |
| Guilder             | 114.6                 |                           | +16.1 |



**Some business travellers** will change neither hotel nor newspaper. That's why they are particularly happy to find complimentary copies of the **Financial Times** at the following hotels in the Principality of Monaco: **Hotel de Paris, Hotel Hermitage, Hotel Mirabeau, Hotel de Beach Plaza, Monte-Carlo Beach, Metropole Palace Hotel, Hotel du Siècle, Hotel Abela.**

**FINANCIAL TIMES**  
LONDON'S 1 BUSINESS & FINANCIAL NEWSPAPER



In our lobby lounge, the only entertainment is the sound of sparkling conversation. And, of course, the joy of seeing the world's most interesting people in the world's most civilised surroundings. The Mayfair Regent. New York... near everything, yet far from the madding crowd.

*The Mayfair Regent*

PARK AVENUE AT 65TH STREET, NEW YORK  
(212) 288-0800



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 43



**CUMMINS - BUSINESS NEWS**



## WORLD STOCK MARKETS

## AMERICA

## Dow cautiously retraces some of Monday's losses

## Wall Street

AFTER a shaky start, the equity market gingerly retraced some of Monday's substantial losses to stand modestly higher at midsession, writes Janet Bush in New York.

At 1:30 pm, the Dow Jones Industrial Average was quoted at 2,468.81, a moderate volume of 100m shares. The Dow had closed 59.41 lower on Monday at 2,462.97.

Equities slipped into negative territory in morning trading as crude oil prices continued to edge higher. On the New York Mercantile Exchange, November futures were quoted around 25 cents higher. However, by midsession, the November contract had slipped back again to be quoted 44 cents lower at \$27.40 a barrel which helped stocks to recover some ground.

Another reason for early nervousness was the release of final revisions by the Commerce Department of second quarter GNP. The Department estimated that GNP had grown by only 0.4 per cent in the second quarter compared with a gain of 1.2 per cent previously reported.

The prime source of the change was a lower estimate

for net exports which has been one area helping to keep the economy growing this year as manufacturing has become increasingly sluggish.

Growth of only 0.4 per cent could, in normal circumstances, prompt easier monetary policy from the Fed. However, the huge surge in oil prices since early August makes it much more difficult for the Fed to ease to keep economic growth going.

Fed Governor Mr Wayne Angell drove this home yesterday when he warned against easier monetary policy in view of higher oil prices. He said the Fed would lose credibility if it were to ease now.

One of the most active issues on the New York Stock Exchange yesterday morning was Philip Morris, which jumped 4% to \$44. General Electric rose 4% to \$55. Its NBC news subsidiary announced it was laying off around 25 people or 2.5 per cent of its workforce.

One of the day's most dramatic moves was MCA which jumped 82% to \$60 on news that the company is discussing a possible acquisition by Matsushita Electric Industrial Co. Reports estimated the price at between \$80 and \$90 a share.

Paramount Communications

jumped 2% to \$34, apparently benefiting from takeover talk in the entertainment sector.

American Brands gained 1% to \$27.4 after announcing a 3-for-1 stock split and a boost in its quarterly dividend. The new dividend rate is equal to 77 cents a share compared with 66 cents a share before the stock split.

DeSoto, a manufacturer of paints and detergents, added 3% to \$41.5 after disclosing in a filing with the Securities and Exchange Commission that it might pay a \$55.50 a share special dividend when a planned restructuring and partial liquidation are completed.

## Canada

TORONTO stocks steadied at lower levels at midday after a sharp opening loss triggered by a heavy sell-off in New York on Monday. The composite index lost 24.3 to 3,302.8 on volume of 13.3m shares. Declines led advances by 288 to 137.

Bank shares dropped after a Donalson, Lufkin and Jensen analyst cut his earnings estimates for several US banks. Bank of Nova Scotia eased 3% to C\$11.1, Canadian Imperial lost 3% to C\$22.4 and Toronto-Dominion fell 3% to C\$15.4.

## The pendulum swings back in South Korea

Investor disillusionment and higher oil prices have taken their toll, writes John Ridding

AT THE end of the 1980s the question everyone asked about the Korean stock market was: "How far can it climb?" Now, longer-faced brokers wonder instead just how far it can fall. The Seoul market, which soared by a staggering 90 per cent in 1987 and 73 per cent in 1988, paying scant attention to Black Monday, is now matching all but Taipei and Tokyo in its rate of decline.

The composite market index is currently hovering between 580 and 600 points, closing yesterday at 593.77, more than 40 per cent below its peak of April 1988. About one third of the decline has taken place since Iraqi tanks rolled into Kuwait.

Investors are rightly concerned about the implications of the invasion. South Korea is dependent on imports for its oil supplies, which account for 64 per cent of national energy requirements. More importantly, Korea's export-oriented economy is particularly vulnerable to any slowdown in international growth rates.

The crisis in the Gulf, however, is only adding to existing

worries. Chief among these are an inflation rate well on its way to double figures and a marked slowdown in export performance. July's current account surplus, the first of the year, seems unlikely to be repeated, and the Government is now forecasting a trade deficit of between \$30m and \$50m for 1990, compared with a surplus of \$4.65m last year.

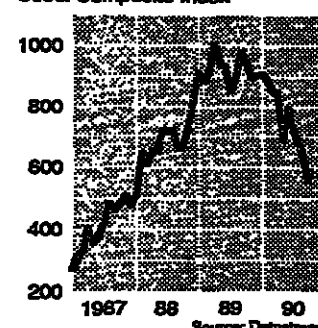
But the most important cause for pessimism lies in the minds of investors. A widespread feeling of disillusionment fostered by inexperience of such losses in Seoul's traditionally booming bourse means that individual investors, who have traditionally accounted for more than 80 per cent of trading, are reluctant to trust the market again.

Mr Suh Jung Sun, executive director of Daewoo Capital Management, says: "A lot of people are just sick and tired of the market. Once the psychology is that bad, it is awfully difficult to turn around."

Institutions, too, give little cause for optimism. While

## South Korea

## Seoul Composite Index



much of the recent buying has been done by the \$5m stock market stabilisation fund - created through contributions by domestic financial companies - the high level of receivables and margin contracts means that any recovery quickly runs into strong selling pressure.

A series of other measures have been implemented in an attempt to revive the sagging market. Last week, the Ministry of Finance announced the creation of new unit trusts worth Won2.6 trillion (\$3.7bn). The trusts have a guaranteed rate of return of 10 per cent and are redeemable after three years. The initial response was strongly favourable, sending the index up by 4 per cent the following day. But since then, the downward drift which has followed the Government's previous interventions has been in evidence again.

"The Government is probably doing as much as it can," argues Mr Todd Kilborn, senior analyst at James Capel in Seoul. "But they are constrained by the danger of further adding to inflation."

For all these reasons, the consensus among stock analysts is that the index has further to fall. "We think that the bottom is about 500 points," says Mr Bin Sohn, senior analyst at Pru-Banche, expressing a sentiment shared by many of his counterparts at other securities companies.

The implications of the downturn go further than the pockets of investors. The resulting weakness of domestic securities companies has increased calls to delay the opening of the stock market to foreign investment, scheduled for 1992. The Ministry of Finance says it is committed to its timetable, but faces growing pressure to postpone it.

Foreign investors, too, are feeling the brunt of the Seoul market's decline. The relatively small number of convertible bonds, bonds with warrants and internationally traded funds have seen their premiums to net asset value evaporate.

The London-listed Korea Euro Fund, for example, has seen its premium erode from 80 per cent to less than 10 per cent since the beginning of the year. Mr Torquil McAlpine of Schroders Securities says: "We are seeing very active selling in the various Korean instruments."

Another foreign broker comments: "The days of unrealistic premiums are certainly over, and with the mood the way it is, buying interest is going to take some time to rekindle."

## EUROPE

## Frankfurt falls 4.4% to lowest point in 16 months

PROSPECTS for Continental bourses looked grim yesterday, as many fell again to new 1990 lows, writes Our Markets Staff.

FRANKFURT dropped another 4.4 per cent, the DAX index closing 62.55 lower at 1,333.40, through the 1,328.75 hit after a 12.8 per cent plunge on the Black Monday of October 16, 1989, to its lowest point in sixteen months. The FAZ closed 23.75 lower at 583.33 in midsession. Volume rose to DM5.5bn from DM3.8bn.

"It's the rabbit in the headlights syndrome," said Mr Andrew Bell at BZW in London, seeking to illustrate how a market, with none of the foreign support which took it up this year, seems to be waiting for war to break out in the Middle East, or another resolution of the Gulf crisis which would lead to stability in the oil price, before it makes a positive decision on which way it wants to move.

Henkel, Lufthansa and Nixdorf had a particularly painful day, down DM54 to DM511, DM12 to DM101 and DM28.30 to 230.20 respectively. Continental continued to show that some speculative spirit exists with a further recovery of DM6.50 to DM272.50.

PARIS moved below the 1,500 support level on the CAC 40 index, which fell 17.13 or 1.1 per cent to 1,485.39, another year's low. Encouraging trade figures and Wall Street's steady opening helped to prevent the market falling further, trading remained light.

Pineau was the day's biggest faller, plunging FF79.20 or 18.3 per cent to FF342.80 after the previous day's news that the timber group plans to offer six of its shares for every five in CFAO, the trading and distribution company in which it already holds 33.1 per cent. CFAO rose FF6.10 to FF375.10; shares of both companies are suspended.

Lyonnaise des Eaux fell FF20.70 to FF442 and Dumez lost FF25 to FF583 after their shareholders approved their

merger plans.

ATHENS fell sharply for the second successive day, with the general index off 88.0 at 1,150.30 for a two-day loss of 14.4 per cent. Mr Xenophon Nardochos, the stock exchange president, set a 10 per cent limit on share price declines to safeguard investors on both trading days.

TEHRAN's stock exchange has seen turnover surge in the last six months, according to Tehran Radio. Shares worth more than \$116.4bn (\$240m) were traded, seven times the total in the same period last year, and the number of shares has risen 333 per cent to 3.5m. The market was revived last year after the Iran-Iraq war, 76 companies are registered at the exchange and 14 more have applied, said the radio.

The market was hit by last week's decision not to stage the 1996 Olympics in Athens, said an analyst; investors had discounted a victory by the Greek city. The response to the Olympics decision had not been possible until this week, because industrial action closed the market last Wednesday and Thursday (the bourse is shut on Fridays).

Turnover has been low, with a bank strike creating a shortage of cash. Strikes are expected to shut the bourse today and tomorrow.

STOCKHOLM fell to a new low for the year in heavy selling triggered by higher oil prices and rising credit market yields. Turnover rose to SKr500m from SKr392m. The Aktiavärlden general index closed down 36 at 994.1. Ericsson continued to drop, with its free B shares losing SKr6 to SKr194. One of the few winners was Handelsbanken which rose SKr1 to SKr117 after reporting a better-than-expected operating profit for the first eight months of the year.

AMSTERDAM ended a volatile session mostly lower

though short-covering, bargain-hunting and a firmer Wall Street opening lifted shares from their lows. The CBS tendency index lost 0.5 to 83.8.

The property company, Wereldhave, dropped FL 12 to FL 150.00 and Univeer, the real estate fund, shed FL 2.50 to FL 100.00. Dealers expected that Rodamco, which said on Monday that it would no longer buy back its own shares at their net asset value, would slide when trading resumes today.

With the exception of the aluminum and steel company, Hogovens, which firmed 20 cents to FL 54.00, all blue chips closed easier. Royal Dutch slipped FL 2.60 to FL 139.50.

MILAN failed to react to better-than-expected provisional inflation figures for September, which came in at 8.3 per cent, below the forecast of 8.5 per cent. The Comit index fell 6.67 to 554.30, a new low for the year. Turnover remained very low at around L100bn, around one-third of the daily average employed earlier this year.

Pirelli fell L58 to L1,651 before reporting first half attributable net profit of L12bn, up from L118bn. Benetton, the business company, was L140 lower at L8,050 ahead of a rise in interim operating profits to L138.2bn, from L122.3bn a year earlier. Fiat, due to announce its first half results on Thursday, lost L133 to L6,088. The insurer Generali, whose one-for-ten scrip issue has been set for October 16, slid L540 to L35,100.

MADRID recovered slightly in the afternoon but still ended the day well down. The general share index closed 5.30 down at 201.41, a new low for the year.

ZURICH finished lower in moderate trading in spite of scattered buying throughout the session. The Credit Suisse index fell 10.7 to 490.0.

HELSINKI closed lower in higher turnover. The Unitas all-share index fell 5.4 or 1.2 per cent to 427.1 in volume of FM2.3m after FM11.2m.

## ASIA PACIFIC

## Japanese despondent after long weekend

## Tokyo

INVESTORS returned from their long weekend to see earlier recovery hopes dashed by Monday's events elsewhere, weak volume and bouts of selling which took shares to a new 1990 low, writes Michiko Nakamoto in Tokyo.

The market was despondent. The surge in oil prices, sluggishness on overseas markets and higher interest rates at home kept a damper on the market, and the Nikkei average was battered by small-lot selling.

The Nikkei finished with a loss of 118.51 at 23,359.33. The day's high was 23,782.05, while the low was 23,218.50. There were 625 declines, outpacing advances of 139, while 92 issues were unchanged.

Turnover was a paltry 230m shares, down from Friday's 490m. The Toxip index of all listed stocks took a plunge of 54.41 to 1,719.36 but, in London trading, the ISE/Nikkei 50 index shed only 2.32 to 1,299.59.

Investors had expected the market to be more lively yesterday. Securities houses, having just concluded important managers' meetings to determine strategy for the next term, were expected to step up activity and buying was anticipated from newly launched investment trust funds.

The selling pressure, however, proved too strong to overcome. "People are wondering how far it is going to fall," said Mr Shigeru Akiba at UBS Phillips & Drew.

While dealers were known to be desperate to prevent the Nikkei from dropping through 23,000, there were fears that the market did have further to fall. Neither interest rates nor the situation in the Gulf held much promise in the short term. In reaction to the rise in oil prices, bond prices yesterday registered new lows.

Nevertheless, some support was expected this week from institutions wanting to raise the value of their stock hold-

ings, which will be determined by their market price at the end of the week.

Large-capital issues were hard hit. NTT lost Y31,000 to a low of Y81,000 in heavy selling. Bank shares were also under pressure. Apart from worries about whether the banks are able to meet international capital adequacy standards and about the vulnerability of their profits, shares have been hit by a move among corporations to sell their holdings in banks.

The only bright spots were issues with special incentives. Kobe Steel topped the active with 45.2m shares and hard-capped Y1 to Y566 on rumors that it would announce a joint venture with Alcoa, Fukuoka, a maker of socks and underwear, rose to a new high of Y1,950 on talk that its second largest shareholder was trying to raise its stake in the company. It closed Y110 up at Y1,910 after active trading.

In Osaka, widespread selling took the OSE average down

499.61 to 27,161.98. Volume surged to 36m shares from Friday's 25m. Corporations have been reported to be actively conducting cross-trades in Osaka to realise profits.

## Roundup

ALL PACIFIC Rim markets were lower yesterday, with the exception of Bombay.

MANILA fell to its lowest level since May 1987 as the national strike entered its second day. Prospects of soaring inflation and social unrest, and rumours of a currency devaluation, sparked heavy selling.

The composite index plunged 36.60, or 6.4 per cent, to 567.11. NEW ZEALAND partially recouped earlier losses but ended lower as the downturn on overseas markets dominated sentiment. The Barclays index fell 19.68 to a five-year closing low of 1,478.34, after touching 1,460.71. Turnover was boosted by a block sale of 14.7m shares in Wilson & Neill, the brewing and retail concern,

to 20.7m, up from 7.3m.

TAIWAN fell further in light trading to its lowest level in 2 1/2 years on continued worries over higher energy costs. The weighted index lost 3.8 per cent, or 105.37, to 2,701.64. Turnover rose to NT\$12.5bn.

AUSTRALIA declined for the ninth consecutive day to its lowest point since May 1989. The All Ordinaries index lost 1.3 per cent, or 18.8, to 1,393.8. Turnover rose to A\$168m from A\$140m. But oils and golds bucked the trend on higher bullion and crude prices.

International media group News Corp lost 26 cents more to A\$3.74 on fears that its plan to restructure its share capital and issue non-voting stock would dilute earnings.

The Australian Stock Exchange announced that it would close its remaining trading floors in Melbourne, Sydney and Brisbane from the end of trading on Friday.

SINGAPORE finished weaker as foreign institutions sold holdings in Malaysian and

Singaporean blue chips. The Straits Times Industrial Index dropped 19.55 to 1,113.19. Volume was low at \$74.8m, but above Monday's \$56.8m.

KUALA LUMPUR fell for the seventh consecutive day, with the composite index losing 10.38 to 484.43. Turnover rose to 46m shares from 26m.

HONG KONG lost 1.9 per cent in continued light trading, but closed above its early low. The Hang Seng index gave up 54.27 to 2,807.50. Banks and property companies turned in the session's steepest losses.

BOMBAY reached a new high as encouraging corporate results triggered heavy buying, especially by state mutual funds. The BSE index shot up 77.06 to 1,466.11.

BANGKOK closed lower. The SET index fell 33.16 to a 14-month low of 613.95.

JAKARTA fell across the board, bringing the composite index down sharply to 47.38 from the officially revised 49.49, and turnover declined to 1.63m shares from 1.92m.

## MANUFACTURERS HANOVER

This advertisement appears as a matter of record only.



East Midlands Electricity

East Midlands Electricity plc  
£500,000,000  
5 Year Multi Currency  
Revolving Credit Facility

Arranger  
Manufacturers Hanover Limited

Underwriters  
Manufacturers Hanover Trust Company  
Credit Lyonnais  
The Mitsui Tokyo Kobe Bank Limited London Branch  
The Sumitomo Bank, Limited

Canadian Imperial Bank of Commerce  
The Mitsubishi Bank, Limited  
Rabobank Nederland London Branch  
Westdeutsche Landesbank Girozentrale London Branch

Special Bracket Lead Managers  
Citibank, N.A.

The Long-Term Credit Bank of Japan, Ltd.

Co-Lead Managers  
Den Danske Bank Aktieselskab  
The Yasuda Trust and Banking Company Limited

The Industrial Bank of Japan, Limited.

Manager  
Bank Bumiputra Malaysia Berhad

Co-Managers  
Amsterdam-Rotterdam Bank N.V.  
The Kyowa Bank, Ltd.  
Republic National Bank of New York London Branch  
The Toyo Trust and Banking Company, Limited

The Development Bank of Singapore Ltd.  
Overseas-Chinese Banking Corporation Limited  
The Sanwa Bank, Limited

Participants  
Chemical Bank  
Girozentrale Vienna London Branch  
The Toronto-Dominion Bank  
The Bank of East Asia, Limited London Branch

The Fuji Bank, Limited  
National Bank of Abu Dhabi  
Yamaichi Bank (U.K.) Plc

Agent Bank  
Manufacturers Hanover Limited

## FT-ACTUARIES WORLD INDICES

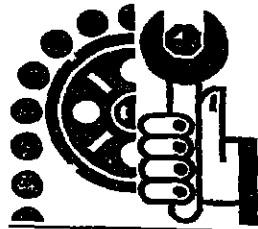
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

| NATIONAL AND REGIONAL MARKETS | MONDAY SEPTEMBER 24 1990 |                |                        |           |          |                      |                    |                  | FRIDAY SEPTEMBER 21 1990 |                        |           |          |                      |          |          |                   | DOLLAR INDEX |  |  |  |
|-------------------------------|--------------------------|----------------|------------------------|-----------|----------|----------------------|--------------------|------------------|--------------------------|------------------------|-----------|----------|----------------------|----------|----------|-------------------|--------------|--|--|--|
|                               | US Dollar Index          | Day's Change % | Pending Standing Index | Yen Index | DM Index | Local Currency Index | Local % chg on Day | Gross Div. Yield | US Dollar Index          | Pending Standing Index | Yen Index | DM Index | Local Currency Index | 1990 Low | 1986 Low | Year ago (approx) |              |  |  |  |
| Australia (79)                | 138.05                   | -0.5           | 106.81                 | 118.68    | 111.79   | 110.32               | -0.9               | 6.88             | 138.69                   | 111.41                 | 120.01    | 113.74   | 111.34               | 158.31   | 125.55   | 152.76            |              |  |  |  |
| Austria (19)                  | 181.06                   | -5.0           | 142.45                 | 155.88    | 146.82   | 147.10               | -5.6               | 1.86             | 180.69                   | 183.19                 | 185.02    | 158.39   | 155.91               | 285.63   | 181.06   | 180.18            |              |  |  |  |
| Belgium (61)                  | 129.19                   | -0.2           | 101.63                 | 111.05    | 104.61   | 102.11               | -1.4               | 5.97             | 129.59                   | 104.11                 | 112.14    | 108.26   | 103.54               | 180.02   | 129.19   | 142.39            |              |  |  |  |
| Canada (119)                  | 129.88                   | -0.2           | 102.24                 | 105.73    | 105.33   | 103.25               | -1.0               | 7.73             | 129.89                   | 104.16                 | 112.29    | 108.35   | 108.26               | 153.61   | 129.82   | 129.82            |              |  |  |  |
| Denmark (33)                  | 242.86                   | -0.6           | 181.05                 | 208.78    | 198.66   | 197.11               | -1.3               | 1.50             | 244.33                   | 198.28                 | 211.44    | 200.39   | 199.64               | 277.82   | 238.69   | 197.63            |              |  |  |  |
| Finland (26)                  | 108.51                   | +0.4           | 85.30                  | 91.57     | 86.25    | 84.06                | -0.4               | 3.80             | 106.10                   | 85.23                  | 87.02     | 83.42    | 182.29               | 106.10   | 128.72   | 106.10            |              |  |  |  |
| France (127)                  | 127.10                   | -0.9           | 100.04                 | 109.31    | 102.95   | 100.97               | -2.2               | 3.44             | 126.97                   | 103.07                 | 111.01    | 105.21   | 108.26               | 127.16   | 126.47   | 126.47            |              |  |  |  |
| West Germany (82)             | 108.89                   | +0.5           | 85.86                  | 93.62     | 86.17    | 84.17                | -0.7               | 2.54             | 108.91                   | 87.01                  | 85.74     | 88.83    | 88.83                | 144.65   | 102.27   | 102.27            |              |  |  |  |
| Hong Kong (48)                | 116.70                   | -2.4           | 91.81                  | 100.32    | 94.50    | 116.29               | -2.4               | 6.82             | 119.54                   | 98.03                  | 103.44    | 98.04    | 119.11               | 147.49   | 112.24   | 112.24            |              |  |  |  |
| Ireland (17)                  | 143.16                   | +0.5           | 112.63                 | 123.08    | 115.93   | 117.28               | -0.2               | 4.45             | 142.08                   | 114.14                 | 122.98    | 118.53   | 117.96               | 186.57   | 143.06   | 138.78            |              |  |  |  |
| Italy (94)                    | 145.18                   | +1.1           | 87.08                  | 97.20     | 88.58    | 71.18                | +0.1               | 3.91             | 145.22                   | 87.78                  | 70.80     | 87.10    | 87.10                | 84.74    | 81.25    | 81.25             |              |  |  |  |
| Japan (454)                   | 123.86                   | -0.3           | 97.20                  | 106.33    | 100.18   | 106.33               | +0.0               | 0.79             | 122.87                   | 98.71                  | 106.33    | 106.33   | 106.33               | 197.26   | 118.96   | 118.96            |              |  |  |  |
| Malaysia (35)                 | 198.58                   | -2.0           | 158.23                 | 170.71    | 160.80   | 208.38               | -2.1               | 2.85             | 202.57                   | 162.74                 | 176.29    | 168.13   | 210.80               | 250.89   | 182.23   | 182.23            |              |  |  |  |
| Mexico (13)                   | 59.35                    | +0.4           | 38.85                  | 40.80     | 38.80    | 160.47               | -0.5               | 8.04             | 59.45                    | 43.72                  | 46.17     | 46.17    | 46.17                | 124.33   | 116.41   | 116.41            |              |  |  |  |
| Netherlands (42)              | 132.36                   | -0.3           | 104.13                 | 113.78    | 107.18   | 105.90               | -1.7               | 5.38             | 132.71                   | 105.61                 | 114.84    | 108.84   | 107.72               | 146.03   | 130.77   | 130.77            |              |  |  |  |
| New Zealand (17)              | 57.78                    | +0.3           | 46.48                  | 48.57     | 46.79    | 46.33                | -0.5               | 7.25             | 57.28                    | 46.02                  | 46.58     | 46.58    | 46.57                | 57.28    | 57.28    | 57.28             |              |  |  |  |
| Norway (23)                   | 258.70                   | -0.4           | 203.63                 | 222.41    | 209.49   | 212.25               | -1.1               | 1.49             | 259.65                   | 208.99                 | 224.69    | 212.95   | 214.71               | 276.37   | 220.34   | 181.89            |              |  |  |  |
| Portugal (25)                 | 124.57                   | -0.4           | 95.57                  | 104.13    | 95.61    | 95.61                | -0.4               | 5.84             | 124.57                   | 95.61                  | 104.13    | 95.61    | 95.61                | 104.13   | 95.61    | 95.61             |              |  |  |  |
| Spain (60)                    | 194.10                   | +0.2           | 129.10                 | 141.07    | 127.87   | 138.57               | +0.8               | 4.18             | 193.91                   | 141.75                 | 154.84    | 138.51   | 138.51               | 189.80   | 158.04   | 158.04            |              |  |  |  |
| Sweden (34)                   | 132.48                   | +1.7           | 104.21                 | 113.88    | 107.26   | 98.19                | -2.2               | 6.59             | 134.93                   | 108.20                 | 118.55    | 110.41   | 105.35               | 182.25   | 132.48   | 132.48            |              |  |  |  |
| Switzerland (34)              | 175.93                   | -0.1           | 138.33                 | 151.18    | 142.38   | 149.34               | -3.8               | 2.88             | 181.44                   | 145.76                 | 157.02    | 148.61   | 155.25               | 234.93   | 173.89   | 177.85            |              |  |  |  |
| United Kingdom (503)          | 88.38                    | -0.5           | 71.58                  | 76.98     | 72.56    | 72.56                | -0.5               | 2.90             | 90.06                    | 71.58                  | 73.03     | 73.03    | 73.03                | 88.38    | 88.38    | 88.38             |              |  |  |  |
| USA (571)                     | 148.45                   | +0.5           | 117.59                 | 128.47    | 121.01   | 117.28               | -1.6               | 5.82             | 148.77                   | 117.59                 | 128.73    | 122.60   | 119.92               | 174.18   | 139.67   | 156.11            |              |  |  |  |
| USA (571)                     | 122.75                   | -2.2           | 96.67                  | 105.93    | 99.40    | 122.75               | -2.2               | 4.01             | 125.92                   | 102.84                 | 108.62    | 102.95   | 125.92               | 148.95   | 122.75   | 122.75            |              |  |  |  |
| Australia (971)               | 127.96                   | +0.0           | 100.87                 | 110.01    | 103.62   | 102.15               | -1.8               | 4.55             | 127.96                   | 100.80                 | 110.73    | 104.95   | 103.77               | 165.65   | 127.96   | 127.96            |              |  |  |  |
| Nordic (116)                  | 184.28                   | -1.2           | 149.08                 | 162.45    | 151.16   | 148.69               | -2.3               | 2.07             | 187.18                   | 150.37                 | 161.98    | 153.51   | 150.21               | 223.84   | 184.28   | 184.28            |              |  |  |  |
| North America (859)           | 124.28                   | +0.6           | 97.42                  | 105.45    | 100.18   | 105.44               | -1.2               | 2.07             | 124.28                   | 97.42                  | 105.45    | 100.18   | 105.44               | 124.28   | 97.42    | 97.42             |              |  |  |  |
| Pacific (1628)                | 125.84                   | -0.3           | 99.08                  | 108.17    | 101.89   | 105.44               | -2.1               | 2.00             | 125.46                   | 97.19                  | 106.56    | 102.69   | 101.21               | 174.18   | 125.46   | 161.85            |              |  |  |  |
| North America (859)           | 123.10                   | -2.1           | 96.84                  | 105.84    | 99.89    | 121.84               | -2.1               | 3.99             | 123.69                   | 97.07                  | 106.78    | 103.10   | 124.41               | 148.43   | 123.10   | 140.35            |              |  |  |  |
| Europe Ex. UK (673)           | 114.21                   | -0.1           | 91.81                  | 100.32    | 94.50    | 116.29               | -2.4               | 6.82             | 114.21                   | 94.50                  | 100.32    | 94.50    | 100.32               | 116.29   | 94.50    | 94.50             |              |  |  |  |
| Europe Ex. Japan (204)        | 124.10                   | -1.1           | 98.18                  | 107.20    | 101.06   | 107.00               | -1.4               | 1.10             | 128.20                   | 101.99                 | 108.23    | 103.51   | 106.56               | 148.72   | 123.53   | 134.61            |              |  |  |  |
| World Ex. US (1821)           | 125.68                   | -0.3           | 99.88                  | 109.88    | 102.80   | 106.27               | -2.1               | 2.65             | 128.20                   | 97.38                  | 108.22    | 103.51   | 106.59               | 137.17   | 125.68   | 161.28            |              |  |  |  |
| World Ex. UK (204)            | 124.10                   | -1.1           | 98.18                  | 107.20    | 101.06   | 107.00               | -1.4               | 1.10             | 128.20                   | 101.99                 | 108.23    | 103.51   | 106.56               | 148.72   | 123.53   | 134.61            |              |  |  |  |
| World Ex. Japan (204)         | 124.10                   | -1.1           | 98.18                  | 107.20    | 101.06   | 107.00               | -1.4               | 1.10             | 128.20                   | 101.99                 | 108.23    | 103.51   | 106.56               | 148.72   | 123.53   | 134.61            |              |  |  |  |
| World Ex. Japan (1901)        | 125.75                   | -1.2           | 99.08                  | 108.15    | 101.87   | 111.48               | -1.8               | 4.25             | 127.30                   | 102.36                 | 110.17    | 104.42   | 116.36               | 151.29   | 125.75   | 137.61            |              |  |  |  |
| World Ex. Japan (2369)        | 124.28                   | -0.6           | 97.76                  | 106.83    | 100.82   | 105.46               | -1.2               | 3.31             | 124.97                   | 100.39                 | 108.15    | 102.50   | 112.84               | 162.05   | 124.28   | 152.61            |              |  |  |  |



# WASTE MANAGEMENT

Wednesday September 26 1990



The increase in public concern over the state of the environment is provoking great changes in the waste management industry. The trend is towards stiffer regulations but this has resulted in higher costs for the consumer. John Hunt reports

## Public doubts bring change

THE WASTE management industry is going through the greatest transformation in its history as a result of the large increase in public concern for the state of the environment.

Governments have been spurred to take action and the trend is towards stiffer national regulations for the control of all wastes. Internationally, governments have united to introduce tighter controls over the movement of toxic waste across frontiers.

The growth in the amount of waste being handled and the increasing sophistication of the techniques used means that waste management is very big business.

Costs have risen as a result of stricter regulations and higher public expectations coupled with the rising expense of landfill sites which have become increasingly scarce particularly in crowded south-east England. Some London waste has to be transported to Bedfordshire as the nearest point of disposal.

The result is that customers will have to pay more for waste disposal over coming years. These trends have led to consolidation in the industry with large companies absor-

bing smaller ones and international takeovers becoming more common.

Small cowboy outfits which have given the industry a bad reputation are likely to be driven out of business because they will be unable to afford the heavy capital cost of meeting higher standards and will not have the technical expertise.

Until the 1930s waste disposal was still primitive by today's standards. Household rubbish was burnt in a basic incinerator or dumped on an open tip. Industrial wastes were not as numerous or complex as they are now and were often dumped on a tip acquired by the owner of the factory where they originated.

Packaging of foods and consumer goods has increased the amount of paper and board disposed of and the widespread use of plastics which are difficult to destroy has added to the problems.

The Confederation of British Industry estimates that industry and commerce in the UK produce over 100m tons of waste a year and that it costs companies at least £3bn to dispose of it. It believes that disposal costs could rise to £7bn

by the end of 1992 even with no rise in waste production.

Analysts at Citicorp Investment Bank say that the price for disposal of non-hazardous waste in UK landfill sites will rise by 15 per cent a year and that the total value of waste disposal business in England and Wales could increase by at least 10 per cent a year.

A similar picture exists throughout western Europe. Paribas, international stockbrokers, says that charges for disposing of industrial and domestic waste are likely to double in western Europe by the end of the century as a result of tougher environmental legislation.

In 1989 western Europe paid \$15bn to dispose of solid waste - about 60 per cent industrial refuse and the remainder domestic. Paribas believes that this annual cost is likely to rise to \$32bn by the end of the 1990s and that three quarters of this will go on industrial refuse.

The alternative to landfill is incineration and this is a costly method. About 10 new incinerators each costing £30m will be needed in the UK to dispose of sewage sludge that Britain will no longer be dump-

ing in the North Sea after 1988 as a result of the agreement reached at the North Sea Conference earlier this year.

Yet there could be stiff opposition from local residents when planning permission is sought for incinerators - an example of the Nimby (Not in my backyard) syndrome. In Britain the Environmental Protection Bill, expected to become law next month, will radically change the framework within which waste disposal operates.

It will introduce a new duty of care which will mean higher standards and stiffer penalties for those who do not dispose of waste in an authorised manner. It places responsibility on the producer of waste to see that it is accurately described and treated by a company authorised to handle it.

The bill means that responsibility for the correct disposal of waste will rest more widely along the entire chain - from the first producer to the final disposer. Each person in that chain will be subject to the duty of care and criminal liability is imposed on those who breach it. Local authorities are directly affected by the legislation. They will no longer have

the dual role of poacher and gamekeeper by running their own disposal sites at the same time as policing the way those sites are operated.

They will be required to set up local waste disposal companies (LAWDCS) which will operate at arms length from the authority.

Alternatively they can privatise their waste disposal operations with contracts awarded by competitive tender.

This opens up a large new market for private waste disposal. It is estimated that the total market for compulsory competitive tendering is worth more than £2bn a year and that most of this is for cleaning and refuse collection.

The waste industry has been aware of the need to improve standards. Last year the National Association of Waste Disposal Contractors introduced its own code of conduct which enables it to impose fines on members in extreme cases of breach of discipline.

Dr Ted Thair, head of the CBI's environment, health and safety group says there must be plans for the installation of clean technologies and long-term waste minimisation if British business is to meet

environmental standards and still remain competitive.

Britain is producing twice as much waste as in 1965 and the Government believes that even with waste minimisation and recycling a large reduction in the amount could not be expected in the short term.

Mr David Trippier, Environment Ministers, points out that there are no easy options for dealing with waste "however much money you are prepared to pump into it."

On the international scene there have been protests at the dumping of the industrialised countries' toxic waste in the third world. The vessel Karin B carrying toxic waste which had been dumped in Nigeria from Italy was refused permission to unload it in Britain in 1988.

Last year, a Russian vessel carrying PCBs (polychlorinated biphenyls) from Canada was turned away from British ports. This incident posed an important question of principle as all the correct legal procedures had been complied with.

The material was destined for the Rechem plant in Wales where it could have been safely disposed of through high temperature incineration.

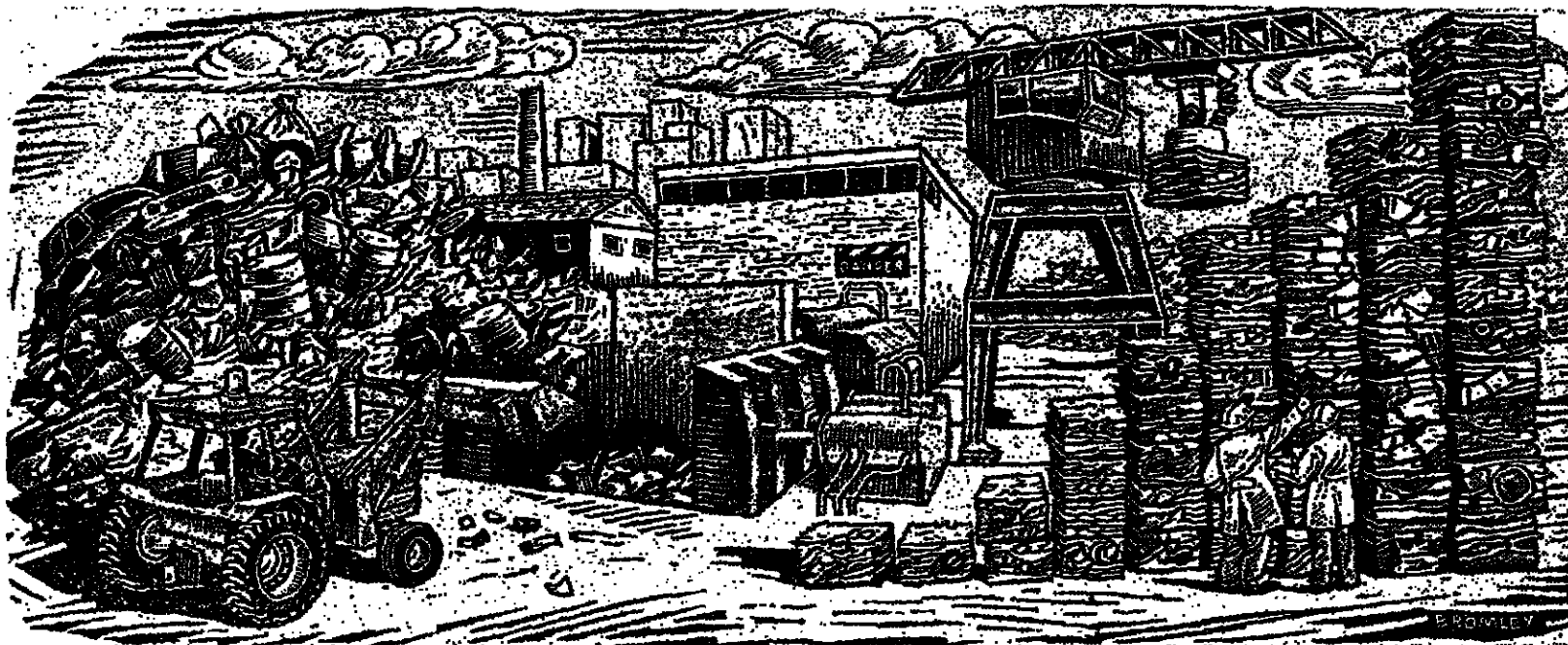
International agreements

control the movement of waste across frontiers and to prevent dumping in the third world. The Basle agreement of 100 nations stipulates that countries exporting waste should have the written consent of importing countries. The exporters have to ensure that the waste will be managed in an environmentally sound manner at its destination.

The EC Commission in Brussels has proposed a directive to introduce strict civil liability for damage from waste disposal as an extension of the "polluter pays" principle. The producer of the waste would be held liable for damage to individuals, property or the environment even if the damage was not the producer's fault.

An EC directive controlling the quality of landfill sites and stipulating waste unsuitable for landfill is expected. In addition it is working on new regulations to control the movement of waste across frontiers.

In Asia some of the most dynamic economies have the biggest problems with waste. Hong Kong, Taiwan and South Korea are between them estimated to be spending \$5bn on waste disposal over the next five years.



### IN THIS SURVEY

Takeovers: Forget the ugly-morous image - the industry has seen plenty of investment activity. Improving standards: Shoot-out for the cowboys. Page 2



Refuse collection in Wandsworth

Water: Higher quality treatment comes at a price. US: A growing list of regulations: EC initiatives. Page 4



Unwanted refrigerators being made safe

The Environment Bill: Tougher measures: Recycling: UK lags behind the rest of Europe. Page 5

Incineration: Recycling waste tyres: Contaminated land: Related surveys. Page 7

Radioactive wastes: The Government keeps its options open. Page 8

Editorial Production: Phillip Halliday

## ENVIRONMENTAL TECHNOLOGY MARKETS UP TO 2005 - CONFERENCE FOR WESTERN AND EASTERN EUROPE

New opportunities, markets and technologies!

Paris - London - New York - Berlin - Frankfurt - Rome - Monaco

### environmental protection - markets and strategies

In 1989, the environmental market in Western Europe had a volume of DM 141 billion; by the year 2000, it will have grown to DM 270 billion. This market is characterised by its great variety and complexity of products and technologies of importance in all industrial sectors. These businesses offering complete system solutions and orienting their company strategy to all of Europe and the world will achieve the greatest success. Nonetheless, there is still a considerable lack of information on the part of many regarding technological possibilities, legal regulations, and government subsidies. For this reason, businessmen are more and more frequently asking such questions as:

- Does environmental protection create new markets?
- Does environmental protection improve one's corporate image?
- Does environmental protection create new products?
- Does environmental protection provide long-term corporate security?
- Does environmental protection create new jobs?
- Does environmental protection help save taxes?
- Is environmental protection economically feasible?
- Does environmental protection provide prosperity?

### program/topics

- politics and legislation expected laws and subsidies in W. Germany and W. Europe
- politics as an essential instrument of control in environmental technology: requirements and the need for action.
- market and technology the market for environmental technology in Western and Eastern Europe up to and beyond the year 2000.

### Pertinent information regarding:

environmental legislation and technologies - market volumes, growth rates, and market potentials - competition - technology/market portfolio - opportunities and risks for both

### WESTERN AND EASTERN EUROPE

will be presented in each of the following contributions:

- I. Solid Waste Disposal, Materials Recovery, and the Sanitation of Contaminated Sites
- II. Water Purification, Effluents and Sludge Treatment
- III. Air Quality Control
- IV. Measurement, Process Control, and Analysis
- V. Noise Reduction
- VI. Energy Conservation
- VII. Services in Environmental Technology
- VIII. Competition
- IX. Structure and Instruments

### place/date

Dates for conferences coming up next:

|          |                      |
|----------|----------------------|
| Paris    | - September 27, 1990 |
| London   | - October 4, 1990    |
| New York | - October 25, 1990   |
| Berlin   | - February 5, 1991   |

price: DM 2,450.00 (includes cost of conference documentation with more than 200 pages of detailed market data, strategies, new opportunities, chances and risk in the environmental market).

registrations: please contact Mr. Geiger at the address below.

### HKU

The Helmut Kaiser Consultancy (HKU) is an independent market research institute and consultancy. We have prepared technology-market studies and advising companies with regards to strategy, mergers and acquisition, market, competition, and technology since 1980. More than 400 future-oriented technology / market studies (multi-client and exclusive studies) in the area of key technologies (environmental technology, new construction materials, new manufacturing techniques, chemical products in the construction industry, medicines, etc.) have been completed.

We are by far the market leader in the area of environmental technology and protection in West Germany, Europe (Western and Eastern Europe), the U.S.A., and Japan. Our employees are scientists and M.B.A.'s. Our customers include foreign and domestic companies and government agencies wishing to shape the future and to face new, interesting challenges in the coming decades.

### Technology market studies

|                                                                                                                                           |              |
|-------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Management Summary - Environmental Technology in Western Europe                                                                           | DM 1,900.00  |
| Management Summary - Environmental Technology in Eastern Europe                                                                           | DM 500.00    |
| Environmental Technology in W. Europe. Market-Technology-Competition                                                                      | DM 14,900.00 |
| Environmental Technology in E. Europe. Market-Technology-Competition                                                                      | DM 14,900.00 |
| Water Management Chemicals                                                                                                                | DM 14,900.00 |
| The Market for Bioremediation of Organic Substances in Western Europe                                                                     | DM 14,900.00 |
| Engineering Polymers and Elastomers, High Performance Polymers and Composites in the automotive industry in W. Europe                     | DM 34,500.00 |
| New Mergers & Acquisition Studies: Water 2010. The market for water purification and effluent treatment in W. Europe including E. Germany | DM 11,000.00 |
| Waste 2005. The market for solid waste treatment, disposal, and recycling technology in W. Europe including E. Germany                    | DM 14,900.00 |

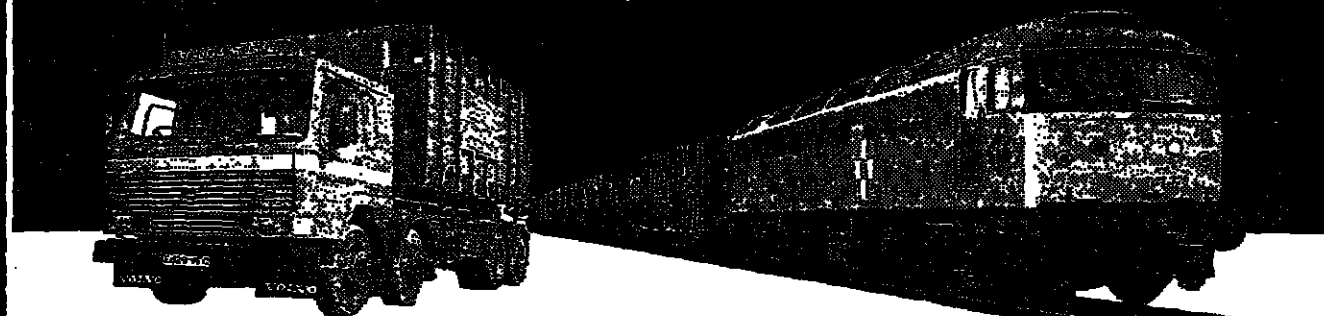
Please order our brochures presenting detailed descriptions of more than 160 HKU studies.

presented by

**HELMUT KAISER CONSULTANCY**

Philosophenweg 2, D-7400 Tübingen, tel.: 07071/67001, telex: 7262768

# THE LEADERS IN WASTE MANAGEMENT



## Shanks & McEwan

Shanks & McEwan handles an increasing volume of waste each year and in 1989 landfilled in excess of 6½ million tonnes. We specialise in the transfer and disposal of waste by rail and road.

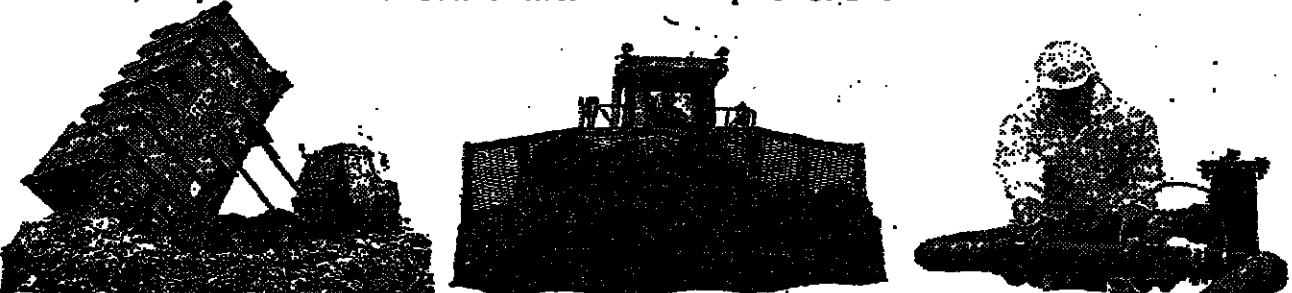
We have over 200 million cubic metres of air space geologically suitable for waste disposal. This is far more than any other UK waste management company and as a result we will be able to handle large and small contracts way into the next century.

The responsible attitude of our staff towards the environment and the standard of our operations registered under BS 5750, are proof of our total commitment

to high standards of waste disposal.

We believe in conservation and, where feasible, recycling. Over the past 8 years we have pioneered the generation of electricity using landfill gas. By the mid 1990's we will be generating sufficient electricity to meet the energy demands of a small town.

For a copy of our latest Annual Report and Accounts please contact our Group Company Secretary, Shanks & McEwan Group PLC, 22 Woodside Place, Glasgow, G3 7QY. Telephone: 041-331 2614.



**ENVIRONMENTALLY THE BETTER CHOICE**

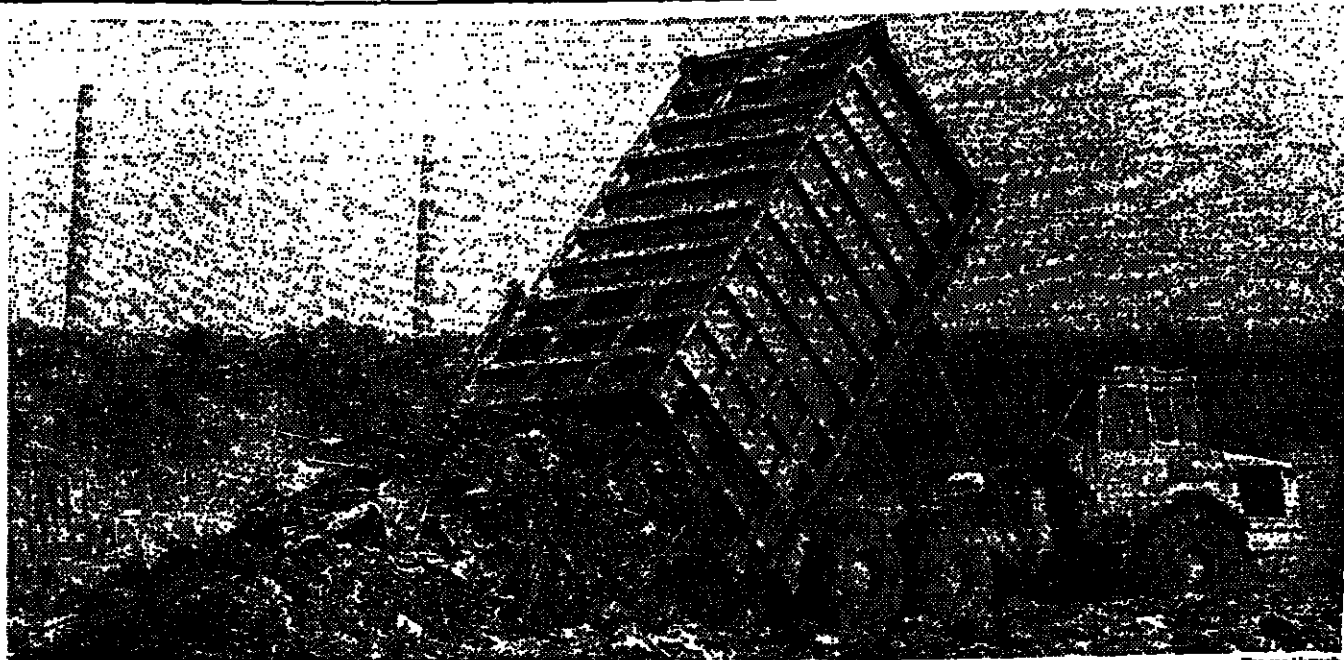




## WASTE MANAGEMENT 2



Efficient disposal: Shanks & McEwan landfill site at Calvert, Buckinghamshire where containers (left) are loaded from freight trains and transported to the site (right)



Trevor Hunt

THE WASTE disposal industry has frequently been the target of criticism by environmental groups and politicians for the way it has conducted its operations. Cowboy operators have given the industry a bad name through illegally fly-tipping building and other wastes on the nearest piece of land. In London it is estimated that 1m tonnes of waste was being dumped illegally every year up to 1989.

The danger of explosions from methane gas building up on waste sites and of contaminated materials leaking into the water supply from the sites have caused controversy. There have also been com-

Waste disposal companies are much criticised. John Hunt looks at attempts to raise standards

## Cowboy operators taint cleaner image

plaints about old waste dumps abandoned with the ground still contaminated by toxic chemicals.

The House of Commons all-party Environment Committee has been scathing about poor standards in the disposal of toxic waste. It said: "We are concerned that waste disposers too often deploy the cheapest tolerable option rather than striving for the concept of the

best practicable environmental option."

In fact, the industry has taken such criticism on board and has been making great strides in improving its performance. This has often been led by the big and growing waste disposal companies which have most to lose from a bad public image for the industry.

Tighter regulations and the threat of more to come – both

domestically and from the European Community – have also acted as a catalyst. The Environmental Protection Bill, expected to become law this October, will enforce those disposing of waste to be more careful and should lead to further improvements.

The Control of Pollution (Amendment) Bill, sponsored by Mr Joan Ruddock, Labour MP for Deptford, became law last year and has introduced tighter regulations that should reduce fly-tipping.

The need to restore old waste sites to good environmental standards has been widely accepted by the industry. Old landfill sites are often restored as pleasant agricultural and grazing land and the area is enhanced by the planting of trees.

More sophisticated technical methods have led to improved control of methane gas and this is now often sold to industry or used to generate electricity.

The National Association of Waste Disposal Contractors (NAWDC) which represents many companies in the industry, has introduced annual landfill awards to show what can be achieved.

As more countries become aware of the potential of recycling debris EXTEC are predicting a rapid increase in demand for the EXTEC 5000S and see it playing a major role in future environmental issues worldwide.

CONVENTIONAL USES

The conventional applications of grading off-site materials such as coal, ash, peat, sand, gravel, quarry waste and more, has accounted for much of the remaining UK sales as the EXTEC 5000S is used on new sites or to replace older and less reliable screening and crushing units.

First winner for site operations was Cleanaway for its Buff Quarry site at St Helens, Merseyside, which takes 100 lorry loads of domestic, commercial and industrial waste daily. Filling is carried out in carefully controlled areas and methane gas is extracted and supplied to a nearby brickworks as fuel.

Shanks and McEwan, a large

Transport has often been the source of pollution complaints as it is difficult for the disposer of the waste to control the activities of the company hired to move it. Under the code, all transport and disposal must be covered by a written agreement between the generator of the waste and the company disposing of it.

Members are asked to inform

courses covering legislation, vehicle operations, health and safety and landfill gas control. A practical waste management residential course of five days was introduced in 1976 to familiarise staff with modern methods and three visits to waste sites are included in this.

There are also foreign study tours so that members can see the best waste management practices.

There are one day courses on legislation such as the Control of Pollution Act 1974, the Health and Safety at Work Act and the new Environmental Protection Bill. With the industry so frequently in the public eye, a course on how to deal with the media has now been added.

Detailed environmental policies have been developed by some companies to make sure that the best practices have the full approval of the board. Monitoring is carried out to ensure that these standards are applied all the way down the line – particularly by the operatives who dispose of the waste.

Cleanaway's policy pledges the company to plan, conduct and monitor its operations

according to the best practice means to protect the environment. Its activities comply with or exceed regulations or codes of practice and will adopt appropriate technologies.

Shanks and McEwan have gone to the unusual lengths of creating its own environmental advisory board consisting mostly of outside professionals with expertise in toxicology, law, politics and conservation.

The board will participate in discussions of company policies that involve the environment. It has independence to comment on such matters and to publish its own annual report.

Outside consultants were appointed to help develop corporate environmental policy for Shanks and McEwan. It involves a system of weekly examination of sites for noise, safety, quality, operations and engineering.

site planning meeting is held every month and there is a quarterly review. An independent waste management consultant inspects each site every six months.

Detailed procedures are in place for 30 areas including landfill gas, materials that might leak into the soil, noise conservation and Nelson will local communities.

Such developments make good business sense for the industry. It avoids damage to its reputation and protects shareholders by avoiding the huge legal liability that could arise from pollution accidents.

In London it is estimated that 1m tonnes of waste was being dumped illegally every year up to 1989

company with a turnover of £85m, has been selling landfill gas from decomposition of waste to industry since 1981. It has been generating electricity from landfill gas from a site in Bedfordshire since 1984. The company extracted 1.3m therms in 1988 and half of this was converted to electricity. A supply of 1m therms is enough to heat 3,000 average sized houses for a year.

NAWDC has introduced its own code of conduct for the industry under which members pledge the safe and effective collection, transportation, storage and disposal of wastes.

the association of any poor practices or actions which might be detrimental to the industry. Formal hearings may be held by the association's disciplinary committee and members censured, suspended, expelled or fined up to £7,500 for misconduct.

The key to safe handling of waste is proper training and familiarity with the regulations involved. This is being given higher priority and the Commons Environment Committee welcomed the industry's commitment to it.

NAWDC's training committee runs a programme of

the association of any poor practices or actions which might be detrimental to the industry. Formal hearings may be held by the association's disciplinary committee and members censured, suspended, expelled or fined up to £7,500 for misconduct.

The key to safe handling of waste is proper training and familiarity with the regulations involved. This is being given higher priority and the Commons Environment Committee welcomed the industry's commitment to it.

NAWDC's training committee runs a programme of

An unglamorous industry? David Thomas finds plenty of investment activity

## Small group of star performers

ANYONE WHO thinks of waste management as an inherently unglamorous industry ought to have a few words with an investment analyst.

Ask, for example, Dr Edmund Bradley of Citicorp, who in a recent voluminous study of the UK waste management industry concluded: "The impressive stock market performance of the six quoted waste management companies over the past two years cannot fail to have gone unnoticed by holders and non-holders alike."

At least until the Gulf crisis knocked some of the froth off the sector, Britain's small group of quoted waste management companies (Attwoods, Caird, Leigh Interests, HT Hughes, Rechem Environmental Services, and Shanks and McEwan) has been one of the star performers on the London stock exchange.

A spurge of acquisitions of smaller privately held concerns has helped many companies in the sector to grow rapidly,

while the larger UK companies are consolidating and expanding their operations overseas. The pace quickened last week when Leigh Interests, the Midlands-based company, announced an agreed bid for HT Hughes and Severn Trent.

Attwoods, a hostile bid for Caird. Other examples include:

● Leigh Interests announced last November its acquisition of Clay Colliery, a coal and clay extraction company, for £17m. It wants to use the holes left by Clay's operations as potential landfill sites.

● Attwoods, which has about 75 per cent of its business in the US – has increased its share of the US market by acquiring Mindis Industrial which reprocesses glass, metal, paper and plastic waste. It has strengthened its base in Florida, by buying waste disposal operations there from Leidy Transportation. Last year, it made its first move into mainland Europe by buying Omega, a West German company, for up to £15.4m.

Many of these acquisitions have been financed by the issuing of paper, which recently has been trading on sky-high multiples.

But the sector has been strong enough to make cash calls – as when Attwoods raised £28m earlier this year to eliminate its debt burden and to allow it to press ahead with international acquisitions.

Interest in the sector has been heightened by the continued growth of the waste management divisions of leading industrial companies. The main players on this front include Biffa, a subsidiary of BRT; Cleanaway, a GKN-Brambles joint venture; Cory Waste, owned by OTT; and Waste Management, which is owned by NRC and is distinct from the US company of the same name.

As though that were not enough activity, many water companies have targeted waste management as a natural area for diversification.

Northumbrian, Severn Trent, Southern, Thames, Welsh and Yorkshire have set up subsidiaries, while some industry observers predict that all the 10 water companies privatised last year might soon have entered the market.

Meanwhile, overseas companies, notably from North America and France, have been showing their interest in British waste management by setting up their own UK subsidiaries: these have begun to

acquire some smaller operations or enter into joint ventures with the more established players.

Waste Management and Browning-Ferris Industries, the two leading US waste companies, owe more than a tenth of their turnover to their European activities.

The signs are that their presence in Europe will increase. Laidlaw Transportation, Canada's biggest waste group, also harbours ambitions to expand in European markets. From France, Saur has teamed up with Welsh Water and Southern Water to chase refuse contracts with British local authorities.

This burst of activity is not difficult to explain. Companies are being forced by the burgeoning environmental awareness among the general public to pay greater attention to their waste. Reflecting this mood, many Governments are passing tougher waste management laws.

In the UK, the Environmental Protection Bill, which is on the verge of becoming law (see separate article), will transform the statutory framework for waste management.

The likely increase in operational costs could herald a shake-out of the UK industry, which is at present highly fragmented, with over 4,000 companies active on some estimates.

Mr Frank Argent is director general of the National Association of Waste Disposal Contractors, whose 80-plus members account for about two-thirds of the industry's £1bn annual turnover. "The Environmental Protection Bill will tend to squeeze out the least able companies," he says.

The stock market fall following the Gulf crisis has introduced one uncertainty. The waste management companies have further to fall than many other quoted concerns.

"Highly rated companies are always vulnerable to market shake-outs," says Mr Robert Miller-Bakewell, analyst with County NatWest WoodMac.

Nervousness in the sector was compounded at the start of September when Caird's shares fell 45 per cent after the company announced results way below the City's expectations. The company appears to have suffered a bout of indigestion after gobbling up 50 acquisitions since 1987.

At County NatWest, Mr Miller-Bakewell accepts that the Gulf-induced market fall might lead to some pause for thought.

"Yes, the fact that the paper of the quoted companies will now be worth somewhat less makes it more difficult for them to carry out acquisitions that are automatically earnings enhancing," he says.

He argues that the prices which companies are having to

pay for acquisitions are at a discount on a year ago. "At the end of the day, the pressure on the small operators to get out are going to remain."

"The UK Waste Management Industry, Citicorp, PO Box 24, Cottons Centre, Hayes Lane, London SE1 2QT, £500.



## ONE MAN'S MEAT IS ANOTHER MAN'S POISON

THE RECENT ATTENTION GIVEN TO RECYCLING AND 'GREEN' ISSUES has accounted for almost 75% of EXTEC sales over the last twelve months, according to John Herby, National Sales Manager for EXTEC, although recycling has been big business for almost 20 years, particularly in the demolition industry.

All debris removed from almost all redevelopment sites is now being dumped into the landfill contractors own yard, or specially developed area, to be segregated into reusable commodities. Each grade or size of material sorted, destined for many active markets.

application. That means that a company contracted to remove waste from a site can charge a lot more per load, of which, only 30% covers tipping expenses on obsolete rubbish. The remaining 70% can be sold on to provide additional profit.

Using very basic figures, that means that if a company generally pays £50 for each load tipped, for every ten potential loads to be tipped he saves £350 out of £500.

"If each of these loads recycled can be sold at £100 then that accounts for an additional £700 of revenue earned."

explains John.

As more countries become aware of the potential of recycling debris EXTEC are predicting a rapid increase in demand for the EXTEC 5000S and see it playing a major role in future environmental issues worldwide.

CONVENTIONAL USES

The conventional applications of grading off-site materials such as coal, ash, peat, sand, gravel, quarry waste and more, has accounted for much of the remaining UK sales as the EXTEC 5000S is used on new sites or to replace older and less reliable screening and crushing units.



## EXTEC SCREENS AND CRUSHERS

Extec Screens and Crushers Limited  
Brightside Lane ● Sheffield ● South Yorkshire ● S9 2SR  
Telephone: (0742) 562772 ● Fax: (0742) 562782

### TECHNOLOGY IN THE OFFICE

The Financial Times proposes to publish this survey on:

5th October 1990

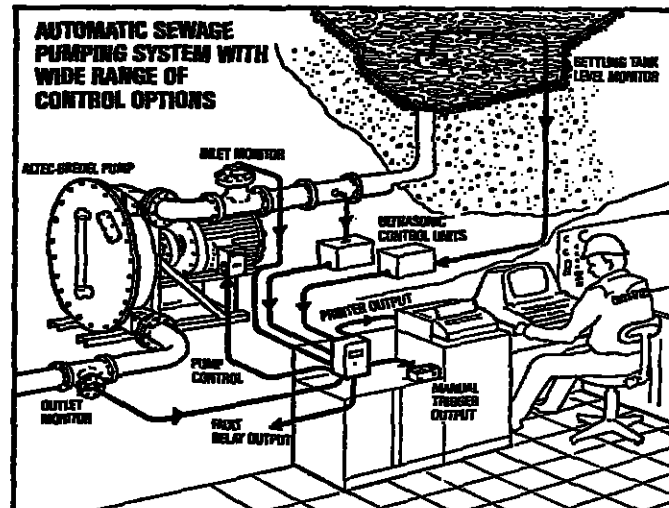
For a full editorial synopsis and advertisement details, please contact:

Andy Barrows  
on 071-873 3201

or write to him at:

Number One  
Southwark Bridge  
London SE1 9HL

## AUTOMATED SLUDGE HANDLING...



without tears

- Thicker, more consistent sludges
- Simple, reliable operation
- Reduced maintenance
- Lower operating costs

Features include One or more heavy duty peristaltic pumps Microprocessor based control and monitoring options, including sludge blanket level, sludge density, suction and discharge line conditions...

ALPHA TECHNICAL SERVICES LTD.  
Alpha House, Station Road, Grimsby, Lincoln, L33 7YU  
Telephone 04769 2021, Telex 90202, Fax 04769 1200

its got to be  
ALTEC-BREDEL  
SLUDGE PUMPS

## Clean up.

Most companies use environmental technology simply to comply with regulations. But you can turn ET into a powerful business advantage – cutting materials and energy use, anticipating laws and market preferences, limiting liabilities, and building consumer and investor confidence. Equipped with an environmental strategy, you can 'clean up' in more ways than one.

All the technology and services you need will be on show at the NEC, from the 2-4 October. ET'90 will help you formulate an environmental strategy, and plan its implementation with leading suppliers.

For an ET'90 Info Pack and complimentary tickets, please ring 091-416 4570.

Environmental Technology  
2-4 October 1990  
NEC, Birmingham

ET'90 runs alongside the Financial Times Pollution Management conference, is sponsored by the DTI and the DoE, and is supported by The Environment Council.

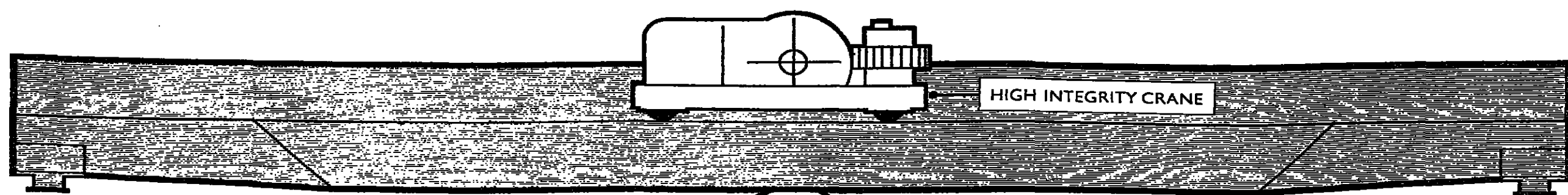
Free environmental strategy guide in your ET'90 Info Pack.



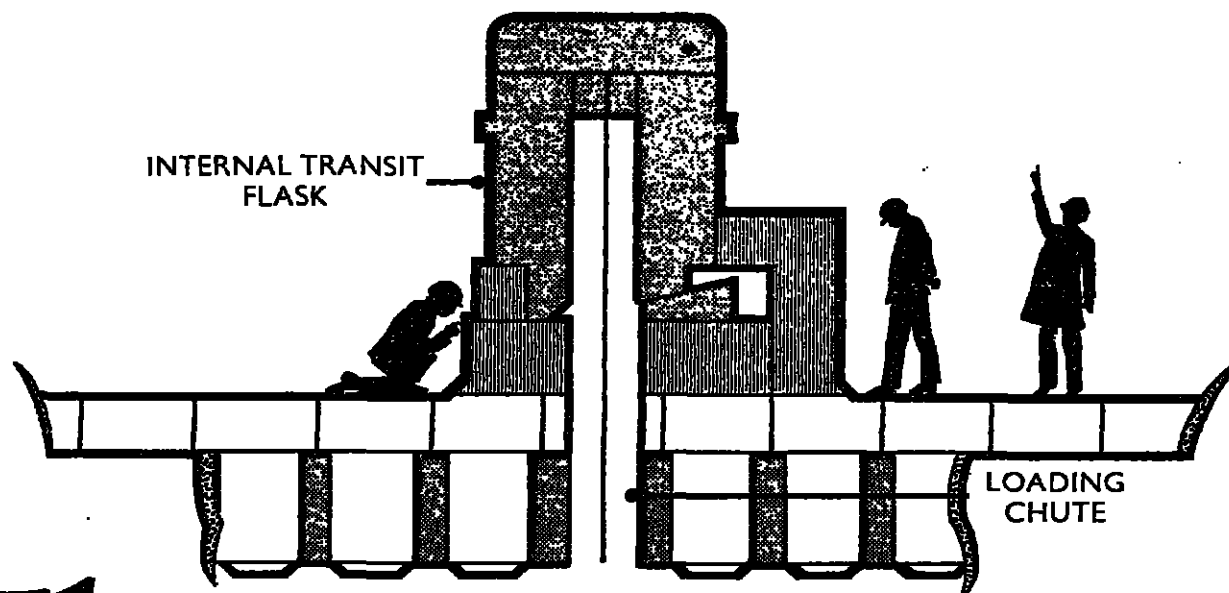
New directions for business and industry

091-416 4570





# Nuclear waste can be contained.



## The issue cannot.

Where do you stand on nuclear power?

Well, wherever it is, one thing is for sure. Nuclear waste cannot be ignored. And just like the issue, it's unlikely to go away.

For the fact is, even if nuclear energy production ceased tomorrow, we would still have to deal with waste that has been produced in the past.

In the last 30 years, British Nuclear Fuels has been concerned with the whole nuclear fuel cycle. From the manufacture of fuel to the management of waste. Few countries could challenge the experience we have. We are spending over £2 billion on a programme which allows us to continue dealing safely with nuclear waste. So what exactly is nuclear waste?

A major misconception is that it is all the same. Not true. In fact, it falls into three distinct types which emit varying intensities of radiation. Consequently, they are dealt with in completely different ways.

The most radioactive is *High Level Waste*, which results from reprocessing spent nuclear fuel. We can recycle at least 97% of spent fuel into new fuel. It is the remaining 3% waste that must be carefully dealt with.

At present, high level waste is stored as a liquid inside double-walled, cooled stainless steel tanks enclosed in thick concrete walls.

However, we have brought into operation a process called 'vitrification' in which liquid waste is converted into glass and sealed inside stainless steel containers to be kept safe for the indefinite future.

This method reduces the waste to 1/3 of its original volume. Or, to look at it another way, all the high level waste produced at Sellafield in the last 30 years could be contained in just 4 double-decker buses.

A far less radioactive type of nuclear waste, known as *Intermediate Level Waste*, occurs when the nuclear fuel rods are stripped in the first mechanical stage of reprocessing.

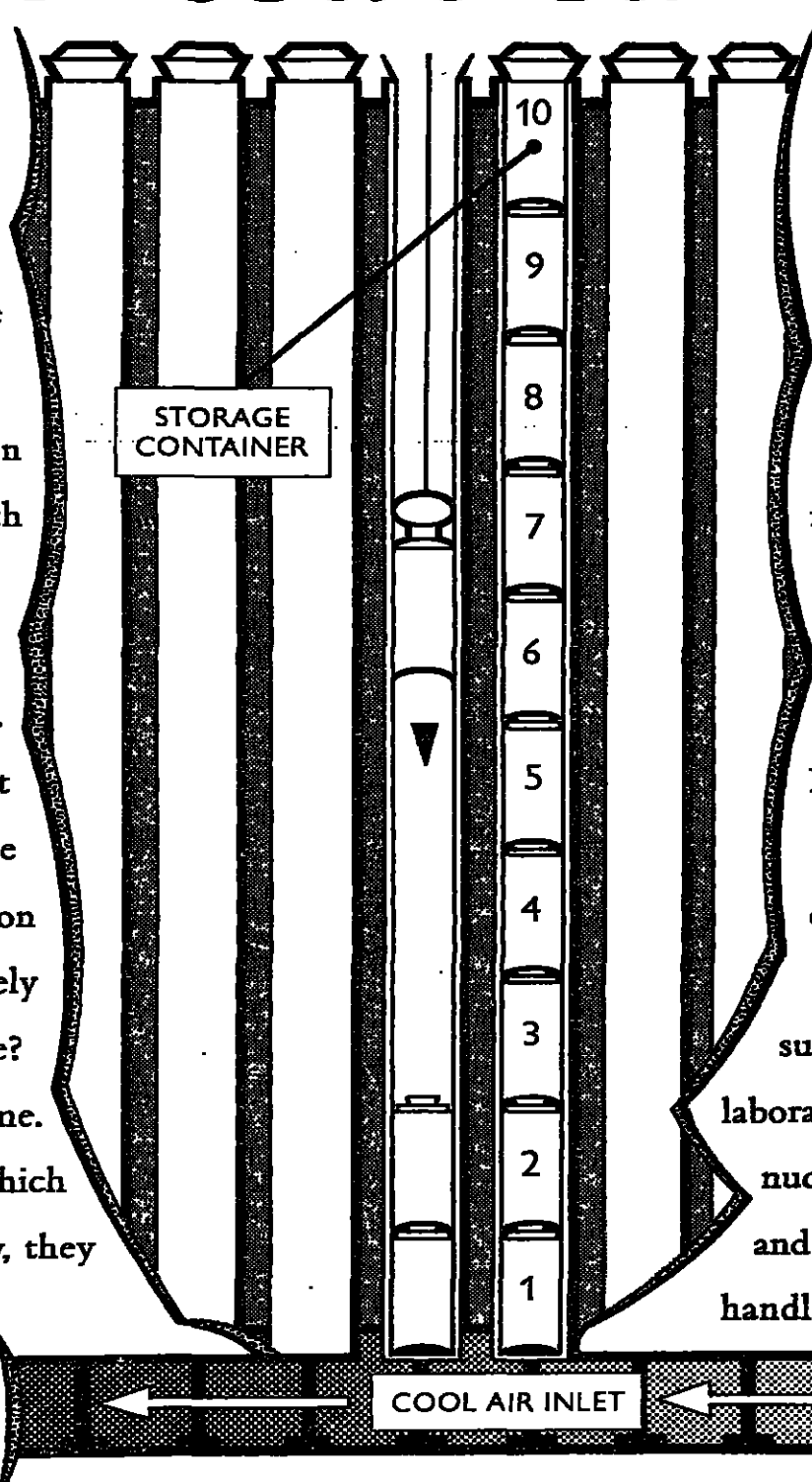
The scrap metal, sludge, and residues that are involved in this operation are sealed in cement inside steel drums, and stored in our special encapsulation plant until a suitable long-term home has been found. At the moment, sites at Sellafield and at Dounreay in Scotland are under scrutiny from geologists to see whether either is suitable for a deep underground repository.

The least radioactive waste of all is *Low Level Waste*, such as paper towels, gloves, protective clothing and laboratory equipment which not only come from the nuclear industry but from hospitals, research laboratories and other industries where radioactive materials are handled. Despite the fact that radiation from low level waste is negligible, we take no chances.

At Drigg in Cumbria, we have built and use a concrete vault the size of a dozen football pitches, and we are developing a method of compacting this type of waste, which will enable us to store it well into the 21st Century.

If you'd like to know more about the way we manage nuclear waste write to Information Services, Risley, Warrington WA3 6AS for our nuclear waste brochure, or our video. Better still why not come and visit us at the Sellafield Visitors Centre. Because, anything you want to know about waste management is contained within it.

**BRITISH NUCLEAR FUELS**  
Managing waste at Sellafield.





## WASTE MANAGEMENT 4

Richard Evans outlines the increasing environmental pressures on the water industry

## Treatment improvements come at a price

THE ENVIRONMENTAL pressures facing the UK water industry are moving from the improvement of drinking water standards to what in European Community jargon is known as the "wastewater", or sewage treatment and disposal, side of the industry. The ultimate cost to the customer could be just as great.

The main pressure comes, as with improvements on the clean water side, from the European Commission, which announced earlier this year its proposals for a new wastewater draft directive aimed at improving sewage treatment and disposal throughout the community.

For the UK, the provisions that will have the greatest impact are phasing out the disposal of sewage sludge at sea, and higher standards of treatment for waste discharged in coastal waters.

This is straightforward enough, except for two factors - the high cost, and the fact that goalsposts are liable to move as expectations increase and as methods of detecting pollution become more sophisticated.

To allow for this, the 10 privatised water companies in England and Wales, and the 29 former statutory water compa-

nies, have had written into their charging formulae the ability to charge extra for any additional capital spending requirements that are not yet known.

This means that water charges, set to rise by an average of 5 per cent above the level of inflation each year for the next 10 years, could increase by much more.

There have been a series of fierce battles in the past between the UK Government and the European Commission over the scale of the improvements demanded and the timetable for their implementation.

This pressure is likely to ease rather than subside under the crusading EC Environment Commissioner, Mr Carlo Ripa di Meana.

The 10 privatised companies, which provide sewage as well as clean water services, believe they will have to spend an extra £70m to implement the EC wastewater proposals, in addition to the £12.2bn ear-

marked for improving sewage treatment systems over the next 10 years. This contrasts with only £4m spent over the last decade.

In England and Wales, wastewater from about 83 per cent of the population is treated at inland sewage works, compared with only 45 per cent in

cent is used on agricultural land, 34.3 per cent is dumped at sea, 17.1 per cent is used for landfill, and 5.6 per cent is incinerated.

The decision of Mr Chris Patten, Environment Secretary, earlier this year to end the dumping of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-

**The Commission has been receptive to pressure from the environment lobby, and the indications are that its demands have some way to go**

the Community as a whole. About 17 per cent is disposed of at sea, of which more than a quarter receives full marine treatment, being fine-screened prior to disposal through properly designed and located long sea outfalls.

Because of the high load treated at inland works, nearly 1m tons of sewage sludge has to be disposed of. About 63 per

cent is used on agricultural land, 34.3 per cent is dumped at sea, 17.1 per cent is used for landfill, and 5.6 per cent is incinerated.

The decision of Mr Chris Patten, Environment Secretary, earlier this year to end the dumping of sewage at sea by 1993, and to phase out the dis-

posal of sewage at sea by 1993, and to phase out the dis-



Patten calls to end sewage dumping at sea by 1993

because of the acute shortage of suitable sites, use in agriculture is reaching saturation point and there are worries about chemical content in the sludge, and an increase in the

use of incineration is not necessarily an improvement environmentally or on cost grounds.

The water companies are deeply sceptical about the phasing out of untreated discharge of sewage via properly designed long sea outfalls. The draft directive calls for at least primary treatment and in many situations secondary treatment, and both will require large construction schemes and the siting of works near coasts.

In some cases, apart from the cost, this will not be a big problem. South West Water, for example, where 80 per cent of sludge is dumped at sea, is developing a strategy to build 28 sludge centres throughout the region, and to set aside land for primary or secondary treatment at sea outfalls.

This is not so easy in other areas, such as North West Water, where there is not the land available for development near long sea outfalls. North

West estimates that the wastewater directive will cost it a further £100m on top of the £200m it has committed to cleaning up bathing waters throughout the region over the next five years.

Other companies with long coastlines and which utilise sea disposal methods, include Welsh Water, Yorkshire and Southern Thames Water, the largest company, although it has few designated bathing beaches, disposes of all the sludge produced at Beckton in East London, the largest sewage plant in the world, via dumping in the North Sea, and new disposal methods will have to be found at some cost.

The primary or secondary treatment of sewage before it enters the sea outfall pipe is likely to benefit many of Britain's 400 designated beaches, 76 per cent of which currently comply with EC regulations.

The difficulty for the companies - and ultimately for the consumer - is that matters are unlikely to stop there.

The Commission has shown itself to be receptive to pressure from the highly effective environment lobby, and all the indications are that its demands still have some way to go.

Karen Zagor reviews the growing list of regulations in the US

## Waste disposal is a business issue



McDonald's has cut back on waste by using lighter straws and thinner polystyrene in its packaging and placing a larger emphasis on recycling

JUDGING by the fanfare surrounding Earth Day 1990 and the amount of space devoted to the environment in the US media, the greening of America is under way.

But, in spite of the environment's topicality, the enormous amount of rubbish and toxic chemicals produced in the US shows no sign of dwindling, and the nation seems no nearer to solving its waste disposal problems.

On the federal level, measures to regulate waste disposal have taken a back seat this year to the more immediate tasks of passing legislation to cope with oil spills and the quality of the air.

However, enforcement of existing legislation is being taken more seriously by the Bush administration than under Mr Ronald Reagan, and big business is paying attention. Criminal prosecutions for violations have risen sharply - indictments and convictions for violating federal laws nearly doubled in 1989 and the amount of criminal fines levied last year jumped about 80 per cent to \$1m, albeit a meagre amount of money in corporate terms.

Cleaning-up waste is seen as an increasingly important business issue. The environment

was ranked as the biggest challenge facing business at this year's World Economic Forum. It is estimated that the cost of cleaning up past pollution is \$150m.

As a result, a growing number of companies are taking their own waste-control initiatives in the hope of pre-empting the possibility of more stringent regulations.

Navistar, for example, will spend \$11m to install above-ground storage units at two plants to avoid possible leaks from underground storage tanks. Union Carbide saved about \$8.5m in disposal costs and made \$3.5m in income in the first half of last year by recycling, reclaiming and selling 82m lbs of waste.

Kodak plans to recycle its disposable cameras, among other measures. Procter & Gamble has stopped using inks which have heavy metals. The company has started redesigning its packaging to be less wasteful. Crisco oil bottles now use 28 per cent less plastic, and the company plans to use recycled milk, water and soft-drink bottles in some of its packaging.

McDonald's has cut back on waste by using lighter straws and thinner polystyrene in its packaging and placing a larger

emphasis on recycling. However, the company is still one of the biggest waste-producers in the US.

While any measures by companies to reduce their waste are generally applauded, they are seen by some environmentalists as being little more than a public relations exercise.

Part of the problem is that there is still no single solution to the waste crisis and most of the existing methods of disposal have inherent risks.

"There are only three places to put waste," said Mr Peter Block, a spokesman for Browning Ferris, the second biggest US waste disposal company. "We can burn, landfill or recycle. We can also reduce the amount of waste we produce."

The difficulty of complying with the ever-changing regulations governing hazardous waste disposal pushed Browning Ferris out of that business in April. "We had been losing money on hazardous waste for about 1½ years," said Mr Block.

According to Mr Block, about 90 per cent of hazardous waste is handled on site by the producing companies with 4 per cent handled by commercial companies.

"Various industries are going to find it difficult to

operate because of the pressure to ban land disposal," said Mr Block. "We came out of the old school of land disposal, because that's what had been done."

The company's landfill at Last Chance, Colorado, is the only new landfill constructed in the US since 1976. Browning Ferris plans to sell it as part of its hazardous waste assets which are on the block.

It is expected that 70 per cent of the nation's landfills will be full within 15 years, so Du Pont and Waste Management have a joint venture which will recycle 80m lbs of plastic this year and 200m lbs by 1994.

Chemical Waste Management, a subsidiary of Waste Management and the biggest US commercial disposer of hazardous waste, has been making large profits from the business in spite of the difficult operating environment. Last year the company had revenues of \$88m, compared with \$45m for Waste Management as a whole.

"We have staff in charge of environmental compliance in order to stay on top of regulations," the company said. "We also have a Washington DC office which is in close contact with the Environmental Protection Agency and Capitol Hill on evolving legislation."

"We take an active role in commenting as legislation is being drafted so that when regulations are issued we are ready. It is very challenging and difficult to maintain compliance."

The company holds regular seminars for its customers to help them keep abreast of the latest legislative developments. The company's approach to waste management takes a variety of forms, including incineration, recycling, chemical treatment, landfills and deep wells.

In terms of domestic waste disposal the World Trade Center, New York's tallest building, has just started a recycling programme that will recover 25.5 tonnes of paper a day. And the American Paper Institute expects about 40 per cent of all paper produced in 1995 will be recycled, compared with 20 per cent in 1988.

In an effort to compensate for dwindling landfill space, New York City now has a mandatory recycling programme, where a growing number of households separate newspapers, metal and glass.

The programme's goal is to recycle at least 25 per cent of the city's rubbish by April 1994. The first target - to recycle 700 tonnes of rubbish a day - has been met. However, the programme may run into trouble as it tries to expand beyond the city's more affluent neighbourhoods into areas where growing problems with crime and drugs seem more pressing than coping with the rubbish on the streets.

THE PROBLEM of how to deal with waste - above all dangerous wastes - has become a priority of the European Community's environment policy.

Against a background of worsening oil and energy crises in the mid-1970s the emphasis in Brussels tended to be on preserving and recycling precious raw material supplies.

While the idea of waste as a valuable secondary resource remains important for the EC, the threat it poses as pollution is considered an equally pressing concern.

Solutions are urgently needed in view of the approaching single European market. Only West Germany ships ordinary domestic waste across frontiers for disposal - into France and the German Democratic Republic - but cross border trade in the hazardous variety is more significant as a proportion of total production, and is likely to become more so.

The EC is therefore anxious to banish the spectre of large quantities of waste moving freely across frontiers in search of the cheapest and least regulated outlets.

EC directives require member states to designate competent authorities with the task of managing the disposal of the more than 2m tonnes of rubbish which the Community generates each year. (Of this more than 80m tonnes is dangerous, and about 80 per cent can be re-used in one way or another). Where treatment plants are concerned EC rules set the minimum conditions for the functioning of municipal waste incinerators.

The Commission's Waste Disposal strategy document - SEC (89) 834 final - which sets out Brussels broad thinking was adopted by the member states this year and was followed up with agreement in June on the waste framework directive setting out among a clearer definition of waste.

One of the more controversial issues is the Commission's attachment to the "proximity" principle - the idea that as far as possible waste should be disposed of in the nearest suitable centre regardless of national frontiers. While sympathising with the needs of smaller countries ill equipped to deal with some demands, some larger member states, notably the UK, continue to insist that those national authorities who commission and build disposal plants should aim at national self-sufficiency. This compromise was reflected in the June decision.

Among the most keenly watched developments is the draft Commission directive concerning civil liability for damage caused by waste. The guts of this complex proposal is that the producer of waste should be liable until such time as the waste has been given to an authorised or

EC INITIATIVES

## Search for solutions

Biggest exporters of waste to UK



licensed disposer. Criticism of the directive - which is still being considered by the European Parliament and has not yet reached the Council of Ministers - has been directed from different sides.

The European Federation of Waste Management (FEAD) - which groups together private sector companies handling the collection, transfer, transport and processing of waste in EC countries - claims it "introduces concepts which are either new or improving, and fuses concepts of public and private law, arbitrarily shifts the burden of producing evidence, and runs counter to agreements presented by the United Nations and the Council of Europe."

FEAD maintains that producers and transporters could be held responsible for damage to "industry to the environment" which is not of their making, and that there is a real risk of distortion between public and private operators because of current definitions.

The European Parliament, meanwhile, in the form of a report from its legal affairs committee, has been trying to extend the scope of the civil liability proposal to cover nuclear waste (expressly excluded at the moment). There is also pressure to have compulsory insurance against liability and to establish the right of pressure groups to bring class actions.

The Commission insists that it will not accept any of the Parliament's main amendments but some small changes may be made in negotiations between the two institutions this month.

Mr Leonard Hawkes, a Brussels-based lawyer with S.J. Ber-

win, believes that the UK Government will have particular difficulties swallowing the proposal as it stands. He makes the point that the UK's Environment Bill goes through the House of Lords under a "duty of care" not only on those who produce waste but on those who handle it at each stage of the disposal chain. "The EC proposal comes from a totally different starting point," he observes.

There is little indication that the Italian presidency of the EC is anxious to get to grips with these complex issues so the real debate will probably be put off to next year. Coming up sooner for final decision is the landfill directive, which will prohibit the dumping of liquid waste in landfill sites and require operators effectively to surround sites with what amounts to a plastic bag.

On individual member states agreed on measures in June designed to make batteries safer and establish rules for their safe disposal. Starting from 1993 all batteries will have to be marked with disposal instructions and any recycling details, while a maximum mercury content for long-life batteries was established (0.025 per cent by weight) which will also take effect by 1993.

The Commission is drawing up proposed new rules for plastics, used tyres, halogenated hydrocarbons, and (possibly) beverage containers.

Brussels plans for translating the Basic Convention for keeping track of cross border movements of hazardous waste are eagerly awaited.

Tim Dickson, Brussels

## Project financing is much like a computer. You don't have to know how to build it to have it work for you.

All Financial Directors know the advantages of off-balance sheet financing.

And most are aware of the success of project financing in major projects.

But many asset intensive businesses feel it's too complex for their needs.

That's where they're wrong.

Working with GE Capital's Transportation & Industrial Funding group, project financing is easy to arrange and enables you to expand without having to take enormous amounts of debt onto your balance sheet.

Our strength in developing off-balance sheet corporate funding packages for industrial projects helps companies to accelerate their

strategic plan, and enables them to take advantage of opportunities today, rather than wait years using traditional funding alternatives.

We have the expertise to manage entire transactions, and to provide our clients with a single source of comprehensive financial services.

This encourages the development of deeper, more involved relationships and enables our clients to plan for sustained, long-term growth.

For more information, just telephone: George Schaefer, Director, or Lindsay Douglas Associate Director, on (44) 071-839 7066.



**GE Capital**

GE Capital Transportation and Industrial Funding  
20 St James's Street, London SW1A 1ES. Telephone: 071-839 7066. Fax: 071-976 1248.

GE Capital is affiliated with General Electric Company (USA), and not the English company of similar name.



**First Analysis Corporation**

FUNDAMENTAL RESEARCH

VENTURE CAPITAL

CORPORATE FINANCE

Member RSC

**Investment expertise in the worldwide waste management and environmental industries**

For more information please contact

Mr. Clement Erbmann

312.372.3111

Fax: 312.372.3158

20 N. Wacker Drive  
Suite 4220  
Chicago, Illinois 60606  
U.S.A.



555 من الاصل

FINANCIAL TIMES WEDNESDAY SEPTEMBER 26 1990

# IT'S A WASTE TO WASTE WASTE

Consider the benefits of taking tons of refuse and converting this into clean electrical power.

Consider the benefits to Local Authorities. And to the environment.

A true waste-to-energy process. And it can happen now!

Biffa Waste Services, the BET specialist waste management company, have brought together a consortium of Europe's leading resource recovery experts to provide waste-to-energy solutions to a national refuse disposal problem.

Solutions that involve recycling and incineration to produce electricity for national grid utilisation; and a minimal use of diminishing landfill reserves.

The benefits are obvious.

It means reducing costs for waste disposal. It means conserving fossil fuel. It means providing higher standards and a better service.

And it means a partnership with a formidable resource recovery team to ensure the beneficial use of waste.

After all, we firmly believe it's a waste to waste waste!

*Biffa's consortium partners:-*

**Mott MacDonald**

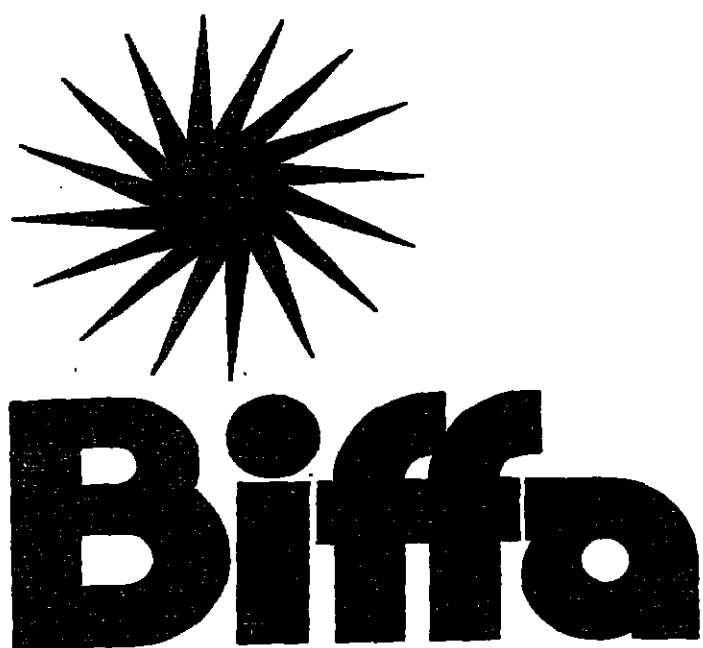
*One of Europe's leading engineering and environmental consultants.*

**Vølund**  
Miljøteknik A/S

*A Danish company with over 50 years experience in the design and manufacture of energy producing waste incinerators.*



*A major UK power generation company.*



**WORLD CLASS WASTE MANAGERS**

Biffa Waste Services Ltd., Coronation Road, Cressex, High Wycombe, Bucks HP12 3TZ. Tel: 0494 21221



A BET COMPANY



## WASTE MANAGEMENT 6

## ENVIRONMENT PROTECTION BILL

## Tougher measures for illegal disposal

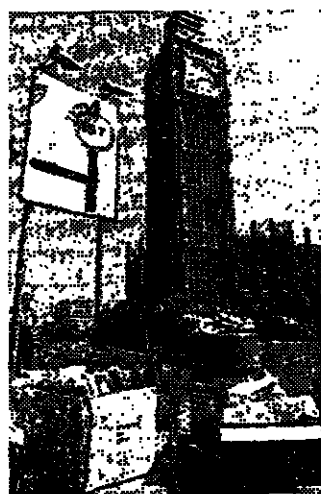


A new chapter in the often controversial history of the UK waste management industry will be opened later this year, once the Environmental Protection Bill completes its tortuous passage through Parliament and finds its way on to the statute book.

Two quite novel sets of measures relating to waste management are contained in the bill. First, it imposes on producers and importers of waste a new "duty of care." Heavy fines can be levied on anyone illegally disposing or treating waste, releasing waste way to the environment, or passing waste to anyone not authorised to handle it.

Until now, controls have concentrated on the disposal of waste, according to Mr Frank Argent, director general of the National Association of Waste Disposal Contractors (NAWDC). "From now on, we're going to have controls from the time it's produced until it's disposed of. The controls won't even end there. They will continue after the waste is in the ground," Mr Argent adds.

The new law's second main departure will be to force a separation between local authorities' waste regulatory activities and their waste disposal businesses. Councils will be obliged to create arms' length waste disposal companies which will have to compete for contracts with the private sector — much on the model of competitive tendering



In other areas of local government activity.

This reform of local government's waste management is welcomed by the private sector industry, represented by NAWDC. "If someone is regulating a business, he shouldn't be in the business himself. Who regulates his business?" says Mr Argent.

Mr Argent believes that the new requirement on local authorities to price their waste disposal business on a commercial basis will force a restructuring of their activities, which NAWDC reckons are worth about £30m a year in turnover. Some local authorities will drop out of waste disposal altogether, handing over either to other councils or to the

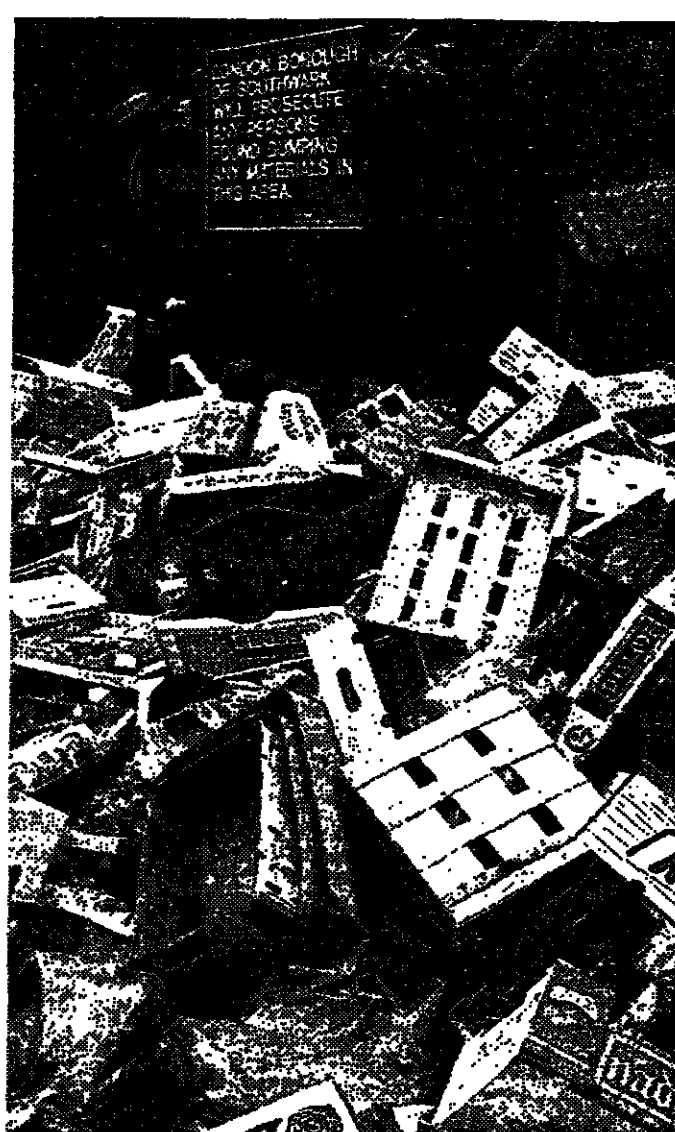
Barges (above) with containerised household waste loading in Wandsworth, London for transportation to land fill sites. The Environment Bill requires local authorities to create disposal companies to compete with the private sector — a move that has been welcomed by private companies — but can regulation help to prevent large build ups of litter?

private sector, Mr Argent says. The established companies represented by the association are equally in favour of the "duty of care" provisions in the bill. That is because tougher regulations — echoed in similar measures throughout Europe — are expected to have two main consequences.

First, they will encourage increasing numbers of waste producers to call in specialist waste management companies, thereby helping to generate extra business for the industry.

Second, tougher law will also increase costs in the industry by setting ever higher standards. Developmental pressures which are reducing the availability of waste dump sites reinforce these cost pressures. Browning Ferris Industries, the US-based company which is increasing its presence in Europe, recently had to pay about £40m for a site near Birmingham.

The combined result offers the best of all possible worlds to the larger, established play-



ers. Escalating costs will act as a barrier to newcomers and an incentive to quit for the smaller, weaker companies already in the sector. At the same time, the amount of business available for the dwindling number of companies in the sector will rise sharply. Mr David Owen, a London-based analyst at Paribas, recently estimated that the cost of disposing of solid waste in Western Europe will double to £22m by the end of the 1990s.

Small wonder that most industry observers are predicting a large industry shakeout in the highly fragmented UK industry. It is likely to be accompanied by a wave of acquisitions, similar to those that swept through the US industry in the 1970s when standards were raised there.

This is not to say that industry is wholly euphoric about the contents of the Environmental Protection Bill. The chemicals industry has raised doubts about whether the bill provides the right framework

for dealing with the specialist waste produced by its operations.

Mr Clive Thompson, vice-president of the European chemicals business of Arco, the US oil company, recently questioned whether the local authorities have sufficient expertise to handle their waste regulatory and pollution control functions. "Local authorities are going to have to become an awfully lot more responsive with regard to environmental matters," said Mr Thompson, speaking as chairman of an environment task force established by the Chemical Industries Association.

The association called for one central pollution body in its submission to the Government in advance of the environment white paper. This body would take over the functions not just of the local authorities, but also of the Pollution Inspectorate and the National Rivers Authority.

The chemicals industry has gone further to the adoption by the Government of a national waste management policy which would include a recognition of the need for more waste incinerators and delays in obtaining planning permission for new waste management facilities.

• and a coherent policy on waste imports and exports. The waste management industry shares some of these concerns. NAWDC doubts whether every local authority will be able to handle the burdens of regulating the increasingly complex waste industry. "Some little district council in south Wales won't have the expertise," says Mr Argent.

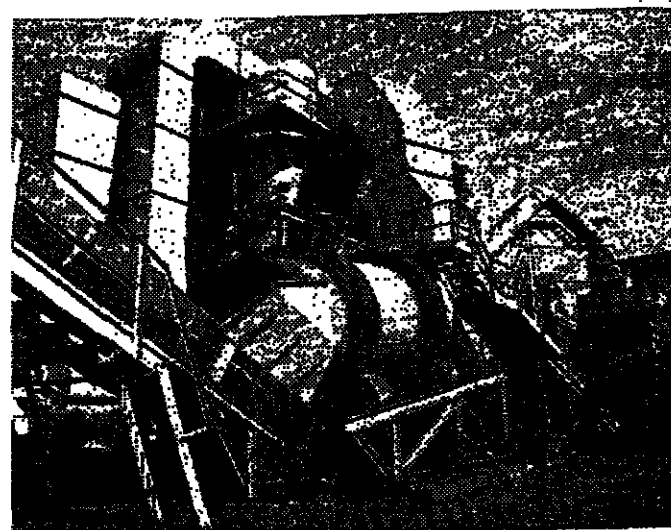
Indeed, NAWDC has similar concerns about the Department of the Environment. Mr Argent points out that five sets of separate regulations will be needed to bring the waste management regime of the Environmental Protection Bill into effect and says: "Our biggest worry is that there aren't enough experts in the Department of the Environment to draw up the regulations. We wonder when the Bill is actually going to be implemented."

Moreover, the waste management industry wants the Government to announce further measures still in its long-awaited environment white paper. Encouragement — possibly through tax incentives similar to those given to unleaded petrol — for recycled products and for the generation of energy from waste are high up the industry's list of priorities.

David Thomas

## RECYCLING

## UK lags behind its European partners



Mayer Loeman car shredder at Tibbury

THAT WEEKLY trip to the bottle or can bank may make us feel green and self righteous but British recycling efforts are only scratching the surface of the waste tip. Compared to continental Europe we throw much more of our rubbish into holes in the ground and until recently have been doing it far more cheaply.

As cities such as London begin to run out of landfill sites and as measures in the Environment Protection Bill, due to become law this year, begin to tighten standards, the days of cheap disposal are coming to an end.

Coupled with growing concern for the environment, higher costs are giving a long overdue lift to interest in the business of recycling our waste. Nevertheless, it will be a long haul to reach the goal set by Mr Chris Patten, the Environment Secretary, that household recyclable waste should be recycled by the turn of the century.

At the moment, the UK throws 90 per cent of its waste into landfill sites. This compares to 20 per cent in Switzerland,

## A Community directive on drinks packaging is under discussion

30 per cent in Japan and Denmark and the worst continental European record of 65 per cent in West Germany.

The crucial step before the UK starts to approach continental levels of recycling is not, however, that of persuading the public to co-operate.

In 1989 the public's response to calls for old newspapers was so great that the market price collapsed and merchants are still sitting on large stockpiles.

The real challenge is to ensure there is a market for recycled products so that manufacturers will want the refuse so assiduously separated by the public. While the new environment bill includes measures to encourage recycling the Government has taken few steps to increase demand for recycled goods.

With the exception of aluminium drinks cans, where there has been a sharp increase in recycling in the last two years, the slow recycling rates of other household refuse such as glass, paper and packaging materials makes Mr Patten's goal look rather distant.

Although the rate of glass recycling has risen to about 20 per cent, excluding milk bottles, according to British Glass, the federation of glass-makers, some experts suspect any higher level of recovery could stretch the manufacturers' ability to handle the recycled material.

In the case of low grade waste paper, the price tumbled to 55 a tonne in spite of the industry using a record 2.5m tonnes in 1989. The story is not the same all across the board. Demand remains much firmer for waste writing paper, which now fetches around £40 a tonne, while waste computer paper can command double that.

However, recyclers and collectors remain wary. "In 1979 recyclers said there was not enough volume to justify investment; and collectors of paper were saying there were not enough end users to justify their efforts," says Mr Geoffrey Levy, the vice chairman of the European Recovery and Recycling Association set up by 20 mostly multinational consumer companies. The clear recycling success story is the aluminium drinks can. British Alcan's remelt facility in Warrington, the only one in the UK to produce drinks can sheet, handled 200 tonnes of used beverage cans (UBCs) in 1989 but by August this year has handled 700 tonnes following the national launch of a collection cam-

paign by the Aluminium Can Recycling Association.

At about 10 per cent, the UK's aluminium can recycling rate is significantly below the European average of 18 per cent and far short of the 61 per cent level achieved in the US.

The Aluminium Company of America's decision to build its own remelt plant in Swansea supports the case that the economics of aluminium can recycling works.

Smelting used cans saves 95 per cent of the energy needed to make aluminium from the raw material bauxite, where no such obvious economic incentives exist for recycling most other products.

Undoubtedly, the most important new factor in the recycling industry will be the Environmental Protection Law. By raising standards at the finishing numbers of viable landfill sites the law will raise the economic value of waste by raising the cost of its disposal. Where landfill sites cost about £3 a tonne four years ago it can now cost £15 and that is before transportation costs from cities such as London.

The new law will introduce a system of incentives for local authorities to encourage rubbish not to get into the waste stream in the first place. County councils, which have responsibility for disposal, will pay a rebate on their charge to local authorities if the latter successfully set up recycling schemes that cut the flow of rubbish into the waste stream.

Companies such as Procter and Gamble and Dow Chemical have set up pilot schemes to try to isolate plastics and collect it for recycling before it reaches the waste stream. And the City of Sheffield has set up a pilot recycling scheme with independent collection of different refuse.

It is early days but none of these schemes appear to be making commercial sense yet.

Demand for recycled goods may be proving elusive. But there are those who look back to before county councils took over responsibility for waste disposal in 1974 and hope incineration might have made a comeback coupled with production of energy from waste.

In Denmark, it is not uncommon for houses to be heated from the energy produced from waste incineration, a technique Biffa, the UK waste management group, has just introduced on a small scale in Stafford.

Mr Mark Aldridge, Biffa's managing director, estimates a break even point from this form of recycling at £30 a tonne.

This is still substantially above disposal costs but neither significantly more than what some West Germans pay for disposal nor what costs could rise to in the UK as landfill becomes more scarce.

Where there is concern among some UK consumer

## Higher costs are giving a lift to interest in recycling waste

industries, in particular the packaging industry which produces 30 per cent of all domestic rubbish, is that continental legislation might cross over the Channel.

In West Germany, for example, a company must sell a legally mandated amount of its soft drinks in returnable bottles and plastic bottle banks must be provided.

Restrictions are tighter in Denmark and are also being introduced in Italy.

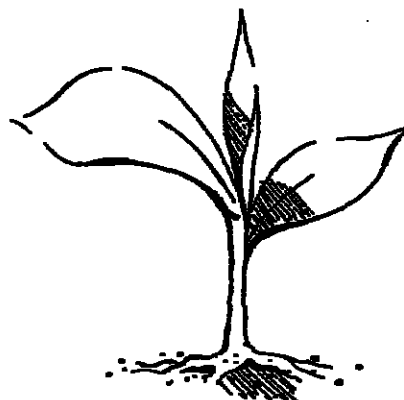
So far, Westminster has not taken this route. But it was fear of such legislation that lay behind the launch of ERRA and there is a general awareness that a European Community directive on drinks packaging is under discussion.

Packagers are particularly concerned by West German developments, where in a quest to cut the amount of rubbish produced, a decree allows shoppers to remove any excess packaging and leave it in the shop.

As Mr Patten told a meeting of packagers earlier this year, it has led to some interesting conversations between shopkeepers and their suppliers.

Richard Gourlay

## Waste Management for Life.



Waste is the natural end of all that is produced, all that remains of the product and the process of production. It is in the form of waste that we return to Nature what was once extracted as a raw material.

Where recycling is not possible, any waste must be converted into innocuous form before it can be accepted back by the soil, water or air.

Lurgi has the necessary processes. For the combustion and further purification of waste gases, the recycling of valuable materials, including through composting, energy generation through thermal treatment, the vitrification of ash for problem-free dumping, the treatment of waste water and the elimination of sewage sludge. Plus all the necessary support in terms of logistics, financing and joint ventures.

**LURGI**

...the plants are built by Lurgi

Lurgi GmbH, P.O.B. 11231, D-6000 Frankfurt am Main, Federal Republic of Germany. Tel. (069) 58 95-0. Telex 42326-0 lg d. Fax (069) 58 00-33 99

The Financial Times is pleased to announce that it is arranging a conference on

POLLUTION MANAGEMENT  
2 & 3 October 1990

at the Metropole Hotel, Birmingham, timed to coincide with Environmental Technology 90 National Exhibition Centre, Birmingham

For information please return this advertisement, together with your business card, to:

**FT** Financial Times Conference Organisation  
125, Jernyn Street, London SW1Y 4JJ  
Telephone: 071-925 2223  
Telex: 27347 FTCONF G. Teletex: 071-925 2125

## WASTE MANAGEMENT TODAY

The Monthly Journal for the Waste and Environmental Management Professional

- ☐ UK and international developments in
  - Waste/environmental audit
  - Recycling/waste minimisation
  - Recovery of energy/materials
  - Waste treatment/disposal
  - Legislation
- ☐ Business opportunities
- ☐ Forthcoming events
- ☐ Bibliographic journal

Keep ahead of your competitors, read Waste Management Today.

Please contact Julie Allen:  
Waste Management Information Bureau,  
Building 7.15, Harwell Laboratory,  
Oxfordshire OX11 0RA, UK  
Tel: 0235 433919  
Fax: 0235 832591

AEA ENVIRONMENT & ENERGY AEA TECHNOLOGY

## MAJOR U.S. PORTABLE RESTROOM COMPANY FOR SALE

A major United States manufacturer and lessor of portable restrooms is being offered for sale. This company has a Nationally-Known reputation for designing and building the finest, most durable portable restrooms. In addition, it leases its restrooms to a diversified client base in seven States in the Northeastern United States. This enterprise has substantial potential for major national and international expansion. A history of successful operations. A highly-regarded reputation. A skilled workforce. Fully computerized operations. An in-depth Offering Memorandum is available upon the signing of a Confidentiality Agreement. Serious & qualified principals only respond with Credentials and Financial Qualifications to:

Box H7223, Financial Times  
One Southwark Bridge, London SE1 9HL  
or Fax to: (212) 691-5004 (U.S.)



Discarded tyres may provide energy. Clive Cookson reports

## Old rubber gets power drive

The prospects for re-using the tens of millions of old tyres which are discarded every year in the UK and other western countries have improved over the last few months.

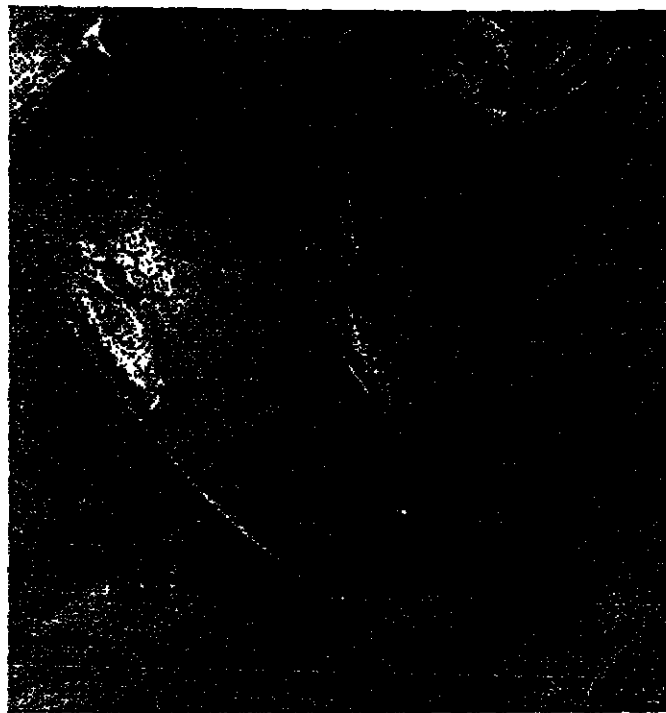
In Britain, several companies have put forward proposals for recycling waste tyres to produce fuel and other materials and/or for burning them in tyre-fired power stations. Within a few years we may no longer be looking at tyre dumps as an environmental menace but as a valuable source of energy and chemicals. A single tyre contains the equivalent of two gallons of oil - enough to heat a medium-sized house for a day.

A large fire early this year at a used tyre storage depot near the farming town of Hagersville in Ontario, Canada, drew attention to the pollution hazards of tyre fires started accidentally or by arsonists. The fire burned for two weeks and consumed 12m tyres. Thanks to favourable geology and the firefighters' valiant efforts, an environmental catastrophe was prevented. Even so, the dense black smoke, laden with toxic fumes, forced the evacuation of hundreds of local residents and the ground has been contaminated with organic chemicals.

Britain has had several unpleasant tyre fires, though none has been as dramatic as the Hagersville conflagration. A dump of 10m tyres in a ravine near to Knighton in central Wales caught fire a year ago and, although the fire brigade extinguished the fierce flames, tyres may still be smouldering deep within the tip - polluting the stream that runs down the gully.

Landfill operators are increasingly reluctant to accept used tyres. Quite apart from the risk of fire, tyres are not biodegradable, they do not settle easily on a dump, they take up a great deal of space and the holes between them are a perfect breeding ground for rats and mosquitoes.

Demand for whole used tyres - for example to hold down the plastic sheets covering silage clamps on British farms or to form an artificial reef for fish to breed off the Australian coast - is tiny compared to the number of tyres discarded by the world's motorists.



Landfill operators have been reluctant to take tyres

Worn tyres that are in good condition can be given a new surface and used again as retreads. But retreading has been in decline for several years. It has become less economic in the face of the falling price (in real terms) of new tyres and the need for more sophisticated and expensive equipment to retread steel-belted radial tyres.

Another use for old tyres is to shred and grind up the rubber and then incorporate it into products such as floor mats, crash barriers and ice hockey pucks. But proportion of tyres recycled in this way has remained between 4 per cent and 7 per cent for the past decade.

A more substantial outlet could be to use ground vulcanised rubber as an additive to asphalt. Tests are under way on sections of road in New York state. Experts estimate that about 10,000 tonnes, ground into crumbs the size of sand grains, would be required for each kilometre of road.

Fibrecreed, a small British

company based in Uckfield, Sussex, has developed a similar system for replacing some of the aggregate used for resurfacing roads with granulated tyres. The main runways at Heathrow and Gatwick airports were recently repaired with this material.

Air Products and Chemicals of Allentown, Pennsylvania, is pursuing a technically more

sophisticated approach to tyre recycling. Its researchers are developing a new chemical technology for combining tyre rubber with other polymers.

The tyres are ground to a fine powder and then treated with a mixture of reactive gases such as fluorine. The gases modify the surface of the rubber, so that it bonds firmly with a second polymer. The resulting composite material is much stronger than a simple mixture of polymers.

The Air Products research is focusing first on rubber-polyurethane composites. By varying the ingredients, "an extremely broad range of physical properties can be engineered into polyurethanes," says Mr Bernard Bauman, the company's composite products manager. The target markets for these materials include shoe soles, carpet underlay, conveyor belts, car door and window seals, adhesives and sealants, flexible foam and even waterproof liners for garden ponds.

But a lot of work still has to be done to establish the commercial viability of the process. If it is viable, plants with processing capacities of 1m tyres per year and costing about \$5m each would be established near large metropolitan centres. Air Products estimates that up to 50m tyres a year in the US could eventually be recycled through its surface-modification technology.

Many experts, however, believe the best use for old tyres is to release their energy by controlled burning. The

world's largest tyre-fired power station has been running for two years next to the world's biggest used-tyre dump near Modesto, California. The plant burns 4.5m tyres a year and generates 15MW of electricity, enough to meet the needs of 14,000 homes. And useful steel, zinc and gypsum are extracted from the ash.

Oxford Energy, the plant's owner, is building a second tyre-burning power station in Sterling, Connecticut, with an input of 10m tyres per year and an electrical output of 30MW. The company plans to build six to eight similar plants in the US by 1995. But even they would consume only one third of tyres discarded by Americans every year.

Several proposals have been made this year to build tyre burning and/or recycling plants in the UK. They include: ● Elm Energy and Recycling, based in Connecticut in the US, put forward a \$36m scheme for a 20MW power station in Wolverhampton, which would burn half the 25m tyres scrapped every year in Britain. ● Energeco, a subsidiary of Italy's Marangoni Industrial group, proposed two smaller schemes - a 5MW heat and power plant at a tyre remoulding works near Durham (\$3m) and a tyre recycling plant at Grantham, Lincolnshire (\$2m). ● Miran Investment Corporation (MIC), based in Houston, Texas, wants to build a plant in Sheffield to transform 12m tyres a year into scrap steel and a solid fuel called TDF (Tyre Derived Fuel).

Although an uncontrolled tyre fire emits billows of black smoke and numerous foul-smelling and toxic substances, proponents of tyre-fired power stations say that emission control systems can prevent soot and pollutant gases reaching the atmosphere.

## CONTAMINATED LAND

## New role for councils

CONTAMINATED land is an environmental issue of growing concern, with at least 27,000 hectares of derelict land in the UK which can be classified as potentially contaminated.

In response to growing anxiety about the safety of landfill sites that contain toxic or other hazardous waste, the Government intends to bring in proposals to require local authorities to compile and maintain registers of potentially contaminated land uses.

Concern about contaminated land was expressed forcibly by the Commons select committee on the environment in a report in January which contained 29 recommendations for contaminated land. These ranged from a system of statutory quality objectives and clean-up standards, local registers, planning guidance, clean-up techniques, government grant support and organisation of the work on contaminated land by the Department of the Environment.

The government proposals for registers to be held by local authorities were announced in April, three months ahead of the department's full response to the Commons' committee report, but the proposal was in line with a recommendation of the committee.

It was during discussion of the Environment Protection Bill in the spring that Mr David Trippier, Minister of State for the Environment, said the registers would identify sites of potential contamination, based on past land use.

"In this way, they will provide a means of alerting interested parties to the potential for contamination so that, more detailed site surveys can be undertaken," he said. However, the Government was concerned about the possibility of extending planning blight in those parts of the country with a legacy of industrial land use, such as the Midlands and the north.

Previously the onus for finding out details of any contamination has rested with potential purchasers of land, because there has been no single source of information on contaminated land. The new registers will indicate only where a potential for contamination exists. A first step towards full implementation of the registers will be a report of a pilot survey in Cheshire, in north-west England, which has developed a possible methodology for these registers.

The government's full response to the environment committee's attack on the issue of contaminated land highlighted the need for better public information, the development of a range of quality assessment criteria where clean-up efforts could be directed and the need for action to review levels of central government grants to assist demonstration and clean-up programmes.

The department said that "what is needed is some yardstick for measuring hazards to public health or the environment so that the significance of contamination can be assessed."

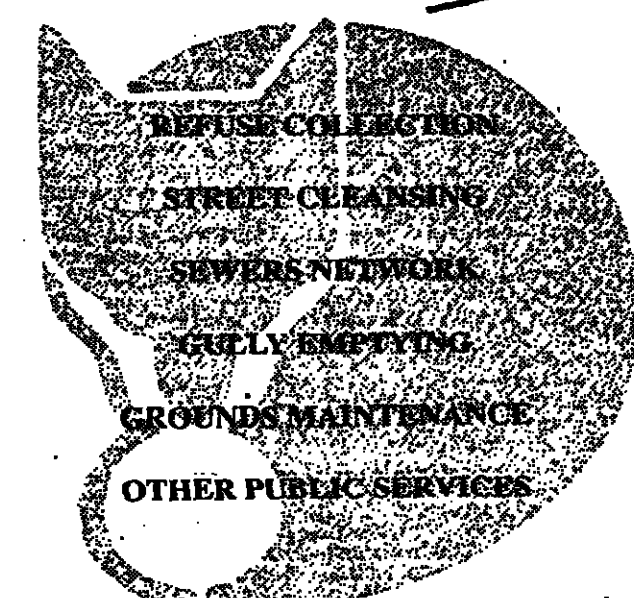
The control of contaminated land has other difficulties, partly because the significance of contamination must depend upon the location of the site and the actual or potential land use involved. The UK has 7,000 licensed waste disposal sites, radioactive waste sites, mineral workings and acres of derelict land - "land so damaged by industrial or other development that it is incapable of beneficial use without treatment," the report says.

To clean contaminated land, the department agreed with the committee that there was a need to consider new clean-up technologies and to assess their effectiveness over time in dealing with difficult sites. The UK has expertise in micro-biological decontamination, in contrast with the US and other parts of western Europe where there is more expertise in the application of technologies using chemical, physical and thermal methods of treatment. The government said it was considering possibilities for a suitable assessment programme over the next three years relating to the handling, separation and treatment technologies most likely to be suitable and appropriate to UK conditions.

The government endorsed the committee's view that it is the responsibility of polluters to restore land or to ensure that clean-up takes place. The bill includes measures to enforce these principles that the polluter pays. The bill includes a proposed duty on waste regulation authorities to monitor and inspect closed landfill sites, powers to take appropriate remedial action and to recover costs, as appropriate from the owner of the land.

Lynton McIlain

**focsa** SERVICES (UK) LTD. **GREENER CLEANER SERVICES**



Head Office  
Orward Buildings 207 Deansgate  
Manchester M3 3NW  
Telephone: 061-839 0696 • Facsimile: 061-839 1824

## 99.99999% READY

Cleanaway's new high temperature incinerator is now operating at Ellesmere Port in Cheshire. It can destroy up to 50,000 tonnes/year of solid and liquid waste.

With a minimum DRE of 99.999999% for PCB, it exceeds US EPA and UK BPM11 regulations by a factor of 10.

**CLEANAWAY**

Cleanaway Technical Services Ltd.,  
Airborne Close, Arterial Road,  
Leigh-on-Sea, Essex, SS9 4EL  
Contact: Val Harris on 0702 510088

THE AUTHORITY IN HIGH TEMPERATURE INCINERATION

## WASTE MANAGEMENT A PERFECT PARTNERSHIP



Cambrian Environmental Services plc is a joint venture between Welsh Water Enterprises Ltd and SAUR, the highly respected French utility services organisation with their capability and experience of handling over half a million tonnes of solid waste each year for landfill treatment or incineration.

Welsh Water and SAUR - the Perfect Partnership



**CAMBRIAN ENVIRONMENTAL SERVICES PLC**

WASTE DISPOSAL MANAGEMENT,  
WASTE RE-CYCLING MANAGEMENT,  
MUNICIPAL, INDUSTRIAL AND SEWER CLEANING,  
DOMESTIC, COMMERCIAL AND INDUSTRIAL WASTE COLLECTION, AND OTHER CONTRACT SERVICES.

Cambrian Environmental Services, Beacon House, William Brown Close, Llantrisant Park, Cambrian, Gwent, NP44 3AB TEL: 0633 872818 FAX: 0633 838077

## stalwart

- ✓ Domestic, commercial and industrial solid waste collection
- ✓ Municipal, industrial and environmental cleaning
- ✓ Waste disposal management
- ✓ Waste re-cycling management
- ✓ Other contract services

CONTACT Paul Richards or Yves Joly at Southern House, Yeoman Rd, Worthing, West Sussex BN13 3NX. Tel: 0903 64444.



stalwart environmental services plc

A company owned jointly by Southern Water plc and SAUR (UK) Ltd.



### THREE AUTHORITATIVE REPORTS SENT TO YOU BY RETURN OF POST - FREE

- ▶ Industrial Waste Management Guide - Helps you plan to minimise, utilise and safely dispose of waste. Plus information about grants and subsidies.
- ▶ Industrial Auditing Guide - Will you be forced to publish an audit as part of your annual report? This guide explains how business can actually make a virtue out of necessity.
- ▶ White Paper on Environmental Policy - Our complete summary of the government's intentions sent to you directly after publication.

If you'd like any - or all - of these 8-page reports phone us on 061-877 8130. Or Fax 061-871 2650.

Information for Industry Ltd, 521 Old York Road, London SW18 1TG.

### FINANCIAL TIMES 1990 RELATED SURVEYS

|                          |          |
|--------------------------|----------|
| Open Cast Mining         | March 20 |
| European High Technology | March 20 |
| Electricity Industry     | March 29 |
| Gas Industry             | April 20 |
| Water Industry           | July 11  |
| Care & Environment       | July 27  |
| Chemical Industry        | July 31  |
| Nuclear Industry         | Sept 24  |
| Energy Efficiency        | November |

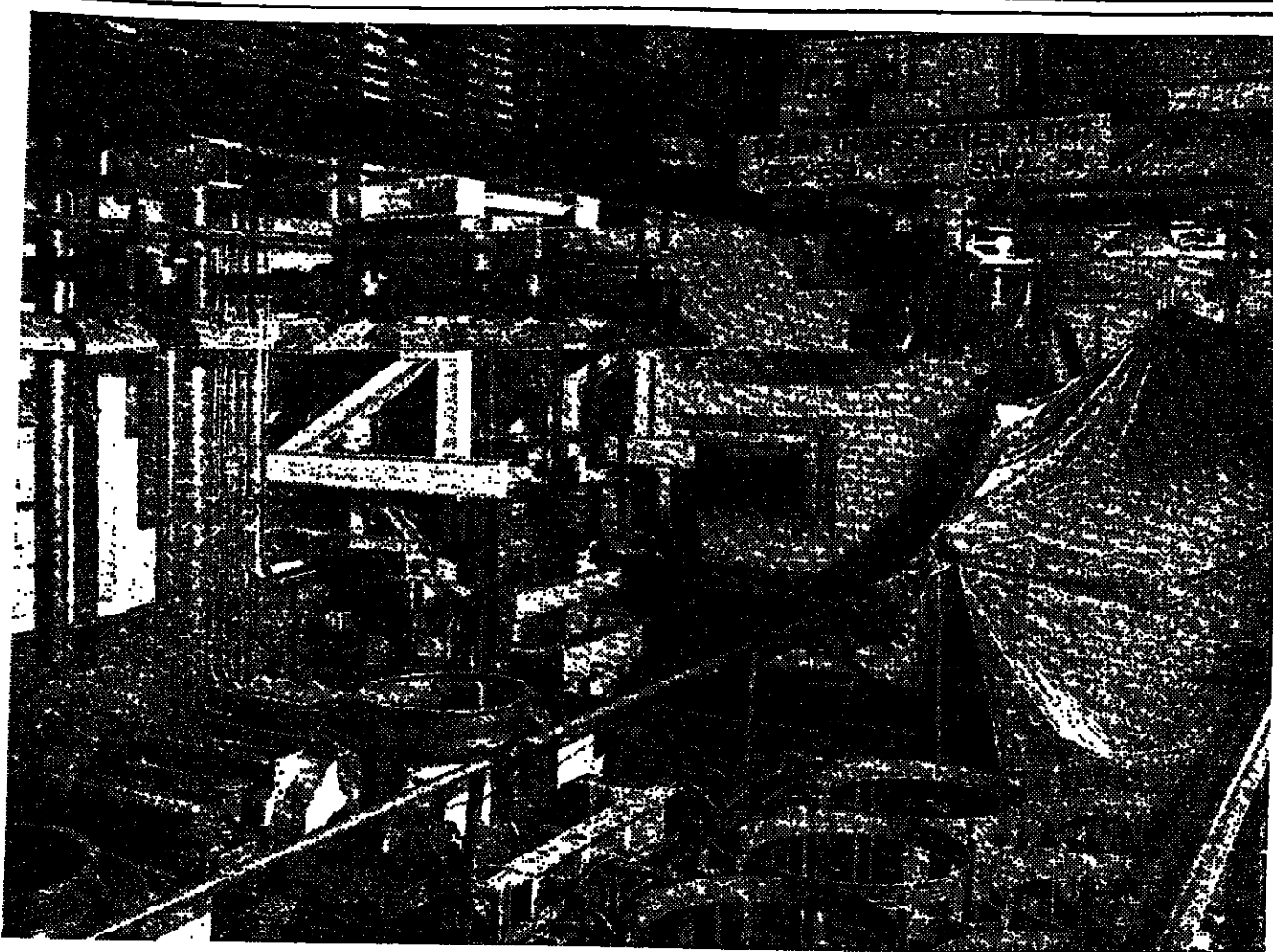
FOR ADVERTISING INFORMATION CONTACT ALISON BARNARD

071-873-3000

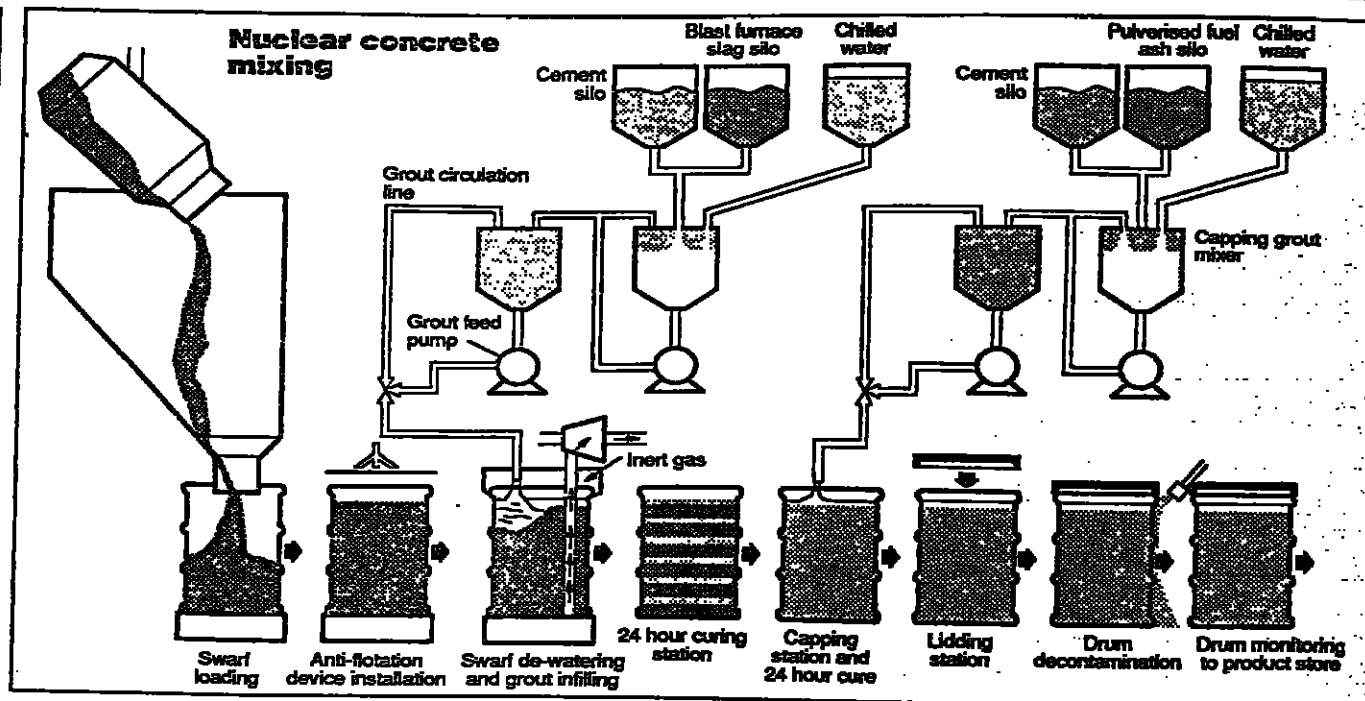
FOR EDITORIAL INFORMATION CONTACT DAVID DODWELL

071-873-4090



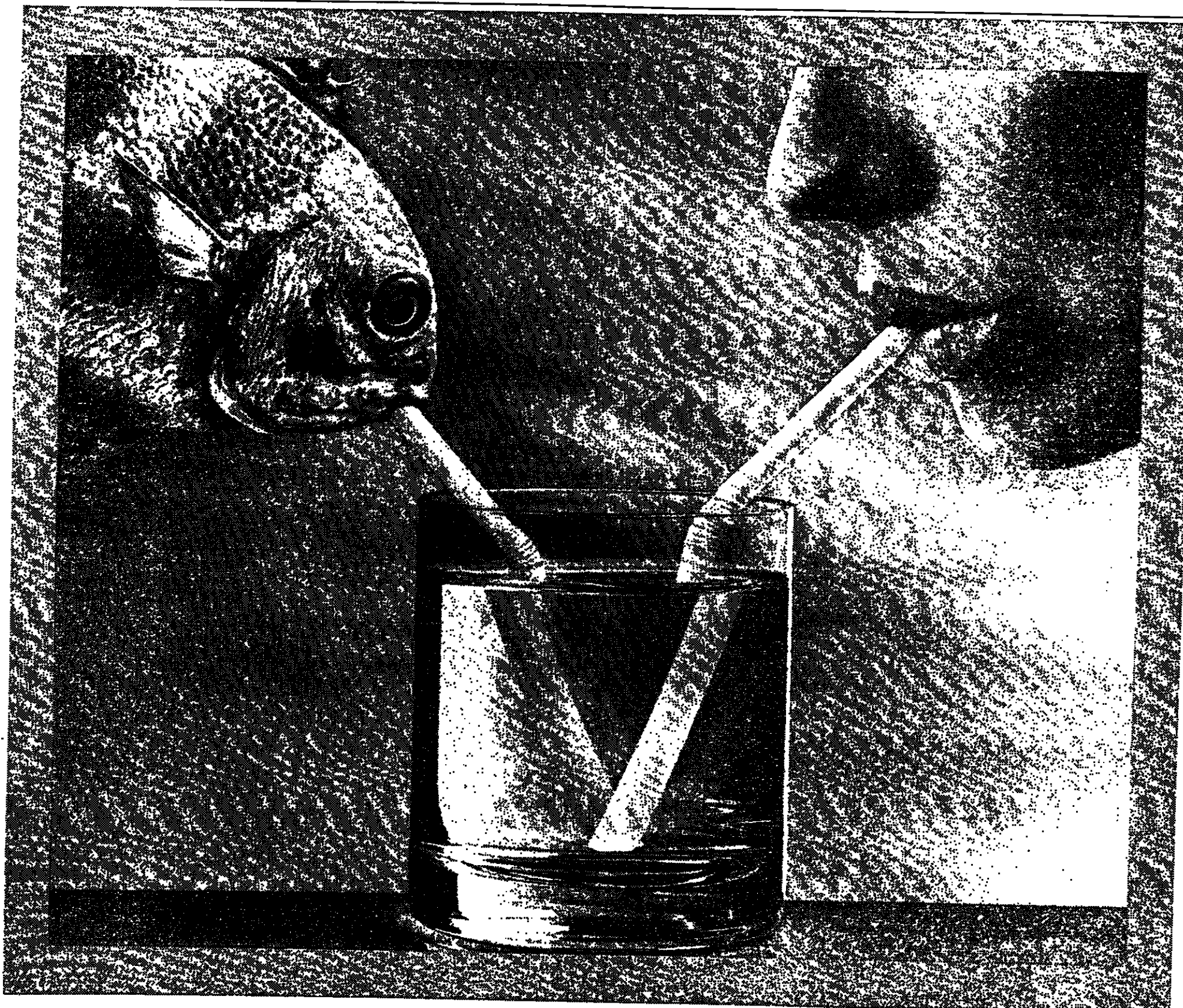


Automated handling of stainless steel drums in Sellafield's £240m encapsulation facility for radioactive wastes



David Fishlock looks at radioactive waste

## Government keeps its disposal options open



Estimated Magnox decommissioning costs

|                                                                             | £m         |
|-----------------------------------------------------------------------------|------------|
| Stage 1: fuel removal                                                       | 60         |
| Stage 2: dismantle everything outside the biological shields round reactors | 110        |
| Keep under surveillance for 90 years                                        | 60         |
| Stage 3: dismantle "cooled" reactor cores to greenfield site                | 370        |
| <b>Total</b>                                                                | <b>600</b> |

Source: Nuclear Electric

A DECISION on where Britain will bury radioactive wastes from the nuclear industry, defence, medical and many other activities has not yet been taken. Until it is, the Government is refusing to close options such as sub-sea burial, which Sweden for example is using.

But other parts of the sequence of processes that must proceed burial are well advanced, and radioactive wastes of all kinds are now being "conditioned" or packaged for storage, until their final resting place is ready. The process technology involved is opening new commercial opportunities for British industry abroad.

At the Sellafield factory of British Nuclear Fuels in Cumbria two plants for packaging radwastes, each costing about £240m, have been commissioned this summer. One is a vitrification plant which takes the highly radioactive acid effluent from the reprocessing of spent nuclear fuels, and chemically converts it into borosilicate glass ingots sealed in stainless steel cylinders. The Windscale vitrification plant, designed by BNFL and built by British and French engineering companies, has begun to solidify some of the earliest, and coolest, of about 4,000 tonnes (1,500 cubic metres) of reprocessing effluent in store at the site. This waste has been accumulating for about 40 years.

To ensure that the plant will run trouble-free, it was dismantled twice by its own built-in robots during many months of inactive trials before any radioactive effluent was introduced. When a component needs to be replaced, the radioactive scrap is cut up by the robots to a size where it can be sealed into a stainless steel cylinder along with the glass, before leaving the plant. The calciner which converts liquor to glass has a seven-stage cleaning cycle to catch any radioactive emissions.

The 400kg glass ingots are being transferred to a new vault intended to store them for at least 50 years, using natural convection to remove the heat of the initially intense radioactivity. Over this storage period the ingots will cool, decay, in radioactivity until they no longer give off heat. Then, by definition, they will have become "intermediate-level" radwaste instead of high-level radwaste. This will greatly simplify requirements for final disposal.

Sellafield's second new waste treatment plant, encapsulation plant number one (EP1), deals with intermediate-level wastes. Its commissioning manager, Mike Moore, calls it "just another concrete-mixing plant." But like the vitrification plant it is entirely remotely controlled and maintained by robots. It is designed to condition one particular waste, the magnesium alloy pebbles from spent uranium fuel, as used in Britain's first generation of gas-cooled reactors since the late-1940s.

This scrap metal, contaminated with plutonium and other highly radioactive fission products, has been stored under water in concrete silos at Sellafield, and is badly corroded.

The scrap and its corrosion products are being recovered, encapsulated in concrete, and sealed in stainless steel drums. An adjoining beta-gamma radwaste store - another £35m investment - will store these drums. It is designed to hold all the UK's output of intermediate-level wastes - from scrapped reactor components to filters and sludges - for the next 20 years.

Britain has begun to dismantle some of its earliest nuclear plants. One experiment relating to most of its reactors concerns the Windscale AGR, an experimental gas-cooled power station of 30MW capacity built by the UK Atomic Energy Authority.

The terminal experiment, funded by the Government and the European Community, is to raze this reactor completely and restore it to a greenfield site.

The experience so gained will be directly relevant to nearly all reactors in Britain today, and several overseas. Work has reached the stage of dismantling the reactor core - the most radioactive part once the fuel has been removed.

Two bigger nuclear stations - Berkeley in Gloucestershire and Hunterston A in Ayrshire, each with two reactors - have been shut down, and are in process of having their fuel removed for reprocessing at Sellafield.

The first stage of decommissioning takes four years or more, and reduces the plant's inventory of radioactivity by a factor of about 10,000. No timetable has been announced for the second stage of decommissioning - dismantling the non-nuclear parts of the stations. Nuclear Electric, the state-owned utility which runs the nuclear stations in England and Wales, is studying options for further dismantling.

The accompanying table gives its latest estimates of the cost of dismantling a typical Magnox (first-generation) nuclear station with two reactors. One option - perfectly safe one - for reducing this total substantially would be to leave the cores inside their concrete shields and "land-scrape" them into man-made hillsides. It should expose people to much less radiation than dismantling.

The world is operating nearly 600 commercial and research reactors, even the latest of which are likely to be taken out of service within 40 years.

The UK nuclear industry believes it is accumulating expertise and experience second-to-none in dismantling and disposing of radioactive plant, which will be needed worldwide in the coming decades.

BNFL and AEA Technology, commercial arm of the UK Atomic Energy Authority, have a joint venture in decommissioning nuclear plant, and they plan another in the treatment of radioactive waste. BNFL has set up a US subsidiary, based in Washington DC, which is seeking joint ventures with US engineering groups.

Its prime target is an estimated \$15bn of high-priority work required for the US Department of Energy to clean up state-owned facilities used in developing and making the US nuclear weapon armoury.

## You don't have to be a fish to drink seawater

70% of the earth is covered by water.

Yet it's a tragic irony that 400 million people in countries bordering the sea still lack enough to drink.

Working closely with water authorities, Du Pont scientists and engineers have devised an ingenious way to convert seawater to drinking water.

The solution, the PERMASEP® permeator, is based on a highly advanced hollow fine fibre for the desalination of brackish and seawater.

Du Pont de Nemours International S.A., 2 chemin du Pavillon, CH-1218 Le Grand Saconnex, Geneva, Switzerland. Tel. (41) 22 717 5946.

\*Du Pont's Registered Trademark.

Today our permeators produce some 2 billion litres of drinking water a day in over forty countries. Supplying millions of thirsty people with the one thing they most desire.

A fresh glass of water.

Throughout the world, Du Pont innovation is not only enhancing lives but actually helping to save them. Working closely with specialists in fields as diverse as agriculture, medicine, electronics and energy, Du Pont is bringing technology to life.

Better things for better living

**DU PONT**



البحر لا يشرب